

FINANCIAL TIMES



Under scrutiny
The gendarme
of the bourse

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Swedish question
Why women don't
get top jobs

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Britain and the EU
Major holds
one more card

Philip Stephens, Page 14



**TOMORROW'S
Weekend FT**
A world overrun
by pensioners

Suez and SGB may form joint group to stave off takeover

Suez and its large subsidiary, Société Générale de Belgique, are considering forming a joint company. The move could help the management of the French holding company stave off a takeover from some of its dissatisfied French shareholders. Page 17

HK airport project faces cash crisis: The authority building Hong Kong's new airport is running out of funds and will have to stop letting new contracts if a fresh financing agreement is not reached by late next month. Page 16

15 die in Greek earthquake: An earthquake destroyed two buildings in the port town of Egion in south-west Greece. At least 15 people died and dozens were injured when an apartment building and a hotel collapsed. Page 2

US industrial output falls: US industrial production fell for the third consecutive month in May, making the recent downturn in factory output the longest since the 1990/91 recession, official figures show. Page 4

Spanish group clinches helicopter deal: Gamesa, a little-known engineering and components group based in the Spanish Basque country, secured a deal to supply parts to US helicopter manufacturer Sikorsky which is expected to be worth \$4.5bn over 25 years. Page 4

Japan to bring forward economic plan: Japan is to bring forward its next economic stimulus plan from the autumn to next month in an attempt to strengthen so far inadequate attempts to stave off a second recession. Page 6

Israel says Palestinian deal in sight: Israel said it could reach agreement with Palestinians to extend self-rule by July 1 so long as the Palestinians accepted a two-stage Israeli troop withdrawal from the occupied West Bank. Page 5

Europe's new car sales rises: New car sales rose last month by 0.1 per cent in western Europe year-on-year, enough to maintain a growth rate of 0.2 per cent so far this year. Page 2, UK car output at 17-year high, Page 11

US car dealers fear trade war: US sanctions against Japanese luxury cars could aggravate anti-Japanese sentiment in the US and spill over to affect other Japanese products, US car dealers warned. Page 4

Hungary seeks new IMF loans: Hungary began talks with the International Monetary Fund on an economic reform programme which the government hopes will secure new IMF loans, the first since a Socialist-led coalition took office last July. Page 3

Pechiney may sell US glass unit: French glass and industrial group Saint Gobain may buy Pechiney's glass container business in the US, Pechiney's president Jean-Pierre Rodier said. Page 17

World arms spending 'still falling': Military spending is rising sharply in south and south-east Asia, but continuing to fall in the world as a whole, the Stockholm International Peace Research Institute says. Page 7

C&W raises Israeli telecoms stake: UK telecommunications group Cable and Wireless raised its stake in Bezeq, Israel's state-owned telecommunications company, from 7 to 10 per cent in an attempt to become a strategic partner. Page 27

Merrill Lynch to direct Telefonica offer: US investment bank Merrill Lynch won the mandate to co-ordinate an offering of government shares in Spanish telecommunications operator Telefonica which is expected to raise about \$1.5bn. Page 17

Pakistan's budget worries IMF: Pakistan's annual budget is incompatible with conditions agreed with the International Monetary Fund earlier this year as part of a three-year structural adjustment programme, the IMF representative in Islamabad said. Page 6

China 'risks collapse': China risks disintegration if it does not act to strengthen central government revenue, improve tax collection and formulate a new tax distribution system, a leading researcher warned. Page 6

Winner declared in shopping centre sales: UK property company Capital Shopping Centres emerged as winner of a four-way auction for the MetroCentre in Gateshead, northern England, Europe's largest covered shopping centre. Page 21

Rory Gallagher dies: Irish rock guitarist Rory Gallagher, who sold 14m records over a career lasting 30 years, died in a London hospital, aged 47. He underwent a liver transplant earlier this year.

STOCK MARKET INDICES		GOLD	
New York Composite	4,498.00 (+5.92)	New York: Comex	389.9 (390.9)
Dow Jones Ind. Av.	4,498.00 (+5.92)	London: close	389.9 (390.9)
NASDAQ Composite	591.73 (+6.01)		
Europe and Far East			
DAX	1,920.70 (+27.05)		
FT-SE 100	3,370.4 (+30.8)		
Nikkei	14,967.28 (+203.77)		
US LUNTIME RATES		DOLLAR	
Federal Funds	5 1/4%	New York: Ind. Inc.	1.1885
3-mth Treas. Bill	5.597%		
Long Bond	11 3/4%		
Yield	5.572%		
OTHER RATES		STERLING	
UK 3-mth Libor	5 1/4% (6.75%)	London: 2.2500	(2.2499)
UK 10 yr Gilt	10.92% (10.52%)		
France: 10 yr OAT	10.24% (10.08%)		
Germany: 10 yr Bund	11.14% (11.12%)		
Japan: 10 yr JGB	7.1744% (7.1744%)		
NORTH SEA OIL (August)			
Brut 15-day Avg.	\$17.805 (17.40)		

Currencies		Commodities	
Australia	60.35	Oil	17.805
Belgium	36.36	Gold	389.9
Canada	70.90	Platinum	1,000.00
Denmark	136.76	Silver	16.0000
France	166.63	Wheat	12.0000
Germany	193.63	Corn	10.0000
Italy	2036.26	Soybeans	10.0000
Japan	160.90	Wool	10.0000
Netherlands	20.36	Cotton	10.0000
Spain	166.63	Iron Ore	10.0000
Sweden	136.76	Nickel	10.0000
Switzerland	150.00	Copper	10.0000
UK	166.63	Aluminium	10.0000
USA	70.90	Zinc	10.0000

German bank aims to expand in London ■ Target seeks £1bn offer

Dresdner in Kleinwort bid talks

By Nicholas Denton in London and Andrew Fisher in Frankfurt

Britain's Kleinwort Benson said yesterday it was in takeover talks with Dresdner Bank of Germany and prepared to give up its independence as an investment bank. If it did, Kleinwort would follow Morgan Grenfell, Barings and S.G. Warburg into continental European ownership.

Heavy buying of its shares prompted Kleinwort, which traces its origins to 1792, to confirm that Dresdner, Germany's second largest bank, had approached it about a cash offer at about Wednesday's price of 724p, or £96m (\$1.52bn) in all. Kleinwort was believed to be holding out for 750p per share and a purchase price of £1bn. ABN Amro of the Netherlands and Britain's National Westminster Bank, which have explored acquisitions in UK investment

banking, are not considering counter-bids. Kleinwort's share price closed at 719p, down 5p.

Lord Rockley, Kleinwort's chairman, said in a memorandum to staff: "This initiative has come from Dresdner. As a quoted company, we have a requirement on us to look at any serious approach and take into account the interests of all shareholders." Kleinwort has been a target of takeover speculation since Warburg's abortive talks with Morgan Stanley in December initiated the current wave of acquisitions of UK investment banks. Dresdner and Kleinwort decided in January they were in negotiations, but Kleinwort reviewed its strategy after the collapse of Barings in February and Swiss Bank Corporation's agreed bid for Warburg in May.

These events and the weakening in the US of the division between commercial and invest-

ment banks, raised doubts about the viability of stand-alone UK merchant banks. Dresdner, which is advised by Robert Fleming, began its "due diligence" examination of Kleinwort at the beginning of this week. Negotiators believe terms will have to be agreed within a fortnight if they are to succeed.

The main discussion now centres on the degree of autonomy Kleinwort would enjoy. Kleinwort enjoyed relatively robust profits in 1994 and believes it is in a position to deal with any overtures from "a position of strength." Both parties are influenced by the model of Deutsche Bank's 1989 takeover of Morgan Grenfell, in which the latter's management and name remained intact for six years.

Lord Rockley wrote yesterday that Kleinwort would pay "particular attention" to the interests of its 3,100 staff. There is little overlap between the two banks. A successful bid for Kleinwort would leave the UK with only five significant investment banks: Schroders, Robert Fleming, Hambros, N.M. Rothschild and Lazard Brothers.

They moved quickly to dampen speculation that they might also give up their independence. Mr George Mallinckrodt, president of Schroders, which is advising Kleinwort, said of the bid: "It doesn't in any way influence us and we remain independent. We are rock hard on this." He said: "We need to have a balance in

Britain between domestic and foreign banks."

Dresdner's bid reflects a strategy of developing its investment banking presence in London. It stepped up its effort after Deutsche Bank decided to centre its investment banking activities on Morgan Grenfell in London.

Analysts said the move represents a significant acceleration of Dresdner's efforts to grow internationally and reduce its reliance on domestic business which is higher than at Deutsche Bank and Commerzbank.

Through Kleinwort, Dresdner would gain the channels it has lacked to distribute German shares in big foreign markets or to place non-German securities in Germany. Kleinwort would also contribute a corporate finance arm which advised on more cross-border transactions involving UK companies in 1994 than any competitor.

Kohl joins in criticism of Shell dumping plan

By Judy Dempsey in Berlin, Robert Corzine in London and Ronald van de Krol in Amsterdam

Protests are mounting in Europe over the dumping of the Brent Spar oil platform, now being towed slowly by tugs to a deep-sea disposal site in the Atlantic.

Mr Helmut Kohl, the German chancellor, yesterday criticised Shell, the Anglo-Dutch oil giant which owns the disused North Sea storage platform. The company has already been hit by consumer boycotts led by mainstream German politicians and encouraged by Dutch government ministers and by Greenpeace, the international environmental pressure group.

Mr Kohl said he would raise the controversial issue at the Group of Seven summit, in Halifax, Canada, and Mr Theo Waigel, finance minister, want to discuss the disposal plan either with all G7 members, or separately with Mr John Major, the British prime minister. In Halifax yesterday, Mr Kohl

obliquely warned Shell of the dangers of persisting with the disposal plan. He said: "If I were a company, I would not do anything which would hurt my business."

Shell is currently towing the Brent Spar to a site in the Atlantic where it will be sunk in about 2,000 metres of water. The disposal will take place in the "next few days", Shell said.

The call for a boycott of Shell products appears to have won some support from German consumers. In Berlin yesterday, a manager of a Shell service station reported a 30 per cent fall in sales this week.

"It's really terrible," said the manager, who asked not to be named. "This is doing terrible damage to my business. The sinking of the oil rig has nothing to do with us Germans. It's the fault of the English," he added.

Officials at Shell's German headquarters in Hamburg said it was too early to assess the

impact of the controversy on sales.

Ms Margreeth de Boer, the Netherlands' environment minister, has also supported a consumer boycott. Her colleague, Mr Frans Wijers, economic affairs minister, said he would not mind if his chauffeur stopped for petrol at a station other than Shell.

Shell UK yesterday refused to say whether they have experienced any fall in sales, and defended the deep-sea disposal of the platform, which they argue has been made safe. Environmental groups argue it still poses a danger because of remaining oil sludge and other pollutants.

The UK government is also standing by the plan. Mr Tony Newton, standing in at Commons question time for Mr Major, said the disposal was in line with the UK's international agreements and was "the best practicable environmental option available".

Editorial Comment, Page 15



Clinton maintains hard line in cars dispute with Japan

By Guy de Jonquieres and Peter Norman in Halifax

US president Bill Clinton yesterday warned Japan that he was determined to push for the country's car market to be opened, saying "millions of American exports and thousands of American jobs" depended on Washington's success.

Mr Clinton was speaking shortly before leaving Washington for a four-day meeting here with Mr Tomichi Murayama, Japan's prime minister, on the eve of the two-day summit of leaders of the Group of Seven industrialised countries. "We meet as friends with some differences," Mr Clinton said.

The tough US line was reinforced by Mr Warren Christopher, US secretary of state. He told Mr Yobei Kono, Japan's foreign minister, that the June 28 date on which Washington will decide whether to impose punitive tariffs on Japanese luxury car imports was "a deadline, not a target or a goal".

However, Mr Christopher, expressed hopes that the two sides could solve the car conflict, as they had settled previous trade disputes. Mr Clinton also stressed the "strong relationship" and co-operation between the US and Japan.

Mr Clinton's remarks appeared intended to limit the political impact of the trade disagreement on US relations with Japan and to prevent it dominating the G7 meeting, which also faces difficult discussions on Bosnia and on France's controversial decision this week to resume testing of nuclear weapons.

Both the US and Japan have discouraged expectations that the meeting between Mr Clinton and Mr Murayama would produce any decisive breakthrough. France's decision to resume nuclear weapons testing in the Pacific continued to attract condemnation ahead of a working dinner last night of leaders from the US, Japan, Germany, France, Britain, Italy and Canada. Mr Andre Ouellet, the Canadian foreign minister, said Canada was "very concerned" about a possible escalation of testing if other countries followed France's example.

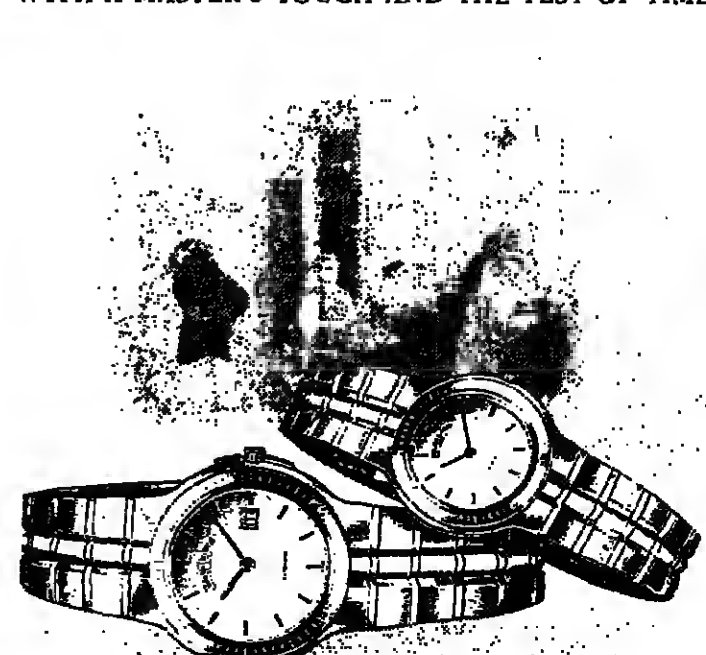
Mr Ouellet also expressed concern that the Franco-British plan to create a rapid reaction force could contribute to an escalation of the crisis in Bosnia.

He recalled that Mr Jean Chrétien, the Canadian prime minister, was reluctant to see the UN peacekeeping mission transformed into a mission to impose peace.

Meanwhile, Japanese government officials signalled that they would be seeking "a clear sign of co-operation" among the G7 to curb currency turbulence.

However, it appeared unlikely that the meeting would decide any significant policy change with the aim of promoting stable exchange rates. As a result of discussions among the "sherpas", the officials who prepare the summit, Canada has dropped the idea of putting a tax on currency transactions on the agenda.

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NEWS: EUROPE

Central bank of Sweden backs Emu

By Hugh Carney
in Stockholm

The Riksbank, Sweden's central bank, said yesterday Sweden should join the European Union's planned Economic and Monetary Union (Emu), saying it offered "over-riding advantages" for the economy.

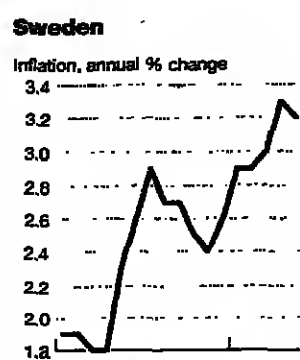
"The economic policy which enables Sweden to participate in Emu is essentially the same as the policy that is needed for a lasting recovery in the Swedish economy after the decline in recent years," the Riksbank said in its first public statement on the issue.

The bank's unequivocal stance contrasts with the cautious approach to Emu being taken by the Social Democratic government in the face of deep scepticism within the party and among the public at large over Sweden's entry to the EU at the beginning of this year.

An opinion poll published yesterday by the central statistics bureau drawn from an unusually large sample of more than 7,400 voters suggested 61.9 per cent of voters would reject joining the EU if a new referendum was held, with only 28.6 per cent in favour, in last November's plebiscite. Swedish membership was clinched by a majority Yes vote of 52.2 per cent to 46.9 per cent.

Mr Ingvar Carlsson, the prime minister, and Mr Göran Persson, the finance minister, have both indicated they favour joining the third and final stage of Emu, including the forging of a single European currency, but they have been careful to stress that the decision will ultimately be made by parliament, where there is certain to be significant opposition.

Mr Thomas Franzén, the deputy governor of the Riksbank, said the criteria set for participation in Emu - balanced public finances, controlled public



Source: Datastream

debt, low inflation, low interest rates and currency stability - were needed irrespective of whether Sweden joined.

But he added that the industrial character and openness of the economy - and its susceptibility to external shocks - meant it would benefit from Emu membership at an early stage. The bank said economic policy should be designed to enable Sweden to join in 1999, the likely earliest date for Emu implementation.

Earlier this week, the government presented its Emu "convergence programme". Despite the big recent budget deficits and fast-growing public debt, the plan envisages meeting the criteria by 1998, when the deficit will be eliminated through a tough programme of spending cuts and tax increases. Although debt levels will remain well above the levels specified for Emu entry, the government believes Brussels will waive the condition on the grounds that the debt is declining.

The Riksbank yesterday reiterated its commitment to an inflation target of not more than 3 per cent. Latest figures showed consumer prices rising 3.2 per cent year on year in May, down slightly from 3.3 per cent in April, but still above the Riksbank's upper limits.

Quake in Greece kills at least 15

By Our Foreign Staff
and agencies

An earthquake destroyed two buildings in the port town of Egion in south-west Greece yesterday, killing at least 15 people and injuring dozens more when an apartment building and a hotel collapsed.

Most of the dead were pulled out of the apartment building, which "collapsed like a house of cards", police said.

Five French nationals, including a family of three, were found dead under the debris of a wing of the hotel Eliki, near the town, 145km west of Athens, where 159 French tourists were spending their holidays.

The French embassy in Athens said 162 of its nationals had been accounted for, including the dead, leaving seven missing presumed to be still buried under the hotel rubble.

Ten people were reported to have died in the apartment building, including a 20-year-old Italian woman and three children. Up to 10 people were yesterday still missing, the Public Order Ministry said.

It said 59 people were taken to hospital with serious injuries, while dozens of others received emergency treatment. Within an hour of the tremor, military units from Athens and in the region rushed in medical and rescue teams here. French and Swiss rescue specialists with sniffer dogs arrived yesterday to help Greek teams.

The quake, which measured 6.1 on the Richter scale, and



Protected from further injury by a rescuer's helmet, a tourist waits to be pulled from the debris.

damaged more than 500 buildings in the region, struck at about 3.15am, local time. "Everything collapsed in five seconds," said a French worker at the Eliki hotel, built in 1973 and renovated in 1990.

Guests huddled silently outside, many draped in blankets and wearing pyjamas, as they watched rescue workers. The bodies of Joel Gras, 40, Catrin Thieberger, 37 and their five-year-old child Flore Gras were dug out of the ruins of the hotel. The body of French

woman, Sylvie Erba, 35, was also recovered.

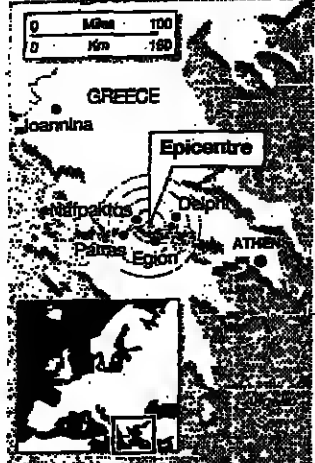
At the residential building, bulldozers and cranes yesterday shifted large slabs of concrete but workers said the work was going very slowly and they feared few of those trapped would survive.

Mrs Eleni Serio, 31, who lived on the third floor of the block, escaped with her eight-year-old son but her husband and 11-year-old son were trapped inside. "My husband was behind me when we were

trying to escape. A piece of mortar fell on him and he was trapped," she said. The ministry later said his son was dead.

Egion, a small port on the Gulf, is in an area of frequent seismic activity. Power and phone lines were down in many parts of Egion and officials were communicating through mobile phones.

Public works ministry officials declared about 500 buildings uninhabitable because of cracks and collapsed walls, including the state-owned Hel-



lemic Arms Industry administration offices. About 200 tents were set up to house hundreds of people whose homes were declared unsafe.

The earthquake's epicentre was in the 13km wide Gulf of Corinth, the Geodynamic Institute said. It was felt as far away as Athens and Ioannina near the Albanian border, and shattered windows and damaged hundreds of homes from the western port of Patras to the tourist village of Delphi, across the Gulf. A quake of magnitude 6 can cause serious damage in populated areas.

Greece has been shaken by a series of recent earthquakes. More than 8,000 people are living in tents in the central Kozani region after a quake measuring 6.6 on the Richter scale last month. No one was killed but 25 people were injured.

Sarajevo hopes relief may be at hand

By Harriet Martin in Sarajevo

As heavy fighting erupted north of Sarajevo, the Muslim-led Bosnian government yesterday imposed strict security precautions and rising hopes among the people that their army is about to break the three-year siege.

Bosnian radio interrupted its regular programming yesterday to announce the entire country had been placed on a general alert. It later reported that curfew hours had been tightened to run from 9pm to 6am daily.

Police circulated through the centre of Sarajevo during the morning ordering businessmen to close their shops

and warning people to stay off the streets. Bosnian soldiers also closed all checkpoints in and out of the city just before noon, including the steep mountain track over Mount Igman which is the city's only remaining link to the outside world.

Yesterday morning the army retrieved a tank and two heavy guns from a United Nations weapons collection point in the city.

For more than three weeks, since the Nato air strikes, the city has been without water, power or food deliveries.

Mubera Tahir, a schoolteacher in her 40s, said: "After 38 months without food, water, electricity or gas, every-

one's hoping this time they are going to break the siege."

Her son Vedo, 20, who joined the army when he was 17 and is one of only four surviving members of his unit of 26 said: "Everyone in Sarajevo knows more young men will die in this battle. That is the price we have to pay to liberate the city... People die here every day from shelling and sniping. Lifting the siege is the only way we will stop that."

The artillery and infantry battles north of the city are believed by many to be a possible prelude to an all-out offensive. Alda Cavar, 21, said: "If it's going to happen, it will happen in the

next seven to 10 days. It's not just that the Bosnian army is better equipped.

It's that morale is really high."

In spite of the arms embargo, many nations have been prepared to break it. The army, which began the war sharing rifles and wearing plainclothes, is now much better trained and equipped.

Ms Cavar said: "At the start of the war the army defended Sarajevo with pistols, hunting rifles and mortars made from drain pipes. Now it's much stronger. I really believe they can do it." But the civilians are also aware that a big government offensive will bring Serb retaliation in the form of indiscriminate shelling of the city.

Brussels criticises levels of harmonisation

EU's single market has 'serious problems'

By Emma Tucker in Brussels

Much more needs to be done to make Europe's single market a reality and the jury is still out on its overall economic impact, the European Commission said yesterday.

In its annual assessment of the border-free, internal market, considered to be one of the EU's greatest achievements, the Commission said "serious problems" were stemming from the failure of member states to implement single market laws to apply them correctly, and to punish offenders adequately.

The different interpretations at a national level of "harmonisation" rules - designed to allow goods to flow freely within the EU - and the persistence of technical barriers to trade for those goods which have not been harmonised, are among the biggest hindrances.

"A lot remains to be done to get the single market in place," said a Commission official. "There is often a clear distinction between an agreement within the council of ministers and implementation of that agreement on the ground."

But the news was not all bad. The report pointed out

that the elimination of border controls for goods had sharply reduced costs and delivery times. Furthermore, the gradual pricing open of the public procurement market had allowed many companies to win contracts, in spite of severe delays from certain member states in putting the legislation in place.

The Commission, which drew on many sources including its own surveys, reports from national industry ministries, trade unions and consumer organisations, said gaps inhibiting the development of a truly single market included: the continued existence of border controls on people; the absence of tax harmonisation in certain fields; insufficient liberalisation of some sectors, notably energy and telecommunications; and delays in adapting company law to the single market's requirements.

The official stressed, however, the desire of Brussels to tread carefully. Harmonisation could only be carried out to a degree that was "politically acceptable" to member states.

"The Commission is hoping to get a clearer picture of where the market is failing to work following an agreement by EU

states to notify Brussels of all instances where products and services are refused entry by one member state from another. However, this will not come into force until the beginning of 1997.

The report showed France to be the country most likely to erect barriers to trade. Last year, the Commission received 53 complaints from companies and individuals whose products were rejected in France - usually by local inspectors.

Ireland and Luxembourg appear to be the most open, being the subject of only one and two complaints respectively.

The Commission said penalties for infringements - a matter for the member states - were being applied unevenly and had in some cases prompted Brussels to take action.

For example, it had taken Germany to court for its refusal to apply a law requiring small companies to publish their accounts.

However, it said there was little evidence to suggest that companies were setting up in countries where they thought they would get off more lightly for disobeying the rules.

West Europe car sales up

By Haig Simonian,
Motor Industry
Correspondent

New car sales rose last month by 0.1 per cent in western Europe year-on-year, just enough to maintain a growth rate of 0.2 per cent so far this year. This is below many manufacturers' expectations but better than they feared.

The strongest growth last month came in Germany. Europe's highest car market, where sales climbed by 4.5 per cent to 319,000. The UK registered an increase of 1.7 per cent to 152,700.

However, France, Italy and Spain, Europe's other leading car markets, all reported falls, reinforcing concern that the west European market will not prove as resilient this year as many manufacturers hoped.

Sales dropped by 9.5 per cent in Spain and by 4.3 per cent in France year-on-year.

Industry observers believe that the French market is softening ahead of the expected termination at the end of this month of a government incentive scheme introduced last year.

The fall in the French market means the gap between it and the UK and Italy, respectively Europe's second and third highest car markets, has widened, making it more difficult

for Peugeot-Citroën and Renault, the two indigenous manufacturers, to maintain their positions in the European league table this year.

Overall, sales rose in eight, fell in six and remained unchanged in three of the 17 markets tracked by Acea, the European Automobile Manufacturers' Association, which produces the preliminary sales figures.

Among the leading manufacturers, the Volkswagen group reinforced its position as Europe's foremost producer with a 11.7 per cent year-on-year rise in sales last month, taking its May market share to 17.8 per cent.

VW has struggled to keep up with buoyant demand across Europe for its new Polo compact car, while sales by its Audi executive cars subsidiary have also been very successful on the back of new models. And sales soared by more than 45 per cent year-on-year last month to 36,500 units.

The General Motors group also strengthened its position as Europe's second highest manufacturer thanks to a 4.8 per cent rise in May sales, taking its market share for the month to 13.7 per cent.

French marques fared less well. Sales of Peugeot-Citroën dropped by 5.9 per cent year-on-year in May, while its rival

WEST EUROPEAN NEW CAR REGISTRATIONS

	Volume (Units)	Volume Change (%)	Share (Jan-May 95)	Share (%) Jan-May 94
TOTAL MARKET	5,372,700	+0.2	100.0	100.0
MANUFACTURERS:				
Volkswagen group	885,944	+1.2	16.5	16.3
- Volkswagen	572,581	-0.4	10.7	10.7
- Seat	121,666	-12.0	2.3	2.6
- Audi	185,828	+21.2	3.1	2.8
- Skoda	25,419	+1.5	0.5	0.5
General Motors	714,552	+3.3	13.3	12.9
- Opel/Vauxhall	682,675	+3.5	12.7	12.3
- Saab	28,158	+14.0	0.5	0.4
Ford group	648,238	+0.5	12.1	12.0
- Ford	641,147	+0.2	11.9	11.8
- Jaguar	7,091	+33.3	0.1	0.1
PSA Peugeot Citroën	645,133	-5.1	12.0	12.7
- Peugeot	381,382	-6.6	7.1	7.6
- Citroën	263,741	-2.9	4.9	5.1
Fiat group	616,248	-6.4	11.5	10.8
- Fiat	483,169	-7.3	9.0	8.4
- Lancia	70,729	-5.3	1.3	1.4
- Alfa Romeo	62,247	+8.3	1.0	0.9
Renault	585,314	-0.7	10.5	10.6
BMW group	321,289	-3.7	6.0	6.2
- Rover	146,169	-11.9	2.7	3.1
- BMW	175,100	+4.5	3.3	3.1
Mercedes-Benz	178,499	-7.2	3.3	3.6
Nissan	153,670	-18.6	2.8	3.3
Toyota	139,071	-2.2	2.6	2.7
Volvo	102,255	+13.8	1.9	1.7
Mazda	82,317	-8.7	1.5	1.6
Honda	80,530	+12.0	1.5	1.3
Mitsubishi	58,823	+5.6	1.1	1.0
Total Japanese	590,716	-2.6	10.8	11.1
MARKETS:				
Germany	1,464,800	+0.4	27.3	27.2
United Kingdom	816,800	-0.6	15.2	15.3
Italy	319,700	+0.5	5.9	5.8
France	312,500	+1.2	5.8	5.7
Spain	360,100	+0.5	6.7	6.7

VW holds 31 per cent and management control of Skoda. Excludes cars imported from US and sold in western Europe. *201 units for Renault and management control of Skoda. **All group includes Lancia, Alfa Romeo, Innocent, Renault and Peugeot. Source: ACEA (European Automobile Manufacturers Association) estimates. Figures are rounded.

Renault registered a 10.4 per cent fall. Japanese manufacturers, which are manufacturing in the Netherlands - Europe later this year, registered a 13.3 per cent increase in its sales.

Mitsubishi, which is gearing up to launch its Carisma model - which is manufactured in the Netherlands - Europe later this year, registered a 13.3 per cent increase in its sales.

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All out to save Marseilles from the right

By Andrew Jack in Marseilles

Someone walking through the streets of Marseilles yesterday morning might have been forgiven for thinking that Mr Bernard Tapie was running as a candidate for mayor in the second round of municipal elections on Sunday.

Looking bronzed and cheerful, the businessman and politician - who has bankruptcy and bribery convictions which, if he falls in his appeal, would bar him from running for office - left in the shade the man he was supporting, Mr Lucien Weygand, the Socialist party candidate.

As Mr Tapie dived enthusiastically into every available bar to shake hands, slap backs and joke with largely friendly crowds, Mr Weygand hovered awkwardly nearby, occasionally

getting entangled in lengthy conversations with voters.

While Mr Weygand, currently leader of the local council, is no great friend of Mr Tapie, the left has been soliciting help wherever possible in an effort to save France's second largest city from falling to the right as France prepares to go to the polls in the second round of local elections across the country.

Last night, Mr Lionel Jospin and Mr Robert Hné, respectively the Socialist and Communist candidates in the presidential race earlier this year, were in town to lend their support.

Mr Weygand has teamed up with Mr Guy Hermer, the dapper Communist candidate who has a doctorate in the poetry of the French Resistance. Since the first round of voting he has also gained the

endorsement of several minority candidates.

But nothing is simple in Marseilles. Dr Robert Vigouroux, the incumbent who has decided not to stand again, has changed his political allegiances. Once the doctor of Mr

Mr Tapie dived enthusiastically into every available bar to shake hands, slap backs and joke with largely friendly crowds

Gaston Defferre, the veteran Socialist who ran the city for 33 years, he managed to succeed Mr Defferre as the socialist candidate when he died in mid-term in 1986.

Re-elected in 1989, Dr Vigouroux is seen by many as being an effective manager of the city who brought its debt under control and launched a

range of social and economic development programmes.

Yet he has managed to alienate his former allies without building up an alternative political base. He endorsed Mr Edouard Balladur, the former prime minister in the presidential

race, and came out in favour of Mr Jean-Claude Gaudin, the Republican head of the regional council, when it became clear that he would not be re-elected if he ran again.

Judging by the outcome of the first round of voting in Marseilles last Sunday, Mr Gaudin's populist rhetoric will

bring him victory. He gathered 36 per cent of the vote, against Mr Weygand's 29 per cent.

According to Mr Jean Viard, a political scientist specialising in the city, this partly reflects Mr Gaudin's charisma, but is mainly the result of a country-wide resurgence of the right characterised by increasingly nationalistic beliefs.

This same current of opinion has also benefited the extreme rightwing National Front, which gained 22 per cent of the vote last Sunday in Marseilles and so will also be in the run-off this weekend.

But to see the power of the National Front, which performed strongly in the first round in many parts of the country, it is necessary to travel a few miles north.

Vitrolles, an unprosperous new town with high unemployment, may soon become

the first municipality of any significant size to acquire a National Front mayor.

Mr Bruno Mégret, number two in the party, polled 43 per cent in the first round against 28 per cent for the Socialist incumbent.

Mr Viard says this reflects Mr Mégret's groundwork over five years of campaigning locally as well as the fragility of the town's social structure. "It is a new town with no identity," he says. All that has been intensified by the economic difficulties of the region.

Yet in an important gesture this week, the local handball team - national and European champions - which is run by Mr Tapie's brother, threatened to leave the town if Mr Mégret won.

The left will not go down without a colourful fight.

Rightwing MEPs size each other up for new alliance

By Caroline Southey
in Strasbourg

An elaborate mating dance is being played out in the European parliament between Christian Democrats and rightwing parties which could lead to the formation of an alliance to rival the dominant socialist bloc.

Leading centre-right MEPs are beginning to raise the possibility that a new bloc could be formed if the parliament's second largest group, the Christian Democrat European People's Party (EPP), joined forces with the French Gaullist and Italian Forza Europa MEPs.

The parliament's socialist and social democratic parties, led by Ms Pauline Green, command a 221-strong bloc followed by the 173-strong EPP. The EPP numbers could climb to 218 if bolstered by the 29 Forza MEPs and 14 Gaullist MEPs.

The moves have taken on a new urgency because of efforts by Forza Europa over the past few months to form a mini-alliance of conservative parties, including the Gaullists and Irish Fianna Fáil members. This mini-alliance, if successful, would be just one of many problems standing in the way of a grand centre-right alliance.

The larger EPP bloc could threaten the present cosy relationship in the Strasbourg-based parliament between the Christian Democrat group and the socialists which smooths decision-making processes.

The European parliament remains a largely consultative body with powers to block rather than initiate legislation, although it is beginning to accrue greater powers.

Its main role lies in areas of "co-decision" on legislation with the European Council (EU heads of government), under which, in some limited areas of policy, it has final say.

The challenge facing the EPP is whether it can overcome its historical antagonism to existing non-Christian Democrat parties into its ranks although it has, to some extent, already abandoned this puritanism by taking in Danish, Swedish and Finnish conservatives.

Parties must agree to our basic principles and programme - greater European integration and a sound balance between civil liberties and social responsibility," said Mr Klaus Welle, secretary general of the EPP.

But casting the net wider carries political risks. Mr Wilfried Martens, president of the EPP, said it was not just a case of raising numbers. "We are happy in our group. We have some dissension, but we have the same attitude and agree 95 per cent of the time. This is more important than being the largest group and being divided," he said.

The project's outcome also rests on political decisions in France and Italy which will determine the behaviour of Gaullist and Forza MEPs.

French President Jacques Chirac has not clarified whether he intends to deepen France's relationship with Germany to build a more integrated Europe or whether he prefers the more flexible Europe favoured by London. One sign that Mr Chirac was moving towards Germany would be if he delivered the Gaullist MEPs to the Christian Democrat camp.

Forza Europa MEPs are waiting for

EUROPEAN NEWS DIGEST

Vote paves way for Russian poll

The biggest obstacle to December parliamentary elections in Russia was removed yesterday when the upper house of parliament approved a controversial election law regulating elections to the Duma, the lower house. A conflict between the president and parliament over the legislation had threatened to derail the scheduled ballot, but a compromise draft was overwhelmingly passed. Mr Boris Yeltsin, Russian president, is expected to sign the bill into law next week. Both houses of parliament and the president must still approve a bill regulating elections to the Federation Council, the upper house. Mr Vladimir Shumeiko, speaker of the upper house, said the vote was a triumph for Russian democracy.

The main stumbling block to the law, which was rejected by the Federation Council on Wednesday, had been Mr Yeltsin's insistence that the number of candidates elected according to party lists be reduced. Political analysts say well-organised parties with a populist message, such as the communists and extreme nationalists, benefit most from such lists. After negotiations, Mr Yeltsin dropped his opposition to party lists, while parliament abandoned its insistence that government officials should resign from their state jobs in order to run for seats in the legislature.

Christina Freeland, Moscow

Hungary starts IMF talks

Hungarian officials yesterday began talks with the International Monetary Fund on an economic reform programme which the government hopes will secure new IMF loans, the first since a Socialist-led coalition took office last July. The government sees a fresh IMF standby agreement as an important step in restoring international confidence in the country's market-led reforms. It also needs an IMF deal to bolster its position at home in the wake of an unpopular austerity programme, which cut Ft185bn (\$1.5bn) from government spending this year.

The talks are due to focus on next year's budget and economic targets, partly because there is doubt whether they will be met, in spite of the austerity package. In this year's budget, the government provided for privatisation revenue of Ft150bn but has yet to sell off a single large company. Independent analysts believe consumer price inflation could exceed 31 per cent this year, well above the initial target of 22-25 per cent.

Virginia Marsh, Budapest

Magistrates question Romiti



Italian magistrates investigating suspicions of false accounting at carmaker Fiat yesterday questioned Mr Cesare Romiti (left), the group managing director, and judicial sources said. The investigations stem from a report delivered by Mr Romiti to magistrates two years ago in which he admitted that the car group had paid kickbacks in the past to political parties. But Mr Romiti said at the time that he learned of the payments only after the eruption of Italy's graft scandals in 1992. Magistrates suspect balance sheets may have been falsified because the funds used for the kickbacks do not appear in the company's accounts. Mr Romiti is also under investigation in a case involving alleged slush funds at the group.

Reuters, Turin

Norwegian fears over shipping

Norway's rejection of European Union membership last November meant it had less opportunity than ever to influence EU shipping policy, a senior executive at Finland's Kvaerner Masa-Yards, said yesterday. Norway is estimated to be the second largest shipping nation in Europe and fourth largest in the world. About 50 per cent of its shipowners' gross income is derived from business involving EU countries.

Mr Martin Saarikangas, chief executive officer of Masa-Yards, Europe's biggest shipyard and a member of the Oslo-based Kvaerner group, warned in a speech read to the Nor-Shipping conference in Oslo, that Norway could only "partly" rely on Finland and Sweden for support in Brussels, in spite of a tradition of co-operation. Norwegian shipowners also could not count on participating in the liberalisation of south European coastal trades.

Karen Fosli, Oslo

SAS strike worries Norsk Hydro

Norsk Hydro, Norway's biggest listed company, said yesterday a series of strikes at Scandinavian Airlines System could affect its co-operation with the carrier. Air traffic around Scandinavia was paralysed for the third day in a week on Wednesday when SAS pilots went on strike over pay. The walkouts are set to continue, with Norwegian SAS pilots saying they will strike on June 23 as part of a pay dispute. Danish pilots announced a new 24-hour strike for June 23. In Stockholm, SAS said negotiations with the three Scandinavian pilots' unions had resumed yesterday afternoon.

Mr Nils Schweigaard, head of travel management at Hydro, said the industry conglomerate would raise the strike issue when its co-operation agreement with SAS was up for renegotiation later this year. "The SAS management will have to fix the problems or face consequences in the context of our agreement," he said. But he said that Hydro, which buys more than Nkr100m (\$16m) worth of SAS tickets a year, would hardly consider scrapping the agreement given SAS's dominant position in the region.

Reuters, Oslo

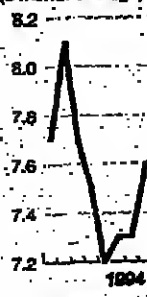
ECONOMIC WATCH

Dutch recovery no spur to jobs

Netherlands

Unemployment rate, %

(3 month average)



Source: CBS/Dagbladet

Dutch unemployment improved only slightly in April, confirming the view that the continued improvement in the economy has yet to be translated into a significant further decline in jobless numbers. The central statistical office said that an average of 472,000 people were registered as unemployed in the March-May period after seasonal adjustments, up from 468,000 in February-April. The March-May figure, which is equivalent to "April" in the Netherlands' system of three-month rolling averages, was lower than the 490,000 people registered in March-May 1994, but the decline is due almost entirely to a sharp improvement which emerged in the second quarter of 1994. Since then, little further progress has been made. The latest seasonally-adjusted figure is equivalent to an unemployment rate of 7.2 per cent, compared with 7.5 per cent in the same period of 1994. Unemployment among women rose to 8.2 per cent from 8 per cent a year earlier, but male unemployment fell to 6.6 per cent from 7.1 per cent.

Dutch jobless numbers have been swollen by the increasing number of women seeking to enter the labour market, as well as by family reunification among former "guest workers" from the Mediterranean and North Africa.

Romald van de Krol, Amsterdam

Finland's industrial output in April rose 8.6 per cent from a year earlier, the central statistical office said. In March, the 12-month increase was 12.9 per cent.

Alitalia plans grounded by pilot protests

Passengers face wildcat strikes as management moves to US-style restructuring provoke fierce opposition, writes Andrew Hill in Milan

She waited a century for it, but Mrs Emilia Roman has at last had an authentic Italian airline experience.

Mrs Roman was given a free maiden flight by Alitalia to celebrate her 100th birthday. It ended on Thursday with a six-hour wait in the departure lounge of Rome's Fiumicino airport, while a wildcat strike by pilots delayed her return flight to Venice. "It seems it's really my destiny to wait," she told Italian reporters.

Yesterday, Mrs Roman's destiny was shared by thousands of other passengers, as pilots continued their unofficial action in protest at Alitalia's restructuring plans. By lunchtime, Alitalia said more than half its flights out of Rome had been cancelled, with repercussions across the route network.

Meanwhile, after more than six months in which nothing much has happened to break the deadlock between pilots and management, the main protagonists in the dispute were moving fast to find someone else to blame for the chaos. Alitalia struck first with a half-page advertisement in Italy's main daily newspapers yesterday, warning of further disruption because of "illegal protests by pilots", whom it had earlier accused of holding passengers hostage.

Mr Giovanni Caravale, transport minister, then "ordered" the airline to come up with a programme of guaranteed minimum services, and the pilots to "abstain from any form of collective protest". He even fired off a letter to the hapless health minister, urging him to investigate the mystery illness used by many of the pilots to justify their refusal to fly.

But behind the bickering in

the cockpit lies a real fear on the part of ministers, managers and unions, that they could all lose out if they fail to pull the long-running Alitalia dispute out of its latest nose-dive.

At issue is the ambitious restructuring plan introduced by Mr Renato Rivero and Mr Roberto Schisano last year when they were brought in as respectively chairman and chief executive of the loss-making carrier. The aim was to cut operational costs by 12 per cent and personnel costs by 20 per

cent in time for full liberalisation of the European airline sector in 1997.

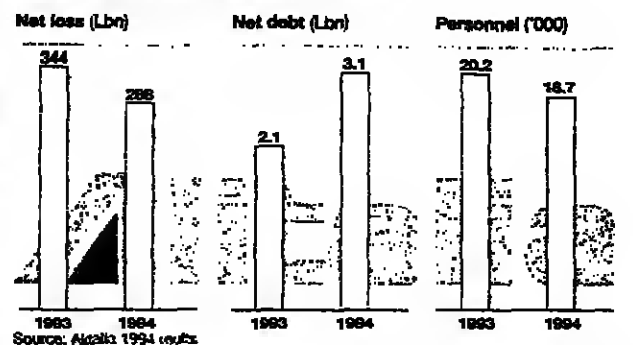
Mr Schisano, who learned US-style management during 20 years working for Texas Instruments, has cut staff, merged the domestic carrier Ad with the main group, and - most unpopular of all - leased aircraft from Ansett of Australia, complete with crew and cabin staff, to improve Alitalia's competitiveness on the Italy-North America routes.

Group results for 1994 showed the plan was beginning to have an impact. Net losses fell to L258bn (\$175m) from L341bn and losses before extraordinary items were cut to L175bn, against L431bn in 1993.

From the outset, however, the restructuring plan provoked strong opposition from staff and triggered a series of strikes. According to Mr Schisano, each 24-hour stoppage costs the airline some L30bn to L40bn, although he is almost equally concerned about the damage to Alitalia's image.

In the short term, this is where the latest action hurts the most. Until Thursday, pilots generally observed Italian rules which require transport workers to notify indus-

Restructuring begins to work



Source: Alitalia 1994 results

trial action 10 days in advance and guarantee minimum services. Passengers had time to change their plans, even if the action was often called off at the last moment.

The wildcat strikes, by contrast, have grounded thousands unexpectedly, just as Alitalia is gearing up for what promises to be a busy tourist season, and promoting "Magnifica", its new premium service. The airline has already started legal action against the pilots, but the long-term impact of continued strikes could be even more damaging.

Strengthened by last week-end's referendum results, right-wing politicians may use the unresolved dispute as a weapon with which to beat Mr Lamberto Dini's government. Right-wing deputies have

already called for the resignation of Mr Caravale for his failure to mediate successfully between the parties.

Italy's main union confederations have also attacked the pilots' action. The referendum results denied their traditional control over workers' representation, and CGIL, one of the three main confederations, warned yesterday that wildcat strikes could be "the first worrying sign" of what happens when small workers' groups take the initiative from unions.

Unlike Mrs Roman, Alitalia cannot afford to wait long for a solution. Mr Schisano has indicated that if his plans for Alitalia cannot be pushed through by the end of this year, the airline may have to downgrade its ambition to compete internationally after 1997.

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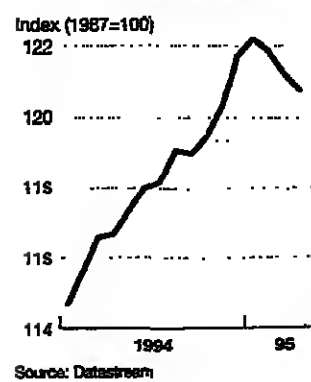
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NEWS: THE AMERICAS

US industrial output falls for third month

US Industrial production

By Michael Prowse
in Washington

US industrial production fell for the third consecutive month in May, making the recent downturn in factory output the longest since the 1990-91 recession, figures indicated yesterday.

The Federal Reserve said that industrial output fell 0.3 per cent last month, following declines of 0.5 per cent in April and 0.2 per cent in March. The weakness last month was concentrated in the car industry, where output dropped nearly 4

per cent from April. Excluding cars, production was flat.

Manufacturing output fell 0.3 per cent in May to register its fourth consecutive monthly decline.

The production decline was less steep than expected: most Wall Street economists had forecast a drop of about 0.4 per cent. But it may not indicate a bottoming out of production because more recent data released yesterday pointed to further industrial weakness this month.

The Federal Reserve Bank of Philadelphia said that its index

of manufacturing activity fell sharply in June from an already depressed level in May.

Yesterday's figures also showed a sharp drop in the rate of industrial capacity utilisation from 84.2 per cent last month, the lowest level in more than a year. This drop is likely to be welcomed by Fed policy makers as a sign that upward pressure on inflation is easing.

"My view is that a fully fledged recession is unlikely," said Mr Robert Dederick, economic consultant to Northern Trust, the mid-west bank. But he added that data released so far did not yet resolve the issue of whether the US was heading for a soft or hard landing.

The Fed was likely to shift a policy directive with a "bias toward easing" at its next policy meeting in early July, leaving it scope to cut short-term rates if incoming data remained weak, he said.

In recent public comments Mr Alan Greenspan, the Fed chairman, has signalled his belief that the economy is going through a sluggish patch, reflecting attempts by companies to reduce excessive levels of inventories, or stocks of unsold goods.

But the view on Wall Street is increasingly that the Fed will ease monetary policy next month or in August, even if it does not expect an imminent recession, in order to sustain economic growth.

In previous business cycles the Federal Reserve has cut interest rates in response to sluggish growth during periods when a recession seemed unlikely.

Chile suffers from too much of a good thing

The Chilean economy is getting too much of a good thing. It is receiving more foreign exchange than it knows what to do with. As the funds flow in, the Chilean peso broke through 370 to the dollar last week, a 9.5 per cent revaluation since early April, shrugging off the effects of Mexico's financial crisis. Taking into account the inflation differential with the US, the currency has appreciated some 20 per cent in real terms in the past year.

Foreign exchange reserves now top \$15bn (\$9.5bn), equivalent to more than 18 months of imports and up more than \$1.5bn since the end of the year. Local manufacturers and farmers, facing competition from cheap imports and finding exporting hard going, are clamouring for government action to weaken the exchange rate.

But the government is in a bind. Restrictions on short-term capital inflows may have eased the problem, they have not resolved it. The inflows are potentially inflationary, encouraging the central bank to keep interest rates high to slow economic activity. This merely serves to encourage more capital inflows.

Attracted by the country's solid economic management, including a long-standing budget surplus, foreign direct investment also continues to pour in. Mr Alvaro Garcia,

economy minister, expects foreign direct investment this year to reach \$5bn. Last year it was \$4bn, equivalent to 9 per cent of gross domestic product. Chile's possible entry into the North American Free Trade Agreement, now being negotiated, and an expected upward revision soon in its debt rating by at least one of the US rating agencies are fueling investor enthusiasm.

Prices for many of the country's raw material exports have

been rising sharply as commodity prices boom. This adds up to a big trade surplus this year and the likely disappearance of the current account deficit which has in past years swallowed up some of the foreign exchange inflows.

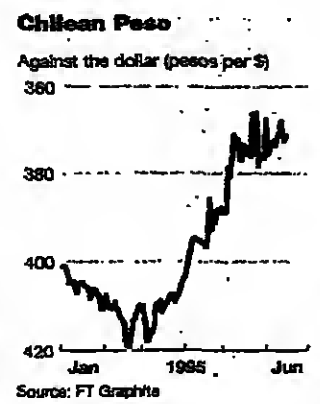
According to Mr Juan Villalaz, head of the state mining corporation Codelco, mining will be the turn of the century once more account for half the country's exports. "Thanks to private investment, Chile is projected to be producing 42 per cent of the world's copper outside the former Soviet

Union countries, which in any case are not likely to be important exporters.

Some Chileans are worried that so strong is the country's position in minerals that it will suffer its own version of the "Dutch disease" that results from an extremely profitable sector (in the Dutch case oil and gas) overshadowing the economy. Mr Sergio Bitar, a left-wing senator and member of the governing coalition, thinks mining could be profitable at an exchange rate of 150 to the dollar "but the rest of the economy needs 400-450".

Government officials say part of the peso's strength arises out of the dollar's weakness, and more than 60 per cent of the country's exports head towards Asia and Europe which are unaffected by peso strength against a weak dollar. They say manufacturing exports continue to increase - though profit margins are being squeezed. Furthermore, the future most likely source of growth in the economy will be mainly through commodities and services, not so hurt by a strong exchange rate.

Mr Garcia says Chilean companies are also being actively encouraged by the government to export outside the country, for example, in Brazil's privatisation programme. However this has had little impact, say economists, because returns in the Chilean market are so high. One economic



mist - Mr Joaquin Vial, a former government official who heads the economic consultancy Cieplan - says a less conventional "heterodox" approach is needed.

He suggests the central bank lowers interest rates and that the government provide a withholding tax holiday for a limited period to encourage the remittance of dividends abroad. It should also lower tariffs from 11 per cent to 8 per cent, in place of a planned cut in value-added tax.

Most controversially he urges the central bank to fix for a limited period a quota for the desirable level of capital inflows. The central bank should then auction off the transferable investment rights to would-be investors.

The government says such a step would be too radical a change in a country where economic policy has been built upon a broad social consensus. "We remain more interested in promoting the exit of capital than stopping it from coming in," says Mr Garcia.

Stephen Fidler

Aid cuts worry Brussels

Santer outlines hopes over US

By Jurek Martin in Washington

Mr Jacques Santer, president of the European Commission, yesterday offered the US a blueprint for wide-ranging co-operation based on the EU's role in providing "continent-wide stability in Europe".

But he also described the notional transatlantic free trade area as "unrealistic in the short term" and only worthy of consideration if it conformed to the rules of the new World Trade Organisation.

Mr Santer indirectly urged the US and Japan to settle their trade problems under the auspices of the WTO without recourse to unilateral action. "We must live by the rules we have agreed that we want others to apply," he said.

He expressed EU concern over what he called the "draconian" cuts Congress was considering in US foreign aid. In an interconnected world it was "unrealistic short-term thinking," he said, "to suggest that severe cuts in American aid can be absorbed without cost".

He was speaking on the morning after a round of talks with President Bill Clinton and President Jacques Chirac of France, which holds the EU presidency.

A senior US administration official said transatlantic rela-

tions were at a "seminal" point, requiring maximum dialogue.

Mr Santer accepted this and highlighted a series of areas in economics, politics and security in which the EU was willing to shoulder its responsibilities.

The US official proposed the creation of a working group of senior representatives from both sides charged with presenting co-operative ideas to a EU summit to be held in Barcelona in November.

He added that the US was not seeking a formal consultative mechanism with the inter-governmental conferences on which the EU is now embarked as part of the Maastricht Two process. He said the US did not seek "a nose in the tent" but did expect to be accorded "an open ear" by the EU.

He was, in this respect, sharply critical of the lack of EU co-operation in the so-called "third pillar" of the IGCs, specifically in the fight against organised crime and the narcotics trade.

He accused European interior ministries of refusing to respond to legitimate approaches from US law enforcement agencies for joint information sharing. He was afraid that if responsibility were vested in the Commission the response would be worse.

AMERICAN NEWS DIGEST

Pinochet backs ex-police chief

General Augusto Pinochet, the Chilean army commander, has defied the government and courts by challenging the legality of the trial and sentence for murder of Gen Manuel Contreras, the former secret police chief. In an interview published yesterday in a daily newspaper the general said Gen Contreras and Col Pedro Espinosa, his former second in command, had not been given a fair trial. They had been judged by "an ad hoc court, like a Nuremberg tribunal," he said.

The Chilean army has taken Gen Contreras into its care and made no secret of its unhappiness with a Supreme Court ruling sentencing him to six years' imprisonment for the 1976 murder of a former Socialist minister. But only a week ago Gen Pinochet had said in a television interview that although he personally believed in Gen Contreras's innocence, he accepted the sentence of the court. Sources close to the general said the army had indicated it would not hand over Gen Contreras, who is in a naval hospital in the south, unless the government agreed to talks. The government insisted it would not negotiate until Gen Contreras was in jail, the sources added. The finance and foreign ministers have said that the army's attitude would harm Chile's image abroad and could affect investors' confidence. *Imogen Mark, Santiago*

Congress gives Cavallo a boost



Argentina's lower house of Congress has approved a work accidents law which Mr Domingo Cavallo (left), economy minister, sees as vital to beating record unemployment. Passage of the bill on Wednesday night came as the government admitted that unemployment was probably 14 per cent, nearly 2 points higher than in October. The bill, which is almost certain to be passed by the Senate, will establish a compulsory insurance scheme to cover work accidents. The government argues that the current system has created a legal apparatus which serves neither employers nor employees. The risk of big legal fees are a disincentive to hiring new workers and raises Argentina's labour costs, the government says. The new scheme, supported by most official unions, will set standard rates for indemnity, depending on age and the seriousness of a given disability. Passage of the bill represents a victory for Mr Cavallo, whose relationship with Congress has soured recently. The economy minister will now seek to push through other legislation on collective bargaining, employment contracts and bankruptcy. *David Pilling, Buenos Aires*

Ecuador defence minister quits

Mr José Gallardo, Ecuador's defence minister, resigned yesterday to allow him to run for president in elections 10 months away. The retired general's popularity surged after a recent conflict with Peru. Mr Gallardo, who will run as an independent candidate, said the country "had serious problems and was being left behind" while other nations developed rapidly. He will be replaced by General Alfonso Alarcon. *Raymond Collis, Quito*

NEWS: WORLD TRADE

US car dealers' chief fears trade war

By Michio Nakamoto in Tokyo

US sanctions against Japanese luxury cars could aggravate anti-Japanese sentiment in the US and spill over to affect other Japanese products, a representative of US car dealers warned yesterday.

Mr Walter Hutzenga, president of the American International Automobile Dealers Association, said that if US sanctions against Japanese luxury cars went ahead there would be repercussions on other aspects of bilateral trade.

"I think this could ignite a trade war. It's something that we can't allow to get started," Mr Hutzenga said in Tokyo yesterday where he is leading a delegation of US dealers of imported cars on a visit to Japan.

The \$6.9bn worth of US sanctions on Japanese luxury cars go into effect on June 26, retroactive to May 20. The US and Japan have agreed to continue talks in Geneva next week but Mr Mickey Kantor, the US trade representative, on Wednesday reiterated the US stance that unless there is a "meaningful" agreement on opening up Japan's markets to foreign cars and car parts, the sanctions would take place as scheduled.

The Japanese government's attempt to seek a solution to the threat of sanctions through the World Trade Organisation will not help the situation since US dealers of luxury Japanese cars will have gone out of business by the time the WTO comes to a decision. Mr Hutzenga warned: "The WTO does not represent a viable solution," he said. US dealers of Japanese cars were already seeing a fall in sales of cars not targeted by the sanctions. If the sanctions went into effect, they would immediately affect the 2,028 businesses belonging to the AIADA and their 81,000 employees which sell and service the 13 models of Japanese luxury cars facing punitive tariffs.

"There has to be some sort of a negotiated settlement," Mr Hutzenga said.

Spanish group secures \$4.5bn helicopter deal

By David White in Madrid

A little-known engineering and components group based in the Spanish Basque country, Gamesa, has secured a deal with US helicopter manufacturer Sikorsky expected to be worth \$4.5bn over 25 years.

Next to Spain's stake in Airbus Industrie, where the state-controlled company Casa has 42 per cent, it is believed to be the biggest export agreement for the Spanish aerospace sector. Gamesa has not previously made parts for helicopters.

Sikorsky, part of United Technologies, which recently sold its stake in Westland of the UK, is to give the Basque group a share of about 7 per cent in its new medium-size S-92 helicopter, launched this week at the Paris air show. The helicopter will be a direct competitor in both the civil and military markets for the EH101 made jointly by Westland and Agusta of Italy.

Sikorsky plans to assemble the final airframe in Stratford, Connecticut, from sections made in Spain, China, Taiwan, Japan and Brazil, and to start production in the year 2000.

Mr Kenneth Kelly, a Sikorsky vice-president, said it would also bring Gamesa into its Black Hawk military helicopter programme if it succeeded in selling the aircraft to the Spanish army.

An earlier plan for Westland to make Black Hawks for Saudi Arabia under licence has been dropped. Mr Kelly said the UK company was not in the running for the S-92 project. The Gamesa deal followed 18 months of discussions. "It really wasn't a competition. We just went straight to Gamesa because we were impressed by its capability," Mr Kelly said.

The Basque group, which will make the rear fuselage and the pylons for the rotor system, produces auto and aircraft parts - including fuselages for Israel Aircraft Industries - and industrial systems. It had sales of P254bn (\$275m) last year. The Sikorsky deal, including spares, is expected to add 25 per cent to this annual figure when the helicopter is in full production.

The project will create about 2,000 jobs in Spain, with 190 at Gamesa itself, which employs

1,700, and the rest at sub-contractors. Gamesa plans to invest P161.5bn on the programme and will seek support from the Basque regional government. The company, based at Victoria, was set up in 1976 and is 50 per cent controlled by IBV, a joint holding company of Banco Bilbao Vizcaya and the Iberdrola electrical utility.

Sikorsky's other partners in the S-92 are Embraer of Brazil, Mitsubishi Heavy Industries of Japan, Taiwan Aerospace and China's Jinghezheng Helicopter Group. Sikorsky said it hoped to capture half of an available world market of 5,000 units up to 2019.

Agusta, a unit of Finmeccanica of Italy, has won a contract with the government of Ghana for the supply of four helicopters, according to reports from the Paris air show.

Also at the air show, Romania yesterday agreed a production accord with US company Bell to build 96 Cobra attack helicopters for the Romanian armed forces. The deal involves Bell shipping to Romania its Cobra AH-1F aircraft for local assembly.

Qantas launches tit-for-tat action in Hong Kong

By Nikl Tait in Sydney

Qantas, the Australian airline scheduled for privatisation this month, yesterday began a legal challenge to the Hong Kong government's move to restrict its traffic rights.

Qantas filed an application in the Supreme Court in Hong Kong seeking a judicial review of the government's decision and challenging the Hong Kong authorities' right to impose conditions on the airline's operating permit issued under bilateral treaties.

The Qantas action mirrors steps by Cathay Pacific, Hong Kong carrier, in Australia. Cathay has begun court proceedings in Sydney in an attempt to stop the Australian government preventing it flying to Australia after June 30.

Both legal moves stem from a rumbling aviation row between the two countries about so-called "fifth freedom" traffic carried by an airline between destinations outside its home country. Cathay has been unhappy about the

amount of intra-Asian traffic which Qantas has been picking up in Hong Kong and flying to Singapore and Bangkok. It has also claimed that Qantas has been using fifth freedom rights to offer services to European destinations.

In April, the Hong Kong government said it would restrict Qantas' fifth freedom rights to 50 per cent of traffic on its Hong Kong-Singapore and Hong Kong-Bangkok services from July 1. In retaliation, the Australian government said that it would only approve services by Cathay to Australia until June 30.

Yesterday, in the course of the Cathay court hearings in Sydney, Australia's federal department of transport made clear that it would give the Hong Kong airline an indication of the conditions it will place on its operations in Australia by Tuesday. "There is no suggestion that Cathay will not have a (flight) timetable after June 30 if they apply," said Mr David Bennett, acting for the government.

WORLD TRADE NEWS DIGEST

Boeing's demo flight deflated

A demonstration flight of the new Boeing 777, carrying transport ministers from several countries, was forced to fly at reduced altitude this week after a loss of cabin pressure.

Boeing said the loss of pressure was imperceptible to the 112 passengers, who included Mr Federico Peña, the US transportation secretary, and transport ministers from several countries of the Asia-Pacific Economic Co-operation forum. The aircraft landed in Denver where the pressure loss was traced to loose clamps holding air-conditioning ducts in place. Problems with air conditioning ducts caused a rapid loss of pressure during a 777 test flight in February, injuring three crew members. In that incident, a valve supporting the air-conditioning ducts also failed, causing a rapid loss of pressure. In this week's incident, the valve held, ensuring only a slow loss of pressure.

Boeing said final adjustments to the air conditioning ducts had not been made on the aircraft involved in this week's incident because it was still being tested. The company said: "It's an embarrassing event for Boeing but it doesn't signify any problem for the airplane or the design of the airplane."

Michael Skapinker, Aerospace Correspondent

China to fix cotton export prices

China is bringing its cotton export companies under the control of a state trading organisation which will set a single export price, part of Beijing's attempt to stamp out price speculation in commodities trade. China Textile News reported that all Chinese companies trading cotton will from this year be answerable to the Cotton Dealing Company, which will be responsible for setting a unified price for exports. The imposition of state control follows severe shortages of cotton in recent years that pushed up prices and fostered a black market for cotton. *James Harding, Washington*

EU seeks steel pact with Turkey

The European Commission is asking member states for permission to negotiate a free trade agreement in steel products with Turkey. It said steel products were not included in a recent customs union pact and a separate agreement was needed.

The EU has a trade surplus with Turkey in steel products. It exported 1.43m tonnes, or Ecu558m worth, in 1992, compared with imports from Turkey of 53,000 tonnes worth Ecu2.3m. According to the commission, EU duties on Turkish steel were low, at between 4 and 5 per cent, while Turkey imposed high levels of protection against the EU. Without an agreement Turkish duties would average between 20 and 30 per cent, it said. *Emma Tucker, Brussels*

Casplan, the investment group being set up by Mr Christopher Heath, founder of the Asian equities business at Barings bank, has announced a five-year contract with Hewlett Packard, the US computer and electronics manufacturer, to set up an information technology infrastructure. HP will work with Andersen Consulting to plan the technology and will subcontract the supply of communications networks to British Telecom. The contract covers all computer systems and software for offices in New York, London, and Asia. *Motoho Rich, London*

The European Commission has started an anti-dumping investigation into imports from South Korea of polyethylene terephthalate film for use in the production of video tape. The investigation follows a complaint in February from Hoechst Diafoil, Rhone-Poulenc Films and Teijin-Du Pont Films after a big rise in PET film imports. *APX, Brussels*

Fears grow over US investment in India

By Mark Nicholson in New Delhi

Indian and US officials have launched a flurry of visits and statements aimed at limiting the damage to US and foreign investors' confidence caused by the state government of Maharashtra's review of the Dabhol power project, the biggest US investment in India.

Mr N K P Salve, India's power minister, yesterday arrived in the US on a two-week US-UK tour designed to persuade investors of the central government's strong support for foreign-backed power projects. He is accompanied by 30 officials and industrialists from the Indian power sector. Mr P Chidambaram, India's commerce minister, also left for the US yesterday.

In London, Mr Salve said investors should not be deterred by the new Hindu

nationalist government of Maharashtra's review of the \$820m project. He said the government would do all it could to prevent the state government reneging on the project.

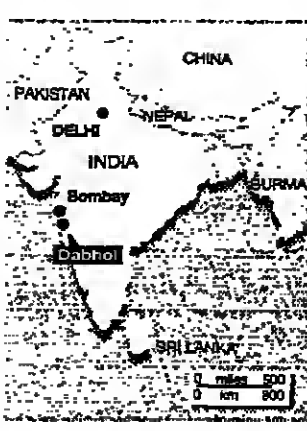
Enron, the US power group, has already begun work on the site and says it has drawn down \$300m of its borrowings. The project is the first big foreign-backed power project to complete financing.

However, during their recent successful election campaign, the Bharatiya Janata Party and Shiv Sena Hindu nationalist alliance alleged corruption in the negotiation of the deal. They also said the project was too costly and the tariff from the first phase too high. This is denied by Enron, which leads the Dabhol consortium.

The state government's review has sparked considerable international concern over India's reliability as an invest-

ment partner, raising fears in particular that it may set a precedent for incoming governments to abridge or annul contracts agreed by their predecessors. "Enron is not simply another power project, the credibility of our reforms depend on it," Mr Salve said.

The former chief minister of Maharashtra state, Mr Sharad Pawar, who authorised the deal, has defended the Enron project saying it would ensure the industrial future of India's richest state. He warned that Maharashtra, of which Bombay is the capital, would have to pay penalties of up to Rs8.0bn (\$288m) if it scrapped the deal. The US energy department last week warned that cancellation of Dabhol would jeopardise "most, if not all of the other private power projects being proposed for international financing" a warning which provoked an angry reaction in



India, hardened anti-Enron sentiment in the Indian press and dismayed US diplomats, who felt it was tactically unwelcome.

Mr Frank Wisner, the US ambassador to India, yesterday sought to play down the potential damage to US-Indian commercial relations and said investors should distinguish between the political signals, particularly from Hindu nationalist parties and state governments, and their underlying commitment to liberalising economic policies.

"Enron has its own dynamic," he said. "Neither have I seen any steps by the government of Maharashtra or the [BJP Hindu nationalist] government of Gujarat which would limit the activities of American businesses."

The two countries will next week inaugurate a new US-India Commercial Alliance at a meeting in Santa Clara, California, under the joint auspices of Mr Chidambaram and Mr Ron Brown, US commerce secretary. The alliance, said Mr Wisner, "is as clear a signal as the US government has to say we think this is a good time to do business in India".

World spending still falls

Spending on arms and military equipment has fallen for the third consecutive year, according to a report by the Stockholm International Peace Research Institute (SIPRI). The report says that global military spending fell by 1.5 per cent in 1994, to \$395.5bn. This was the first time since 1988 that military spending has fallen in all major arms-producing countries. The report also says that the number of troops in uniform has fallen by 1.5 million since 1990, to 1.1 million. The report is based on data from 1994 and is the most comprehensive survey of global military spending ever published.

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Israel gives for self-m

Israel has given up its claim to the Golan Heights, a move which would allow the United Nations to settle the long-standing dispute over the territory. The move was announced by Prime Minister Yitzhak Rabin yesterday. The Golan Heights is a strategic area of land overlooking Israel's northern border with Syria. It was captured by Israel in 1967 during the Six Day War. The UN has repeatedly called for a return of the territory to Syria, but Israel has refused to do so. The move is seen as a major step towards peace in the region.

Arabs 'lose' Jerusalem

The UN Security Council has passed a resolution demanding that Israel immediately end its occupation of the West Bank and Gaza Strip. The resolution also calls for a return of the territories to Palestinian control. The move is seen as a major step towards peace in the region. The resolution was passed by a vote of 14 to 0, with the US abstaining. The US has long been a vocal supporter of Israel's position on the territories. The resolution is seen as a challenge to Israel's policy of settlement in the occupied territories. It also calls for a return of the territories to Palestinian control. The move is seen as a major step towards peace in the region.

World arms spending 'is still falling'

By Bruce Clark, Diplomatic Correspondent

Military spending is rising significantly in south and south-east Asia, but continuing to fall in the world as a whole, the Stockholm International Peace Research Institute says. A summary of its annual report on arms and security shows military spending by India and Pakistan up 12 and 19.5 per cent respectively between 1992 and 1994.

The fast-growing nations of south-east Asia were buying more arms and "the types of weapons being purchased indicate clearly that major resources are being committed to enhancing power-projection capabilities." Despite the upswing in Asia, "aggregate world military spending continued to fall in 1994, driven by falling expenditure levels in the industrialised countries".

Sipri had stopped trying to put a precise figure on global military spending because data on China and the former Soviet republics were inadequate; some central and eastern European countries were also making it harder to obtain information on their defence budgets.

Sipri estimated that value of global trade in major conventional weapons, expressed in 1990 prices, had remained steady last year at \$21.7bn (£13.5bn). This meant the size of the world arms trade had remained stable since 1991, after falling between 1987-91.

Some surprising regional shifts were detected. Among recipients of major conventional arms, Europe's share had climbed from 26 per cent in 1985 to 31 per cent in 1994.

with the Middle East's falling from 31 to 24 per cent.

This was despite sales to the former Warsaw Pact nations having fallen sharply. As part of the reason, Sipri notes that "south-eastern Europe, particularly Greece and Turkey, has seen significant deliveries of major conventional weapons".

Mr Alexei Arbatov, the Russian security analyst, warns in the year-book that anti-missile defence programmes being developed by the US and Russia could undermine the fabric of strategic arms control. These "seem excessive in relation to avoided current threats or hypothetical future threats" and could undermine the Anti-Ballistic Missile Treaty.

That in turn could prompt other nuclear weapon states to upgrade their forces, and weaken the constraints on potential proliferators, Mr Arbatov argues.

On a more encouraging note, another essay reports: "The nuclear arms race appears to have largely halted" and that any remaining research and development on nuclear weapons "has a decidedly end-of-era feeling".

The world's total of operational nuclear warheads was estimated at no less than 20,000. The US had 7,770 strategic and several hundred tactical warheads; the former Soviet republics 8,257 strategic and 2,000-6,000 tactical warheads; France some 500 warheads; UK 250-300; China about 300; Israel under 100.

Sipri Yearbook 1995: Armaments, Disarmament and International Security, available September Oxford University Press £30

Halifax contest over who speaks for poor

'Alternative summit' groups find some of their issues taken up, writes Gillian Tett



As the G7 summit of the world's leading industrialised economies got under way in Halifax, Nova Scotia, yesterday it was not the only party in town.

A short walk from the official waterfront conference centre, a group of non-governmental aid, environmental and protest organisations (NGOs) are hosting an alternative summit, discussing topics ranging from United Nations reforms to the World's Weavers - with a drumming circle session and protests from the Ragging Granites group thrown in.

For seasoned summit-goers, the event, known as the "P7" or "Peoples Summit" - is likely to provoke a certain cynicism.

In the last 10 years G7 summits have increasingly been shadowed by alternative events sporting the odd title of "Toes" (The Other Economic Summit), Organised by NGOs,

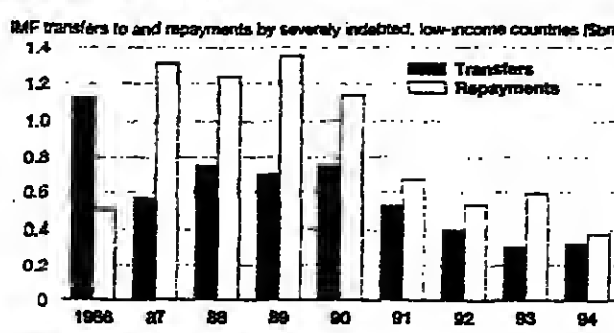
they have protested about the lack of a third world voice at the G7 - and almost as consistently been ignored by G7 officials.

But this year's event has a slightly different undertone. Some groups scent that a few of their demands have been edging off the streets and into the mainstream agenda of international politics - not least because of behind-the-scenes contacts that have occurred between NGOs and G7 officials in the run up to the conference.

One indication came from leaked drafts of the G7 communiqué last week which suggested that development and poverty issues may be some of the most controversial areas of the debate.

One particularly controversial subject is multilateral debt. For the last four years, groups such as Christian Aid and Oxfam, have been campaigning to have part of the multilateral debt of the world's poorest countries written off, pointing out that these countries have been repaying more

The debt burden



Source: World Bank, World Debt Tables

to the International Monetary Fund than they have been receiving.

These campaigns were boosted last year when Mr Kenneth Clarke, UK chancellor proposed that the IMF should sell part of its gold to be re-invested in interest bearing accounts for debt relief.

Preliminary drafts of the G7 communiqué suggest the issue is still being negotiated, not least because Germany, Japan and the IMF itself have

strongly opposed the scheme. Ms Jessica Woodruff, head of campaigns at Christian Aid, says: "You have to remember that when we first started talking about this there was no one who would listen to us. It is progress that they are even discussing this at the G7."

Some of the groups are gloomier, particularly over the debate about the reform of Bretton Woods institutions. "The Bank is simply unworkable. There should be an

orderly shut down," says Mr John Theodor of the Canadian group Probe, which monitors World Bank operations, and, like many other NGOs, accuses it of fuelling, rather than alleviating, third world poverty, and ignoring social and economic concerns.

But the fact that the G7 summit is even discussing the role of the Bretton Woods institutions has encouraged Mr Cameron Duncan, the Washington-based economic adviser for the environmental Greenpeace group. "We do have great expectations for this meeting because last year's summit committed the G7 to doing a review of the Bank and Fund as institutions," he says.

However, early drafts of the communiqué give little indication that the G7 will request any dramatic change in the mandate of either the Bank or the Fund - or curtail their overlapping roles, as many NGOs are demanding.

"Part of the problem at present is that the Bank and Fund have been getting into areas in which they don't have compe-

tence," says Mr Kevin Watkins of Oxfam, who claims that the IMF has increasingly become involved in longer term quasi-development projects - traditionally the preserve of the Bank - in spite of its short-term mandate.

The new IMF financing measures proposed in the draft to avoid another Mexican style financial crisis are also unlikely to satisfy many NGOs, which are insisting that a sweeping review of capital flows - with possibly even a currency transaction tax or the strengthening of local currencies - is needed to help developing countries.

One area where some NGOs might draw a crumpled ocarina is in calls for the IMF to have more transparency.

Away from the placards, the main mood in the NGO camp is stoic. For though the P7 may give some colour to the events in Halifax, many NGOs already have their lobbying eyes fixed on another event - the annual meeting of the World Bank and IMF later this autumn.

US confirms clash between Iraqi military units

US intelligence has confirmed that there was an exchange of fire between Iraqi military units near a radio station close to Baghdad on Wednesday, a Clinton Administration official said yesterday. Reuters reports from Washington and Damascus.

"There was some shooting around that radio station. It was apparently a minor skirmish and it had no effect whatsoever on Saddam's government," the official, who asked not to be identified, told Reuters in a reference to Iraqi President Saddam Hussein.

"But it illustrates that there is opposition to Saddam."

The comment came as the Iraqi opposition in exile, ignoring government denials of any unrest inside Iraq, said that loyal army units had encircled a rebel tank battalion on the outskirts of the capital Baghdad.

Opposition officials said the trouble began on Wednesday when the authorities sent some of the body of the brother of an army brigadier, a former air force officer who was ex-

ecuted on charges of trying to overthrow Saddam.

"It [the shooting] was in reaction to the death of the air force general," the administration official said.

Opposition leaders based in Damascus said the leader of the mutiny had died in battle and his forces had withdrawn from the outskirts of Baghdad, westwards towards the Euphrates.

The opposition Supreme Council of the Islamic Revolution in Iraq (SCIRI) said in a statement issued in Damas-

cus that the rebellion continued in the Fallouja and Ramadi areas, where people had seized weapons from government arsenals.

Previous reports from Shia opposition groups in exile said government forces had failed to crush the mutiny. July 14 tank battalion, commanded by Brigadier Turki Ismail al-Dulaimi, in fighting at Abu Ghraib just outside the capital.

Mr Isma al-Maliki, a spokesman in Damascus for the Islamic Daawa party, earlier yesterday said that,

after heavy fighting in the Abu Ghraib area on Wednesday, it was quiet while the two sides prepared their next moves.

The official Kuwaiti news agency Kuna quoted a SCIRI statement in Tehran as saying that fighting continued at Abu Ghraib with tanks, helicopters and other armoured vehicles.

The Iraqi government has denied anything has happened and some Baghdad-based diplomats are also sceptical.

Israel gives terms for self-rule deal

By Julian O'Connell in Jerusalem

Israel said yesterday it could reach an agreement with Palestinians to extend self-rule by a target date of July 1 so long as the Palestinians accepted a two-stage Israeli troop withdrawal from the occupied West Bank.

Mr Shimon Peres, Israeli foreign minister, said in an interview that only three obstacles now stood in the way of an agreement: the scope of a troop redeployment, the size of an elected Palestinian council, and how Arab residents of Israeli-occupied East Jerusalem would be able to participate in Palestinian elections expected later this year. The latter two issues could be resolved by the Palestinian and Israeli political leaderships on the last day of negotiations.

Palestinians charge that Israel has consistently delayed and obstructed the process, now at least one year behind schedule, and are insisting the July 1 date be met.

"If it is clear in the eyes of the Palestinians that there will be a first redeployment to allow Palestinians to conduct negotiations and a further redeployment later, then July 1st is possible," he said. "If there is an attempt to ensure the further redeployment in

the agreement then it is a different story."

The message was conveyed to Mr Yasser Arafat, chairman of the Palestine Liberation Organisation, in a meeting yesterday in Gaza with Mr Yossi Sarid, Israeli environment minister.

"If we want to achieve a full, complete, finished agreement on all the details and nuances, then I think July 1 is not a realistic date," he told Israeli radio. "But if we want to achieve an important agreement, an honourable, if not entirely complete agreement which will allow for elections in the territories in four months under fair conditions then July 1 is still a realistic date."

Mr Peres also said he was working on three projects to give the Palestinian self-ruled areas an economic injection which would show immediate benefits.

The projects are to raise finance to build 100,000 housing units for Palestinian families in self-rule areas and in Jordan; to train Palestinians to fill high-level technical jobs in Israel's expanding high-tech sector; and to implement an agreement to construct industrial parks on the Israel-Palestinian border to provide employment for Palestinians.

Arabs 'losing east Jerusalem fight'

By David Gardner, Middle East Editor

Israel could succeed in putting its occupation of Arab east Jerusalem beyond the reach of negotiation and diplomacy unless the Arab world reacts quickly, according to the International Campaign for Jerusalem, formally launched yesterday in London.

The campaign, inspired by leading figures in the Palestinian diaspora, aims to counter what it regards as a largely successful Israeli propaganda campaign presenting all of the holy city - including the eastern quarter annexed after the 1967 Arab-Israeli war - as Israel's rightful capital.

Successive UN Security Council resolutions since 1967 have condemned the occupation of east Jerusalem and the West Bank as illegal. In spite of this, Israel has used a discriminatory housing policy inside the city and an extensive Jewish settlement policy around the eastern quarter to ensure that Arabs in the east and within "greater Jerusalem" are in a minority.

Under the 1993 peace process between Israel and the Palestine Liberation Organisation (PLO), control over the divided city will not be discussed until next year. Palestinians regard the eastern quarter as the capital of the future national state they hope will emerge from the peace negotiations.

Dr Ghada Karmi, chairwoman of the campaign and a native of Jerusalem, said that because of Israeli settlement policy and confiscation of Arab land, "the city we knew is disappearing before our very eyes, and will shortly be beyond recall."

Professor Edward Said, a leading Palestinian polemicist said Israel was "gouging out a gaping hole in the (occupied) territories", by cutting off the West Bank from its natural hub of east Jerusalem. Under delayed and still problematic negotiations between the PLO and Israel, Palestinian autonomy should spread from Gaza and Jericho to most of the occupied West Bank through Israeli troop redeployment and elections in Arab towns this autumn.

Kenyan budget revives reform drive

By Michaela Wrong in Nairobi

Mr Musalia Mudavadi, the Kenyan finance minister, yesterday unveiled a 1995-96 budget aimed at calming donor fears that his government is backtracking on economic reform.

He announced the end of a controversial ban on imports of sugar, wheat, milk and maize and pledged to press ahead with reform of the state sector. The six-month ban, introduced in April on the grounds that cheap foreign imports were harming local producers, had been viewed by economic analysts as a worrying indication that Kenya was not committed to a free market economy. A recent International Monetary Fund delegation to Nairobi had pushed for it to be reversed.

By lifting it nearly four months ahead of schedule, Mr Mudavadi has removed what was going to be a bitter bone of contention at a key meeting with donor governments scheduled in Paris for July 24.

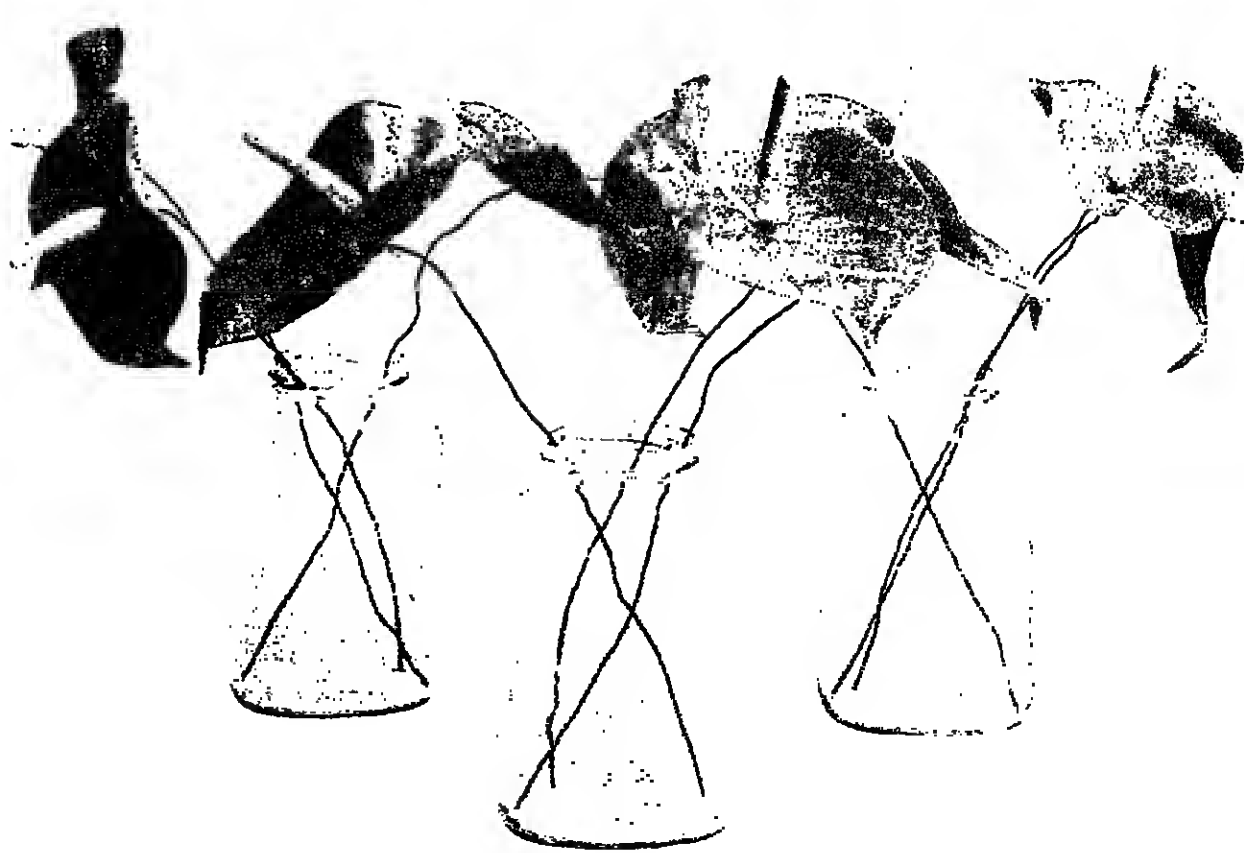
Mr Mudavadi, regarded in the west as one of the champions of Kenya's radical two-year reform drive, also promised progress on the privatisation of the country's state sector, which appears to have ground almost to a halt after an initial flurry of activity.

He said Kenya Airways, the national carrier, would be privatised by the end of the year and companies such as Kenya Railways, Kenya Ports Authority, Kenya Posts and Telecommunications and the national electricity utility would also be targeted for privatisation and restructuring. By the end of the year, a third of the 146 companies awaiting privatisation would be floated, he said.

To encourage investment in newly privatised companies Mr Mudavadi said the ceiling on foreign investment in companies floated on the Nairobi Stock Exchange would be lifted to 40 per cent from the current 20 per cent. The limit has long been regarded as one of the main reasons for the low levels of activity on the bourse six months after it was first opened to foreign investment.

Looking back on a year in which Kenya enjoyed 3 per cent GDP growth and saw a sharp fall in inflation after two years of stagnation, Mr Mudavadi appeared in upbeat mood. He expected a range of steps to widen the tax base and improve duty collection would swell Treasury coffers and forecast 5 per cent growth in 1995 and 5.6 per cent in 1996. The budget deficit, he said, should be eliminated altogether after falling sharply in 1994-95.

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Japan brings forward economic package launch to July

By William Dawkins in Tokyo

Japan is to bring forward its next economic stimulus plan from the autumn to next month, in an attempt to strengthen so far inadequate attempts to stave off a second recession.

The embattled coalition government plans to launch its second package of the year before the July 23 upper house elections, following an estimated ¥3,300bn (\$38bn) of public spending and deregulation measures in April, widely seen as insufficient.

Yesterday's decision coincides with

growing demands from business leaders for vigorous action to stimulate the economy and curb the trade surplus, a source of the yen's strength, which is further depressing growth.

Mr Yoshiro Mori, secretary-general of the ruling Liberal Democratic party, yesterday called for cuts in property and securities transaction taxes to be included in the package, to halt the decline in asset prices which has held up bank lending and industrial investment.

But there is little chance a divided coalition will be able to agree on radical tax reform, a senior LDP policy official admitted yesterday.

Despite this, the stock market cheered up slightly at Mr Mori's remarks; the Nikkei index rose 206.77 points to 14,867.28, its second day of recovery after falling to a 34-month low on Wednesday.

As if to reinforce Japanese companies' anxieties over the trade imbalance, the finance ministry announced yesterday that the surplus rose 7.1 per cent to \$6.98bn in May, compared with the same month last year.

Within this, the dollar surplus with the US rose 8.7 per cent to \$3.8bn, a figure likely to bolster the yen and harden Wash-

ington's conviction that Japanese markets are closed. In yen terms, the total trade gap shrank 12.5 per cent, a discrepancy caused by the dollar's fall against the Japanese currency over the past year.

Mr Takashi Imai, chairman of the Japan Iron and Steel Federation, said a "comprehensive" package of economic and industrial reform was needed. A weaker-than-expected recovery in steel demand and a rise in inventories were a "warning signal".

Mr Imai's fears were underlined by the international trade and industry ministry, which admitted industrial output in April

fell by more than at first thought, by 0.9 per cent from March, instead of 0.2 per cent.

Business leaders voiced alarm yesterday at the government's inability to take decisive action.

Mr Minoru Makiyama, president of Mitsubishi Corporation, Japan's largest trading company, dismissed as "half-hearted" last week's government scheme to help the banking system. "The government does not have a clear thought of what they want to do," he said.

The economy had remained stuck at the bottom of the cycle for the past two years,

though some of Mitsubishi's business groups were now predicting increased sales. Deregulation especially in poorly competitive service sectors, was essential. But Mr Makiyama complained the government lacked the political leadership to deregulate the economy.

Officials of the Keidanren, Japan's main business lobby, yesterday urged the use of public money to shore up the financial system. This use of taxpayers' money is unpopular with Japan's disgruntled voters, but is gaining growing support in business circles, anxious about a shortage of bank lending.

China 'risking collapse' from fiscal weaknesses

By Tony Walker in Beijing

China risks disintegration if it does not act decisively to strengthen central government revenues, improve tax collection and formulate a new tax distribution system, a leading researcher has warned.

Mr Hu Angang, a senior fellow of the Academy of Sciences, a government think-tank, said in an interview that China's fiscal weakness in one sense recalled problems in the former Yugoslavia, where the erosion of central revenues had contributed to the collapse of the state.

Beijing's revenues accounted in 1994 for 5.1 per cent of gross domestic product compared with 6.8 per cent in 1992. In the US, central revenues account for about 20 per cent of GDP, in Japan about 14 per cent, and in Britain about 35 per cent, according to Mr Hu.

Mr Hu noted that in Yugoslavia, on the eve of its dissolution amid ethnic strife, such revenues were down to 5.6 per

cent. Although he was at pains to say that China was in no imminent danger of fragmenting, he warned that the parlous state of China's finances threatened to undermine central authority at a time when wealthier provinces were asserting their independence. Beijing was endeavouring to counter this trend, but its efforts were inadequate.

'China's problems recall those of former Yugoslavia'

"Instead of getting better the situation keeps changing for the worse," Mr Hu said. He blamed Beijing's problems partly on resistance from the provinces to new tax reforms introduced in 1993.

Powerful provincial chiefs had prevailed on the centre to give ground on new revenue-sharing arrangements. These had been aimed at

strengthening central finances, and also achieving a more equitable distribution of tax revenues to poorer areas.

Mr Hu said Beijing was losing out in the "political games" being played with wealthier provinces such as Guangdong and Zhejiang. Poorer provinces were being further disadvantaged and the prosperity gap was widening.

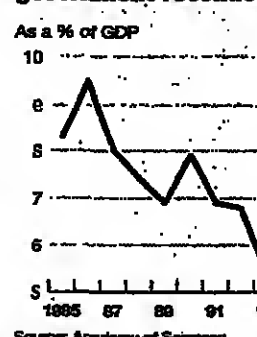
Mr Hu is regarded as something of an iconoclast and doomsayer among Chinese academics, but the fact that he is able to publish his work and speak relatively freely indicates that powerful figures in the leadership see political benefits in allowing his warnings to be published.

His predictions bolster arguments by leaders such as Mr Zhu Rongji, the executive vice-premier in charge of the economy, who have been pushing for a strengthening of central control after the rush to decentralise in the early 1990s.

Mr Hu is urging the government to reinforce a weak tax-collecting regime, stiffen pen-

Chinese central government revenue

As a % of GDP



Source: Academy of Sciences

alties for tax evasion and avoidance, and abolish special economic zones providing tax incentives for new investment.

He said one glaring example of central budgetary weakness was the fact that the military had to become involved in business activities like operating hotels simply to keep afloat. "This is unheard of in any other country," he said.

A western economist challenged Mr Hu's gloomier predictions about a possible break-up of China, and said central finances were not quite as serious as described when "off-budget" items were included.

Additional research by Jiang Wandi

Manila planning taxation reforms

By Peter Montagnon, Asia Editor

The Philippine government will launch a far-reaching package of direct tax reforms as soon as the new Congress begins its first session on July 24, Mr Roberto de Ocampo, finance minister, said in London yesterday.

The package will aim to broaden the tax base and improve collection in an effort to raise the share of fiscal revenues to around 15 per cent of gross domestic product over the medium term from 15.5 per cent at present.

That would put the Philippines in line with its faster-growing partners in the Association of South East Asian Nations, Mr de Ocampo said.

It could contribute to a rise in the country's relatively low 16 per cent savings rate and would secure an improvement in the fiscal position, which was in surplus last year for the first time in two decades.

"We think this tax reform is going to be a major legacy of

this administration and one of the vital foundation stones of our efforts to have sustainable economic growth beyond the year 2000," he said.

The package would draw into the tax net more companies, only 40 per cent of which currently pay tax. Corporation tax would fall to between 20 and 25 per cent from 35 per cent, but the new rate would be based on gross sales rather than net income.

Reform of personal tax would involve automatic deductions, increased thresholds and a clear set of rating bands. As with corporation tax, this would streamline collection and remove room for discretion, corruption and tax evasion, he said.

Mr de Ocampo said his tax reform task force was already working with congressional leaders to ensure support for the package. The earlier introduction of value-added tax ran into problems - its extension to services is still held up in the supreme court - because it had not been properly

Philippines' fiscal balance

As a % of GDP



Source: Duff & Phelps Crichton, Manila

explained at the outset. The new reforms were "pro-poor and pro-progress", he said.

He was also planning a series of "talks" with business leaders in which he would invite them to identify loopholes in the new system so that they could be closed off before it entered force.

In the first year of the programme net tax revenues would probably rise only 1 per cent or 3bn to 5bn pesos (\$73m to \$121m), but the benefits would grow as more companies were caught in the net.

The government expected a further 16bn pesos in revenues

this year from "re-privatising" organisations such as the Philippine National Bank and Manila Hotel, as well as enterprises in the smelting and fertilizer sectors.

Later it would privatise organisations which have always been state-owned such as Philippine National Power, but this would involve a gradual approach, initially involving only a private sector management contract. A direct sale of the power business was impracticable because of uncertainty over the impact on national electricity prices from the development of a nationwide grid, he said.

Pakistani budget criticised by IMF

By Farhan Bokhari in Islamabad

Pakistan's annual budget, unveiled on Wednesday, is incompatible with conditions agreed with the International Monetary Fund earlier this year as part of a three-year structural adjustment programme, the IMF representative in Islamabad said yesterday.

Mr Harry Shook, the fund's resident official, said in an interview: "It is a deviation from our programme. Now we want to discuss how we can continue. We are continuing our dialogue."

The government yesterday reiterated its commitment to the adjustment programme, while saying its pace had to be slowed in the budget to suit the country's needs.

Mr V. Jafarey, adviser on finance to the prime minister, Mr Benazir Bhutto, said: "We are not making any U-turns or deviations from the programme. Macroeconomic stability and structural reforms remain our goal but the pace of adjustment has been modified to suit our own conditions."

Pakistan's decision to cut maximum tariffs by only 5 per cent points to 65 per cent in the budget has raised concerns over the country's relations with the IMF, which wants to see a reduction to 40 per cent this year.

The government set a target of reducing its deficit to 5 per cent of gross domestic product in the 1995-96 fiscal year, against a target of 4 per cent agreed earlier with the fund.

The government's borrowings from local banks are also set to double during the year, raising further concerns that the country's macroeconomic management may worry its western lenders.

The government's set target for borrowings, which last year was \$2.15bn (\$485m), has been raised to \$2.30bn. Mr Jafarey said Pakistan would discuss the new targets when an IMF mission visits later in the year.

Western officials cast doubts on Pakistan's ability to continue with the programme. One western economist said: "The targets are now way off mark. It would be difficult for the fund to continue the programme."

Other economists said they understood the IMF might ask Pakistan to reconsider its targets.

Pakistani officials were optimistic the country's foreign exchange reserves, at \$2.6bn, had created a comfortable cushion for Islamabad, a point that would weigh in its favour during talks with the fund.

The IMF programme was agreed two years ago amid a balance-of-payments crisis when the reserves dipped as low as \$230m.

ASIA-PACIFIC NEWS DIGEST

Tokyo ministry in monopoly row

A Japanese delivery company has taken on the Ministry of Posts and Telecommunications in a row that highlights the difficulties in challenging the public monopoly on postal deliveries in Japan.

The ministry has warned Yamato Transport, a leading door-to-door parcel delivery service, that a service introduced by a subsidiary breaches Japan's postal law. Yamato Transport's unit in the southern island of Kyushu began a service delivering credit cards on behalf of card companies at rates about 10 per cent below those charged by the post office.

The ministry has insisted credit cards are letters over which the post office has a monopoly. The postal inspector's office, which has the authority to inspect any breaches of the postal law, could start an inquiry and possibly take Yamato to court over the issue.

Yamato says credit cards are not letters and is prepared to face the ministry in the courts. The company, which won a battle against the transport ministry over its parcel delivery service, is known for its refusal to buckle in the face of bureaucratic pressure.

Michiko Nakamoto, Tokyo

US concern at Spratly dispute

The commander of US Pacific forces yesterday voiced concern at rising tensions in the South China Sea as the Philippines said it had destroyed another Chinese marker in the disputed Spratly Islands.

Admiral Richard Macke said the US backed freedom of navigation in the Sea but deplored actions by some of the nations disputing ownership of the Spratlys. "I am concerned with the actions of several countries that have increased the tension in the South China Sea," he said after a one-day meeting of the US-Philippines Mutual Defence Board. The meeting coincided with disclosures by Manila that its navy had destroyed a Chinese marker in the Spratlys in an apparent signal to Beijing that it would not allow intrusions into areas in the islands that it claims.

Reader, Manila

French arms sales in jeopardy

French arms sales worth up to \$147m may be in jeopardy as New Zealanders vent their anger at France's decision to restart nuclear testing in the South Pacific (depicted on the front page of a Sydney newspaper, left). Officials said yesterday two French tenders to supply the New Zealand armed forces were under review as part of a freeze on military co-operation.

They said Eurocopter, the Franco-German joint-venture, was one of four companies invited to bid for a \$134m contract to supply up to six helicopters for the Royal New Zealand Navy. Maitre de France was also competing with Hughes of the US to supply the army with surface-to-air missiles worth \$18m.

Reader, Wellington

'Comfort women' fund outcry

The Japanese government's plan to create a private fund to compensate women forced to provide sexual services for the Japanese army during the second world war has prompted an outcry from international citizens' groups.

Public funds - ¥24bn (\$279m) this fiscal year - will be funnelled through the Asian Peace and Friendship Fund for Women, but the plan has been seen as an attempt by the Japanese government to avoid taking direct responsibility over the issue. It has drawn criticism from South Korean legislators, citizen's groups and a Dutch group representing prisoners of war and the so-called comfort women.

The government only officially recognised the atrocities in 1991 and apologised in 1993.

Emilio Terrazano, Tokyo

China's consumer price index in May was 20.3 per cent higher than in May 1994, the State Statistical Bureau said, and down from 20.7 per cent in April.

Japan's prosecutors have indicted 18 people on charges of violating the Anti-Monopoly Law, all allegedly involved in a bid-rigging scandal concerning public sewage projects. They are a former senior official of the Japan Sewage Works Agency and employees of Hitachi, Toshiba, Mitsubishi Electric, Fuji Electric, Matsushita, Yaskawa Electric, Nissin Electric, Shimizu Electric, and Takaoka Electric Manufacturing. Reader, Tokyo



Ponce Jacquiot, "The paller of thorus"



"Athena", Roman, after a classical sculpture attributed to Kephisodotos



Georg Raphael Donner, "Alalutia"



"Tasid Venus", Roman



Amd Jula Dalas, "Woman drying her foot"



"Venus of Chalandry"



Hiram Powers, "The Greek Slave"



Edgar Degas, "Dancer"



"Venus Genetrix", Roman, after a classical sculpture



"Venus de Milo", Hellenistic



"Aphrodite", Roman, after a Hellenistic sculpture



Enrico-Maurice Falconet, "Bather"



"Venus of Arles", Roman, after a classical sculpture



"Aphrodite standing, naked", Roman, after a Hellenistic sculpture



Pierre-Auguste Renoir and Richard Grosse, "Little Venus"

If you know the difference between the "Venus of Arles" and the "Venus de Milo", but are not so sure about High Flyer and Blue Chip.

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THE GERMAN PFANDBRIEF

Safety and yield in a stable currency

German Pfandbrief gaining international recognition

The German Pfandbrief, which traces its roots back over 200 years, is a unique fixed income bond which combines an attractive yield with rock solid security. The term "Pfandbrief" has no recognisable equivalent in English.

The origins of the instrument in Germany date back to 1769 and to a decree issued by Frederick the Great which provided for secured credit for impoverished farmers, although it was not until 1900 that a formal legislative framework for the entire German market was established. This took the form of the German Mortgage Bank Act, which aimed at improving the efficiency of the country's capital markets and providing the maximum protection for investors. This law, coupled with the sound management of

Germany's banking sector, has certainly been effective since its passage, no German Pfandbrief issue has ever defaulted.

Germany's first pure mortgage bank was Frankfurter Hypothekbank, which was founded in 1862. Two years later, Bayerische Hypothek- und Wechselbank, originally established in 1825, was also granted the right to issue mortgage bonds. Today, these two institutions remain in the forefront of a group of nearly 50 German banks which are privileged by law to issue Pfandbriefe. This group can in turn be subdivided into two categories of issuers. One is the group of private mortgage banks - which are governed by the Mortgage Bank Act of 1900. The other is made up of public-sector institutions - Landesbanken and special purpose pub-

lic-sector banks, which are governed by the Public-Sector Pfandbrief Act.

Mortgage Pfandbriefe

While they appear very similar to investors, and while they trade on identical yields, German Pfandbriefe differ in terms of the collateral which support them. Mortgage Pfandbriefe are fixed income bonds fully collateralised by a separate pool of first mortgages on residential and commercial property. Quite distinct from the US-style mortgage-backed security, which uses an individual mortgage as its collateral, a number of very important safety mechanisms are built into the structure of the collateral backing mortgage Pfandbriefe. Continued on next page

PEX Index launched in Germany

Boosting liquidity and transparency in the Pfandbrief market

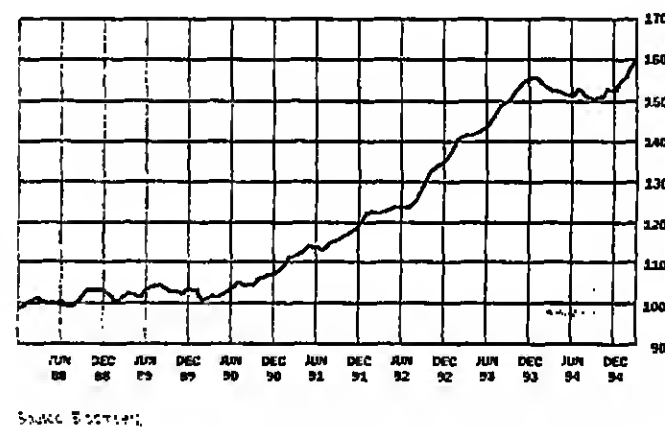
As a result of the growing requirement to generate more interest and participation from overseas investors, a wide range of initiatives have already been taken - or are now in the pipeline - aimed at improving the efficiency of the German Pfandbrief market, bolstering liquidity, and hence boosting international involvement in the market.

One of the most important of these has been the recent launch of benchmarks for the Pfandbrief market: the Price Index PEX, and the Performance Index PENI. The PEX, which is the first of its kind, was created by the Association of German Mortgage Banks and the Association of Public Sector Banks in cooperation with the Swiss Institute of Banking and Finance of the University of St. Gallen, Switzerland, and Bloomberg. The index, which together with the DAX share index and the REX government bond index forms a family of indices, performs a number of important functions. The most obvious of these is that it allows investors to measure the performance of Pfandbriefe in comparison to other fixed income instruments tracked by a range of indices. Longer term, however, the creation of the PEX lays the groundwork for the eventual launch of a Pfandbrief future - which is viewed by many potential international investors as a sine qua non for the market's development, as it would allow them to hedge their Pfandbrief positions. The base date for the PEX index is December 31, 1987, is calculated daily, and can be accessed through Bloomberg (P-

The German Pfandbrief Index

Value Graph for PEX INDEX 1-10YR TR WT AVG
Range 12/81-87 to 3/31/95 Period

Close 156.156 on 3/31/95
High 156.6156 on 3/31/95
Low 122.468
Low 100.0106 on 12/31/87



minile via the code PEX «GO». Moreover, Deutsche Börse AG provides distribution of the index via its system Ticker Pfandbrief (TPF).

Another important measure aimed at bolstering transparency in the Pfandbrief market, and hence improving its liquidity, is the planned launch - probably towards the end of this year - of a new electronic bond trading system for German top issuers. Most of these issues have hitherto been traded exclusively via the telephone. This "Börse-Offerten-System"

(ROS) is being developed by Deutsche Börse AG and is modelled on Germany's existing and highly successful nationwide computerised trading system, IBIS (Integriertes Börsenhandels- und Informationssystem). Ultimately, the ROS technology will allow market participants in financial centres around the world to submit bid and offer prices in primary and secondary trading and to trade at the touch of a button on a monitor screen around the clock. A similar system will be offered soon by Bloomberg, which will also help increase transparency.

Germany's Mortgage Banks in Perspective
Year-end 1994

	Total Germany DM billion	Mortgage Banks DM billion	Market Share %
ISSUING			
Domestic bonds outstanding	2,963.9	715.8	24.2
Domestic bank bonds outstanding	1,731.7	715.8	41.3
Pfandbriefe outstanding	1,103.7	653.2	59.2
LENDING			
Residential property	1,201.5	260.7	21.7
Commercial real estate	293.4	144.8	49.4
Federal, state, municipal governments	625.8	250.1	40.0

A core holding for German investors

It is not difficult to identify why German retail and institutional investors have always felt comfortable with a substantial exposure to Pfandbriefe as a core segment of any domestic fixed income portfolio. First, they have been attracted by the obvious quality of the instrument, mindful of the fact that no investor has ever failed to receive full payment of interest and principal on a Pfandbrief held to maturity.

Second, domestic investors - who have historically favoured the fixed income market over equities - are attracted by the yield pick-up offered by Pfandbriefe.

The normal yield spread between Pfandbriefe and bonds (German government bonds) has typically been in the range of between 25 and 40 basis points, although recent volatility in European bond markets has meant that nimble investors have been able to secure even higher pick-ups. At the beginning of 1994, for example, the spread on 10 year Pfandbriefe widened to 60 basis points, falling again to below 30 basis points by the middle of the year.

Third, German investors in the Pfandbrief market, especially retail investors, have historically been buy-and-hold invest-

ors. The safety of the Pfandbrief, coupled with the fact that they are issued by banks that in Germany are household names, has enabled investors to generate healthy and calculable long term income from exposure to the market, rather than short term capital gains through active trading in them.

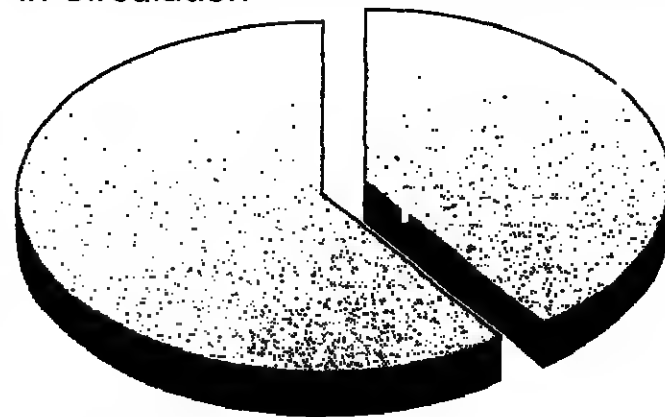
Dr Walter Dieck, Chairman of the Marketing Committee of the Association of German Mortgage Banks, neatly summarises the attractions for German investors: "From a German perspective," he explains, "the purchase of a Pfandbrief represents the purchase of an instrument with a reliable income (Rente). Fixed interest is paid throughout the lifetime of the bond and full repayment of principal at maturity follows with absolute safety. Domestic investors are less interested in potential price fluctuations during the life of the Pfandbriefe, as these do not influence the guaranteed income. In sum, the Pfandbrief is more an income paper, rather than a performance paper, which makes it the most important component of any fixed income portfolio

managed by German life insurance companies and pension funds." Dr Dieck adds that "it is the German Pfandbrief that makes Germany's 'long term' culture possible. Long term loans at fixed interest rates are possible only through Pfandbriefe."

Fourth, because of their outstanding quality, the Pfandbrief enjoys a special position in the German regulatory framework for institutional investors. For example, as part of the portfolio of German banks and securities companies, Pfandbriefe are privileged in terms of equity requirements. They are preferred as assets for insurance companies' reserves and can be used in the bundled assets of insurance companies in Germany. As well, increased maximum limits for securities from the same sector apply to the special funds of German investment companies. Their eligibility as collateral for Deutsche Bundesbank money market repo transactions and their eligibility as trustee securities (mundschicht) are further examples of the Pfandbrief's privileged status in the German market.

The German Bond Market
Domestic Issuers
Year-end 1994

Market Share of Pfandbriefe in Circulation



DM 3.0 TRILLION

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A rewarding instrument for international investors

In spite of the obvious attractions of the German Pfandbrief, foreign investors have hitherto never been substantial players in the market. Available figures are purely anecdotal, but it is estimated that although the trend is rising, foreign investors account for ownership of no more than about 15% of the total market, compared with a share of over 50% in the bond market.

There appear to be two reasons why international investors have traditionally been much less important participants in the Pfandbrief market than in German bond trading. The first - which is rapidly losing credibility - is due to a fundamental misunderstanding of the instrument. Historically, international investors may have tended to assume that the Pfandbrief is a German equivalent of the US-style high risk asset backed security, which it is not. Asset backed securities in the US are collateralised by individual mortgages, sets of mortgages, credit card receivables and so forth. In Germany, the collateral of all outstanding mortgage and public Pfandbriefe of any mortgage bank must be kept in two separate pools. As research published by Frankfurter Hypothekbank clarifies, this means that there is no link between any individual collateral in the pool and any particular Pfandbrief issue, thus ensuring a high degree of risk diversification.

Concerns about liquidity

With most main international institutional investors now convinced about the quality of the Pfandbrief, the only reservation which they still appear to harbour concerns the liquidity of the instrument. International institutions with a requirement to be able to liquidate entire port-

folios within seven days remain concerned that the Pfandbrief market fails to offer sufficient liquidity to meet this prerequisite, although the Association of German Mortgage Banks repeatedly insists that the most active issuers of Pfandbriefe do fulfil the preconditions for good liquidity.

At one of Germany's large Pfandbrief issuing banks, the Frankfurt-based Rheinische Hypothekbank (Rheinhyp), Board Member Dr Karsten von Koller is vocal in his rejection of the illiquidity charge. "It's a mistake to say that the market is illiquid," he insists. "It depends entirely on what sort of investor you are. The market is certainly not illiquid for investors dealing in chunks of DM 5 or DM 10 or DM 20 million. The problem may start with DM 50 million or more, but even with chunks of this size the larger banks will always buy back blocks of Pfandbriefe." So would an investor be able to liquidate a portfolio of Pfandbriefe worth, say, DM 150 million over a seven day period at a good price? "Yes, definitely," Dr von Koller asserts, "maybe not in one telephone call, but over a seven day period, certainly."

Standardised instruments of a uniformly high credit standing, Pfandbriefe are actively traded in the over the counter (OTC) market by a wide range of banks and securities houses, including a growing number of foreign institutions. Trading in Pfandbriefe is conducted on a yield basis, with a bid/ask spread of between two and three basis points on standard lots of DM 10 million. The larger issuers in the domestic market are committed to maintaining an active secondary market in their own paper, and domestic investors report that they have experienced few if any problems with selling Pfandbriefe as and when they need.

Growing international awareness

Prospects good for increased foreign participation

There are a number of reasons why it is hoped and believed that foreign investors will increase their exposure to the Pfandbrief market over the coming five years. The first of these is that there appears to be a growing acknowledgement among the international financial community that Pfandbriefe can offer a much more rewarding return on a German bond portfolio than other fixed income instruments.

A by-product of this is that the international financial community is increasingly focusing its sights on the Pfandbrief market. The most obvious example of this increased interest has come from international rating agencies. In June 1994, for example, Moody's published a review of the Pfandbrief market which was broadly positive, concluding that "the German Pfandbrief system is intrinsically strong and provides markets with mostly high investment grade securities." More recently, the London-based European credit rating agency, IBCA, issued a statement noting that Pfandbriefe are "inherently low risk investments." The report also recognised, however, that international investors have yet to benefit extensively from the opportunities offered by the Pfandbrief, adding that the bonds are "a well established and important part of the German domestic capital market and yet are not generally well understood by international investors."

While the debt of some German mortgage banks is rated, individual Pfandbrief issues are not. Rheinhyp's Dr von Koller believes this will change: "I'm convinced that over time German mortgage banks will secure ratings for their Pfandbriefe," he says, "simply because international investors are accustomed to the rating mechanism. They don't want to have to read two pages of detailed credit analysis. So we will have to adjust and to do what's necessary to attract international investors."

Growing international research

Equally encouraging has been the extent to which international investment banks have been devoting increased resources to analysing the Pfandbrief market, and to educating their institutional clients about the benefits of exposure to the instrument. In 1994, for example, Banque Paribas released an important report analysing what is described as German "domestic products for international invest-

ment."

Like Moody's, Paribas in its report underlined the security of the Pfandbrief. Although there is an abundance of fundamental reasons which suggest that the international investment community ought to increase its exposure to the Pfandbrief market, the Association of German Mortgage Banks is taking nothing for granted, and its members are working hard to enhance the international visibility of the instrument.

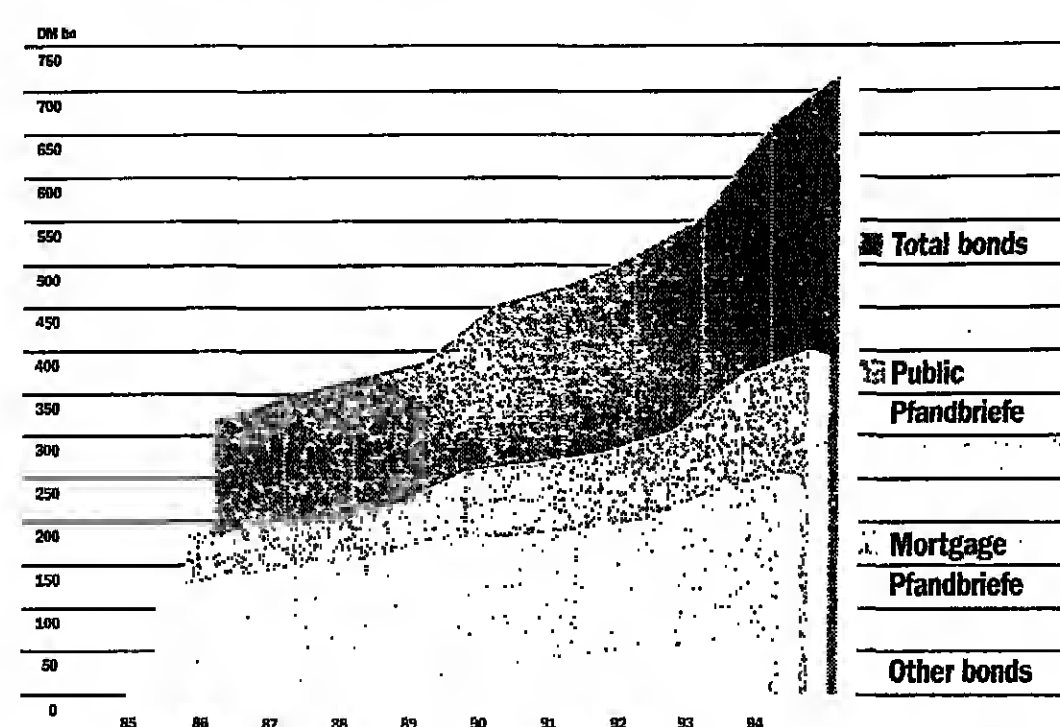
Additionally, however, Pfandbrief issuers have become increasingly conscious of the anomalous patterns of international

involvement in the German bond market, which is heavily skewed towards the bond sector. In a financial community which is now clearly a global village, it is no longer acceptable that overseas investors should overlook the largest individual sector within the German fixed income market.

More important still, over the longer term, is that Germany's mortgage banks recognise that if they are to continue to expand their lending business they will need to focus increasingly on other Continental European markets. Herbert Otten, a Member of the Board of Management at the Hamburg-based Deutsche Genossenschafts-Hypothekbank, explains: "His-

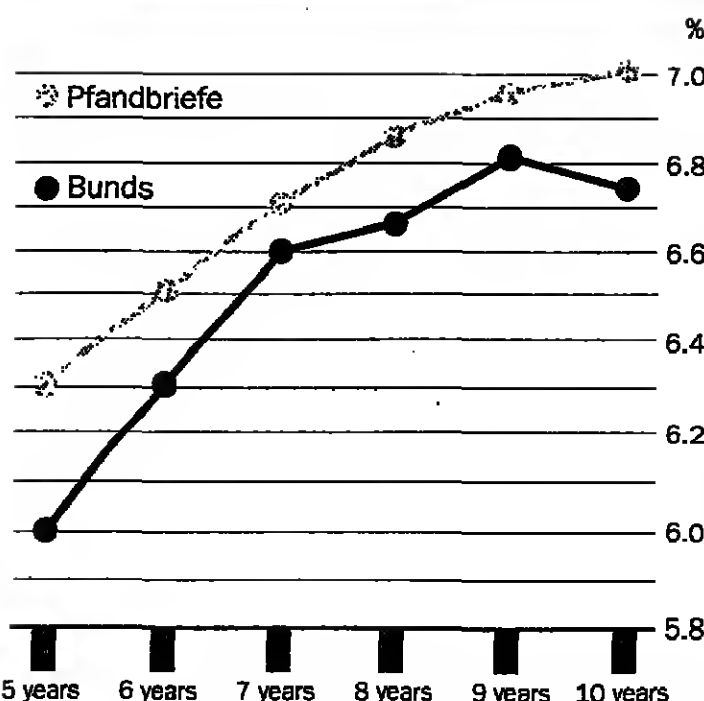
torically the German mortgage banks have been very strong in Germany, but they now want to extend their business across Europe. The Pfandbrief is not a very well known instrument in Continental Europe, and if the German banks want to finance real estate in France, for example, they will need to raise long term money in France at low cost. The most efficient way to do that is through the Pfandbrief market." Otten adds that in recognition of this, several of Germany's mortgage banks are now looking to secure internationally accepted credit ratings from the leading international rating agencies, such as Standard and Poor's and Moody's.

Mortgage Pfandbriefe, Public Pfandbriefe and other Bonds in Circulation 1985-1994 - Germany's Private Mortgage Banks -



Source: Association of German Mortgage Banks

Yield Curve Comparison



Source: FAZ, June 1, 1995

Continued from previous page

The first of these is that mortgages eligible as pool collateral must not exceed 60% of an individual property's value. The second is that properties eligible for inclusion within the pool must be conservatively valued, which means that valuation must be assessed primarily on the real value and the income that a property will be able to yield on a sustained basis. Prospective capital and rental appreciation of a property is not taken into account, so that historically the assessed value of the collateral backing mortgage Pfandbriefe has typically been between 10% and 15% below a property's actual market value. Another safety mechanism behind the mortgage Pfandbrief has nothing to do with legislation, but arises from the unusual structure of the German real estate market relative to most of its European counterparts. As Dr Helmut Scholz, President of the Association of German Mortgage Banks, points out, the commercial property market in Germany benefits from natural diversification.

The commercial real estate markets in the UK and France, Dr Scholz explains, gravitate mainly around the individual financial and business centres of London

and Paris. Germany's federal system, by contrast, means that there are a number of different centres of gravity in the commercial property market - among them, Frankfurt, Düsseldorf, Berlin, Hamburg, Munich, and, more recently, Dresden and Leipzig. If the commercial property market in Paris or London were to turn sour, it would cast a shadow over the entire French or UK market; but if upheavals were to arise in, say, the Berlin or Munich market, this would not automatically mean a collapse for the real estate sector in Frankfurt or Düsseldorf. Dr Scholz explains.

Public Pfandbriefe

The other category of Pfandbriefe is the public Pfandbrief, which are fixed income bonds fully collateralised by a separate pool of loans to the public sector, or guaranteed by the public sector. The quality of this collateral is based on the high credit standing enjoyed by the German federal, state and municipal governments.

Although there are therefore technical differences between the collateral sup-

porting each type of Pfandbrief, mortgage and public Pfandbrief issues have tended to be viewed by investors as offering identical quality, and both have therefore historically traded on identical yields.

Aside from the safety mechanisms which are built into the collateral that backs Pfandbrief issues, including the involvement of a state-designated trustee, there is an additional range of measures designed to maximise investor protection. In addition to general solvency ratios the mortgage banks must observe special limits on the liabilities side.

The largest component of the German bond market

The historical importance of the Pfandbrief - both to investors and to the issuing banks - has meant that within Germany, the market accounts for the largest component of the fixed income market. At the end of December 1994, the entire German domestic bond market was worth DM 2.964 trillion. Of this total, Pfandbriefe accounted for DM 1.104 trillion, or 37% of the market.

Boosted by demand for new housing following German unification, the primary Pfandbrief market has been especially active over the course of the last five years: between 1990 and the end of 1994, the total outstanding in the mortgage Pfandbrief market rose from DM 222 billion to DM 322 billion, while in the public Pfandbrief sector over the same period the total increased from DM 490 billion to DM 782 billion.

Pfandbriefe are standardised instruments, issued both in bearer form (which account for about 75% of the market) and registered form. Usually listed on Germany's stock exchanges, the size of Pfandbrief issues ranges from between DM 10 million and DM 1 billion, although a typical issuance size is between DM 50 million and DM 300 million. Maturities are generally of three, five and ten years, and interest is paid annually (on fixed income bonds) and quarterly or semi-annually on the less common floating rate issues. Domestic trades are settled within two days through Deutscher Kassenverein, while international settlement takes seven days and is through Euroclear and Cedel.

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Harmonisation of Pfandbriefe

A stabilising force for Europe's financial markets



Dr Dieter Bollinger

Although in absolute terms the German Pfandbrief market is the biggest of its type in Europe, the original concept of the mortgage bank structure was not made in Germany, but in France. The first issue of a private sector mortgage bond bearing the same hallmarks as today's German Pfandbrief was placed by Cr dit Foncier de France in 1872, following which a number of mortgage

bonds were established across Germany, modelled largely on the French bank.

But while France and Germany were Europe's breeding ground for the mortgage bank structure, today's market for mortgage bonds on the Continent are by no means limited to these two countries. At the end of 1992 there were a total of 155 mortgage banks operating in Europe. By the same date, these banks had outstanding mortgage and commercial bonds in circulation worth some ECU 764 billion. Germany accounted for the lion's share of this total, with bonds in circulation amounting to ECU 455.5 billion (61% of the total). Other important markets were Denmark, which is the largest of Europe's mortgage bond markets in proportion to GNP, and accounted for ECU 105.6 billion (13.8%), Sweden (12.2%), Italy (6.7%), France (3.8%) and Switzerland (2.5%). Much more recently a handful of countries in central and eastern Europe have started to develop a regulatory framework to encourage the development of the system, with the Czech Republic leading the way. Complicated by its absence in

the inventory of European countries issuing mortgage bonds is the UK.

Focus on pan-European market

While there is a well-developed market for mortgage bonds across almost all of Europe, a pan-European market has yet to take shape, in spite of the best efforts of the Association of German Mortgage Banks to promote and assist in its growth. One of the foremost champions of the concept of a pan-European market for Pfandbriefe, mortgage bonds or whatever other name EU members wish to give them, is Dr Dieter Bollinger, Managing Director of the Association of German Mortgage Banks. Dr Bollinger, who is also a member of the European Mortgage Bond Committee explains: "The Pfandbrief system is well known throughout Europe, and the fundamental principles are the same in most markets, although the exact rules and regulations differ."

The European Mortgage Federation has discussed the possibility of harmonisation of these rules and regulations with officials in Brussels since 1978. Originally, he recalls, European Community (EC) authorities had viewed the proposals with favour, before ultimately deciding instead to settle for the principle of mutual recognition. But harmonisation of the mortgage bond market must eventually come, Dr Bollinger insists. "There has to be a harmonisation of mortgage bond regulations," he says. "We've seen harmonisation of solvent regulations, large exposure regulations and so on. In line with the Maastricht Treaty we will see harmonisation of currencies, and although 1997 is looking unlikely I believe

that by 1999 we will see a common European currency. When that happens, investors in Pfandbriefe will no longer be focusing on the currency implications. Instead, they will be looking at the security behind the bond. And the security will have to be the same, whether it be in Germany, France or Denmark."

Stability from fixed-interest investments

Dr Bollinger is convinced that the adoption of a standard pan-European framework for a mortgage bond market would act as a stabilising influence for financial markets across the Continent. While a Europe-wide regulatory framework need not, he says, conform minutely with the tried and tested Pfandbrief system, he believes that a mechanism which is constructed around fixed-rate long term investments - familiar in markets such as Germany, Austria and Switzerland - is more conducive to stability in currency markets, inflation and interest rates than the UK system in which variable rates predominate.

He points to two pieces of evidence to support the theory. First, he says, "while every country sees ups and downs in property values, the amplitude of that volatility in the commercial sector is much higher in France and the UK than it is in Germany." Second, he points out that the very existence in the UK of two sets of monthly inflationary figures is in itself indicative of some form of shortcoming in the structure of the market for property finance: "It's always been a curious thing to me that in the UK there is an inflation figure including mortgages and one excluding mortgages."



Advantages for investors

Holders of Pfandbriefe benefit from a number of essential advantages that make these bonds an outstanding investment for a modern portfolio.

Safety

Thanks to especially stringent requirements stipulated by Germany's Mortgage Bank Act, the German Pfandbrief system is unsurpassed for safety, offering security equivalent to that of German government bonds (bunds).

Yield

No German Pfandbrief issue has ever defaulted and no investor has ever failed to receive 100 percent repayment on a Pfandbrief held to maturity. Despite this exceptional degree of safety, yields on German Pfandbriefe are usually higher than on bunds.

Liquidity

Although most investors hold German Pfandbriefe to maturity, the bonds are quoted on German stock exchanges, and German mortgage banks actively maintain a well functioning secondary market in them. In addition, Pfandbriefe are accepted by the Bundesbank as a basis for Lombard credit.

Flexibility

Because German Pfandbriefe are issued in line with current financing

needs, there is a vast range of issues and maturities available, usually between one and ten years but sometimes up to 25 years.

A standardised product

Unlike US-style mortgage-backed securities, the German Pfandbrief is a standardised product. In fact, the name "Pfandbrief" is legally protected and may not be applied in Germany to any other security.

An accessible product

German Pfandbriefe are readily available in Germany. And with accelerating liberalisation and harmonisation of the EU's capital markets, foreign investors face fewer obstacles to acquiring this quality DM-denominated paper in their home market.

A time-tested system

The Pfandbrief idea in Germany dates back over 225 years to the time of Frederick the Great. The use of Pfandbriefe and the legal framework surrounding them have stood the test of time, offering investors a fixed interest, DM instrument of choice and quality.

Easy to buy

Pfandbriefe can be purchased at any mortgage bank or commercial bank in Germany, or their correspondents abroad.

The German Pfandbrief Glossary of terms

Many terms used in any description of the German Pfandbrief system have no precise English translation. This is a selection of the most widely used of these:

Bund

The German bund is the abbreviated term describing Government Bundesanleihen, which have traditionally been the main long term borrowing vehicle of the German Federal Government. Most issues have a maturity of 10 years although a market for 30 year government bonds has recently been established. As bunds are considered by foreigners the lowest-risk fixed income security with the highest liquidity available in the German capital market, all other German bond issues tend to trade at a spread discount to bunds. In the case of Pfandbriefe this spread has tended to be in the order of between 20 and 30 basis points, although it has recently risen as high as 60 basis points.

Bundesaufsichtsamt f r das Kreditwesen - BAKred

Germany's Federal Banking Supervisory Authority. The mortgage banks are subject not only to the general supervision of the BAKred but also to its special supervision in line with the stringent provisions of the Mortgage Bank Act. The Pfandbrief's safety and the highest standards of collateral quality have top priority.

Hypothekenbanken

Governed by the Mortgage Bank Act of 1900, German private mortgage banks are specialists in property finance and

public-sector lending. They are the only German banks in the private sector authorised to issue Pfandbriefe, which is a major segment of the capital market. Many mortgage banks are members of large German banking groups. Three "mixed" banks - Bayerische Vereinsbank, Bayerische Hypotheken- und Wechsel-Bank and Norddeutsche Hypotheken- und Wechselbank - are allowed to conduct both universal and mortgage banking, as each of these was founded prior to the creation of the Mortgage Bank Act.

Hypothekenbankgesetz (HBG)

Germany's oldest banking legislation, the Mortgage Bank Act. Although it has been amended several times over the last century, the fundamental principles of the law, aimed at investor protection, still stand today.

Hypothekentpfandbriefe

Bonds fully collateralised by residential and commercial mortgages granted by the issuing bank. As of the end of December 1994, the total mortgage Pfandbriefe outstanding was DM 322 billion.

Kommunalobligationen

Literally "Communal bonds". An alternative term for  ffentliche (Public) Pfandbriefe.

Landesbanken

Central banks of the savings banks sector organised as public institutions. As a rule, they are owned by regional savings banks associations and the federal states. There are 12 of these, and

they are authorised to issue  ffentliche (Public) Pfandbriefe.

 ffentliche Pfandbriefe

Bonds covered by public-sector loans. As of the end of December 1994 the total of  ffentliche (Public) Pfandbriefe outstanding was DM 782 billion.

PEX

The acronym given to the index recently launched tracking the performance of German Pfandbriefe.

Pfandbrief

There is no direct translation for the word Pfandbrief in English. The Pfandbrief (of which the plural is Pfandbriefe) is a special instrument created to fund residential and commercial property as well as public-sector loans. Pfandbriefe are fully collateralised and come in two varieties - Hypotheken (Mortgage) Pfandbriefe and  ffentliche (Public) Pfandbriefe.

ROS

The acronym for the planned "Renten-Offerten-System", the new bond electronic trading system planned for late 1995 in Germany.

Treuh nder

Trustee. The Mortgage Bank Act requires the supervisory authority to appoint a trustee whose task is to ensure that the statutory cover is maintained at all times.

Verband

deutscher Hypothekenbanken
The Bonn-based Association of German Mortgage Banks.



ADVERTISEMENT
THE GERMAN PFANDBRIEF

"Perhaps one day we'll have a common European Pfandbrief market."

Interview with Dr Helmut Scholz, President, Association of German Mortgage Banks

Can you explain why the Association of German Mortgage Banks would like to see more active participation in the Pfandbrief market by foreign investors?

I think there are two answers to your question. Firstly, of course we are looking forward to European Monetary Union and increased harmonisation within the European capital market. It is true that up to now we've had no problems at all selling our bonds in the German capital market. German investors have traditionally been very familiar with the Pfandbrief. But we recognise that we have to go international one day. Not necessarily tomorrow, but in the foreseeable future. So we want international investors to be more active participants and to have a better knowledge of the German Pfandbrief.

On the other hand, international investors have been indeed active in the German capital market for the last 10-15 years, and over that time they have looked more and more closely at German bonds. But they have looked mainly at the German government bond - the bund. Why? Because it is well known internationally and there is no doubt as to its quality. But - and this is the second part of the answer to your question - the preference of international investors for the bund has led to a hitherto unknown spread between bunds and Pfandbriefe which in our view is not justified on the basis of quality. Although the collateral and the legal framework surrounding Pfandbriefe are equal in quality to the bund, this does not appear to be so in the eyes of international investors. So the fact that there is a spread of 10 and sometimes up to 50 basis points has meant that it has become more expensive for us to refinance our lending activities. So we are trying to make the Pfandbrief a well known instrument Europe-wide, and to convince international investors that while the quality is legally not exactly the same as the bund, it is equal.

Are you satisfied that foreign investors fully understand the structure of the German Pfandbrief market and the nature of the collateral which backs the instrument?

Not yet. We recognise that we have to do more international presentations in the main European financial centres, and we are very keen to inform international investors about the quality inherent in the Pfandbrief system. The Pfandbrief is not simply a bond, it is an integral part of a system for financing long term investment, not just in real estate but throughout all areas of the public sector. So there are two sides to the issue. Long term lending and exactly matching funds in the capital market. On the one hand, there are investors who need high quality paper, and on the other there are borrowers who need a safe and secure long term financing instrument. We have to look at both sides of this equation. We are certainly encouraged that more and more interest is being shown by the rating agencies, of course, Moody's, for example, and the IBCA in London have both published very positive reports on the structure of the Pfandbrief market. But overall I am not yet satisfied about the level of knowledge internationally, and this is what we are working so hard to improve.

What attractions are offered by the German Pfandbrief market which are not available in other instruments?

If you look at absolute levels of quality and safety, then of course the bund has to be number one because Germany is not going to go bankrupt. But the Pfandbrief



buy-and-sell investors. In Germany, the strategy of institutional investors has traditionally been constructed around a buy-and-hold mentality. German insurance companies, in other words, are interested in the long term. They buy bonds and hold them to maturity, which in the case of Pfandbriefe is usually 10 years.

Today, largely because of the competitive influence of international institutions, I think that German institutions may change their strategy and start to adopt an international approach. Rather than act as buy-and-hold investors they may begin to trade more actively. That would mean more volatility in the market.

What we would like to see - and what we hope to see - would in the end be a mixed strategy for all investors. They would not necessarily be investors who bought and held to maturity, but nor would they be very short term oriented investors. That would ultimately bring much more stability to all European markets. For Germany it would probably mean a slight

As I see it, a problem arises from the strategy of international investors at the moment, by which I mean that their emphasis is on performance over the short term. International investors tend to be

increase in volatility, but for Europe as a whole it would bring increased stability.

Do you think there will ever be a European Pfandbrief market?

Remember that the Pfandbrief system is not just restricted to Germany. It is well known in a wide range of European markets - in Austria, in Denmark, in Sweden and Switzerland, for example. It may become increasingly important in markets like Spain and Portugal. My hope is that every country in Europe will be able to harmonise the framework of their individual Pfandbrief systems to bring the market to life at a pan-European level, which of course would bring more stability to Europe's capital market.

In Germany, the Association of Mortgage Banks is doing its best to increase international awareness of the Pfandbrief system. Of course our priority is to promote the German Pfandbrief, but if we can do this successfully it will also inevitably boost interest in all European Pfandbrief systems. So perhaps one day we'll have a common European Pfandbrief market. Why not?

Of course this will go hand in hand with the increasing harmonisation of European real estate financing systems, which differ considerably from market to market. The system in the UK is very different from the system in Germany. We obviously do not intend to promote the German system as the best of all. There may be strong advantages in the French or the Danish system. What we're saying is that there has to be some degree of harmonisation, perhaps through a combination of the strongest elements of a number of different European systems.

But at the same time, we are justifiably proud of the fact that the German system

has been effective for more than two centuries, and we firmly believe that the stability in recent times of the German currency is due to a certain extent to the stability of the German capital market, in which the Pfandbrief plays a central role.

International investors often complain that while the quality of the Pfandbrief is beyond question, there is insufficient transparency and liquidity in the market. What steps are being taken to improve this and hence to encourage the participation of more international investors?

A very important first step - and we must emphasize that it is only a first step - was the creation of the Pfandbrief price index, the PEX and the Pfandbrief performance index PEXPI. Another important development is the launch of the ROS electronic trading system which will provide up to date information on market participants' screens. This is a very necessary step forward, because transparency is important not just for international investors but more and more for German investors as well. Both these initiatives lay the ground-work for future improvements, such as the introduction of a Pfandbrief future. So I am very confident that over the longer term we will see much more transparency in the Pfandbrief market, which will certainly encourage more active participation on the part of international investors.

At the same time, we are intensively discussing new ways of enhancing liquidity in the Pfandbrief market. Solutions could be not only larger issues but also bundling and standardisation of a number of issues by different issuers. I am sure we will come up with solutions that will meet the requirements of future international markets.

Germany's Mortgage Banks

■ DEPFA-BANK, WIESBADEN

■ BAYERISCHE VEREINSBANK AG, MÜNCHEN

■ HYPO-BANK, MÜNCHEN

■ DEUTSCHE HYPOTHEKENBANK FRANKFURT AG, FRANKFURT

■ RHEINHYP, FRANKFURT

■ DEUTSCHE GENOSSENSCHAFTS-HYPOTHEKENBANK AG, HAMBURG

■ FRANKFURTER HYPOTHEKENBANK AG, FRANKFURT

■ DEUTSCHE CENTRAL-BODENKREDIT-AG, KÖLN

■ BAYERISCHE HANDELSBANK AG, MÜNCHEN

■ WESTHYP, DORTMUND

■ BERLIN HYP, BERLIN

■ SÜDDEUTSCHE BODEN-CREDITBANK AG, MÜNCHEN

■ MÜNCHENER HYPOTHEKENBANK AG, MÜNCHEN

■ HAMBURGHYP, HAMBURG

■ WÜRTTEMBERGER HYPO, STUTTGART

■ NÜRNBERGER HYPOTHEKENBANK AG, NÜRNBERG

■ HYPOTHEKENBANK IN ESSEN AG, ESSEN

■ DEUTSCHE HYPOTHEKENBANK (ACT.-GES.), HANNOVER

■ BRAUNSCHWEIG-HANNOVERSCHE HYPOTHEKENBANK AG, HANNOVER

■ ALLGEMEINE HYPOTHEKENBANK AG, FRANKFURT

■ RHEINBODEN HYPOTHEKENBANK AG, KÖLN

■ LÜBECKER HYPOTHEKENBANK AG, LÜBECK

■ NORDHYPO BANK, HAMBURG

■ BFG-HYPOTHEKENBANK AG, FRANKFURT

■ WL-BANK, MÜNSTER

■ HYPOTHEKENBANK IN BERLIN AG, BERLIN

For further information about German Pfandbriefe, please contact
The Association of German Mortgage Banks (VDH) in Bonn. Fax (228) 9 59 02 44.

Retailers

Celebrating the
Donation
wipe out
pit memo

Laura Asl

The economy Ominous pressure appears on consumer prices ■ Stores face strong squeeze on margins

Car output in May up 9.4% year-on-year

Doubts on inflation target grow

By Hail Simonian and Gillian Tett

UK car output reached its highest May level for 17 years last month as production of cars and trucks continued to rise strongly on the back of additional capacity and strong exports.

Total car production rose 9.4 per cent to 140,642 compared with May last year. Output for export soared by 17.8 per cent to 63,102, helped by sterling's weakness against many other European currencies and the growing contribution of UK factories owned by Japanese car manufacturers.

However, analysts warned that the surge in export sales appeared to be slowing - a trend that may cast doubt on the chances of last year's remarkably strong growth in overall exports being repeated. Between September 1994 and April 1995, production for export exceeded domestic output for the first time since records began in 1977. Last month, however, the pattern was reversed, fuelling debate about the relative rates of economic recovery in the UK and western Europe.

Car production in the first

five months rose by 12.9 per cent to 684,764, reinforcing expectations that output levels in 1995 will be among the highest for years. Exports surged by almost 44 per cent to 351,130 in spite of the static trend in car sales in much of western Europe this year.

Output of commercial vehicles rose substantially last month. Production for the UK rose 22.5 per cent to 21,505 while export output increased by 22.6 per cent to 8,945, according to provisional figures from the government's Central Statistical Office.

"The upward trend for both cars and commercial vehicles is continuing apace," said Mr Brian Thompson, chief executive of the Society of Motor Manufacturers and Traders. "The strong performance of overseas production reflects the inroads car manufacturers in Britain are now making into world markets."

Total commercial vehicle production in the first five months of the year climbed almost 12 per cent to 106,549, with output for the home market rising by 15.3 per cent to 60,863 and production for export up by 7.3 per cent to 45,686.

By Gillian Tett, Economics Staff

Retail price inflation edged up last month, fuelling doubts in the City of London about the ability of Mr Kenneth Clarke, chancellor of the exchequer, to achieve his inflation target.

The government's Central Statistical Office said yesterday that underlying inflation - which excludes interest payments on mortgages for housing - rose to a seasonally adjusted 2.7 per cent in May from 2.6 per cent in April. Headline inflation, which includes all items, rose from 3.3 per cent to 3.4 per cent.

Although this level is low by historical standards, it is the fifth consecutive month in which price growth has been outside the government's target of bringing underlying

inflation below 2.5 per cent by the end of the current parliament.

Mr Clarke said on Wednesday that he would extend this 2.5 per cent target beyond that time - albeit with a secondary upper limit of 4 per cent if unexpected price shocks occurred.

His announcement was viewed with some scepticism in the City, amid fears that he might use the broader target to avoid politically unpopular base rate rises. Mr Clarke repeated that he remained committed to the 2.5 per cent target.

However, yesterday's figures showed that manufacturing price pressures are increasing, feeding through to shops.

Non-seasonal food prices showed the largest monthly rise in May for 13 years - a hint that last year's supermarket price wars may be easing. Household goods prices also showed their sharpest monthly rise for four years.

Although leisure goods prices fell, they rose in most other sectors. Consequently, "core" price inflation, which excludes tax and housing costs, rose to 2.2 per cent in May - its highest level for 18 months.

Mr Adam Cole, UK economist at brokers James Capel, said: "Retailers are now less prepared to slash prices to gain volume. This is a very worrying development - inflation pressures further back in the supply chain are already intense and the chances of this spilling over into retail prices are increasing."

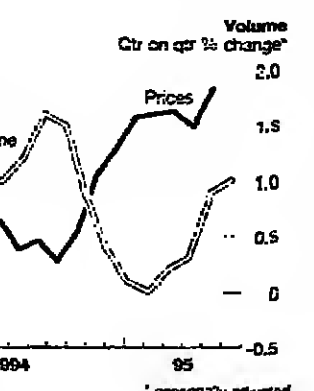
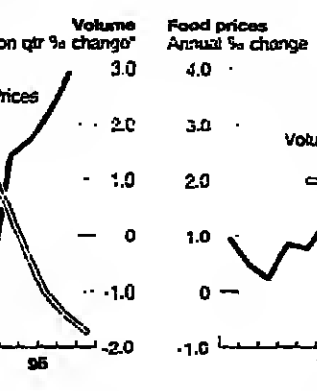
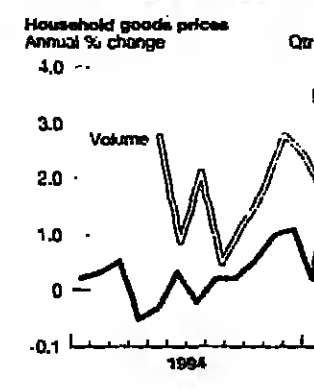
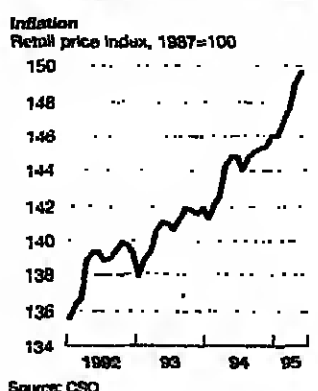
Consumer spending, however, remains relatively muted. Although the volume of retail sales in May was 0.2 per cent

higher than in April, it was a mere 1.1 per cent higher than the same period a year before.

Mr Michael Saunders, economist at Salomon Brothers, said: "We had previously expected further base rate hikes in the coming month to push inflation back below 2.5 per cent. However, the chancellor's apparently relaxed approach to an overshoot of the target casts doubt on whether this will happen."

Mr Clarke will make his annual statement about the national Budget and fiscal changes for the coming year on November 28, the government announced in the House of Commons yesterday. It will be the third Budget to be held in the autumn. There will be time for only one further November Budget before the last possible date - in 1997 - for the general election.

Retailers test the market for higher prices



Retailers play cat-and-mouse game with customers

But with retail sales remaining muted, many shops seem to be engaged in a delicate cat-and-mouse game with consumers, our Economics Staff writes. It remains unclear how far consumers will tolerate price increases. Sales have risen in food shops, but the household goods sector has seen a fall in business.

Mr Jonathan Lynes, UK economist at Midland Global Markets, said: "Given the weakness of the housing market, the chance of household goods shops making their prices stick

looks slim." However, rising raw material and packaging costs have left many shops facing a fierce squeeze on margins. Some economists fear that retailers are now determined to raise prices in spite of weak consumer confidence.

Ms Helen Macfarlane, UK economist at Hoare Govett, said: "There appears to be a limit to the margin squeeze retailers can tolerate. Consumer demand may be subdued, but it no longer seems to be depressing the passing on of cost pressures as

much." The Central Statistical Office said yesterday the retail price index was 149.6 in May, with 100 representing the base year of 1990. This was 3.4 per cent higher than in the previous May, and 0.4 per cent higher than April.

Retail sales also rose, running 0.2 per cent higher in volume terms in the three months to May, compared with the previous three months. Overall spending grew 0.2 per cent between April and May, and by 1.1 per cent over the year.

But although this modest sales growth suggests that some price rises have been tolerated by consumers, the figures conceal a distinctly patchy picture. In the food sector, prices rose 1.7 per cent in May. However, volumes also grew, rising 1 per cent in the three months to May compared with the previous three months. A CSO statistician suggested that this indicated that supermarkets were increasingly competing by using customer services such as loyalty points rather than cutting prices.

Indeed, supermarkets themselves have recently indicated that although competition remains intense some are being forced to put up some prices. Higher prices for materials such as paper, pulp and plastics are pushing up packaging costs, while some commodity prices are also rising.

Tesco, one of the UK's biggest food retailers, told analysts at its annual meeting last week that price inflation in its stores was running at more than 3 per cent, the highest rate for some time.

Celebrating the millennium

Donation may wipe out bitter pit memories

By Ian Hamilton Fazey in Manchester

Bitter memories linger in Yorkshire over the great, lost miners' strike of 1984-85. The Millennium Commission now has the power to wipe some of them away in the Dearne Valley between Doncaster and Rotherham.

Here stood the pitheads of Cadeby Main and Denaby Main. Next month the £15m (£2.35m) first stage of the Earth Centre, a museum of the environment, will open on the Cadeby site.

The commission has to decide whether to give £50m towards a £125m plan to expand it into 350-acre international museum of the Earth, which would be a new local industry in its own right, with hundreds of new jobs. The commission administers the Millennium Fund, one of the five "good causes" intended to benefit from money spent in the National Lottery.

"It would be the third golden age for Cadeby and Denaby," says Mr Gerry McLister, a youth worker and amateur local historian, who photographed and chronicled the demise of the pits.

He puts the first in the Mid-Dee Ages, when the nearby Condsbrough Castle symbolised the importance of the area. The second was during the great age of deep coalmining, when the area's Barnsley seam

was being worked between 1893 and 1986. The third would put the unusual geology of the area - itself the source of coal - to new use.

"What we have is a natural magnesium limestone escarpment which has created some rare habitats for flora and fauna," says Ms Penny Mawson, an Earth Centre executive. There are already several protected areas of special scientific interest, as well as two rivers and a canal. Expansion plans include an organic fish farm.

The project has created interesting alliances. Its chief executive is Mr Jonathan Smales, former director of Greenpeace and famous challenger of the established order. Its president is Sir Crispin Tickell, former secretary of the establishment as UK ambassador to the UN, although his green credentials include persuading Baroness Thatcher of the need to take global warming more seriously.

An array of powerful supporters includes Doncaster borough council, British Coal, the Forestry Authority, the Countryside Commission, the National Rivers Authority and the Dearne Valley Partnership of public and private sector leaders.

With friends like these, the project has already persuaded Brussels to give £870,000 from its funds for softening the blow of European coal closures.

Russian complaints about visas to be met

By Scheherazade Daneshkhu Leisure Industries Correspondent

Action is being taken to meet complaints by Russian travellers about the processing of visas for Britain, the British Tourist Authority said yesterday. It said at the launch in London of a campaign to attract more Russian visitors to Britain that there had been numerous complaints from Russian citizens about harsh and arbitrary treatment in granting visas.

Britain had been named as one of the worst offenders, but more staff were being recruited to process visa applications, and only 2 per cent of applications were now rejected.

Russians do not need visas to visit most east European countries, Turkey and Egypt, while Cyprus recently lifted the requirement for those spending less than 90 days in the country. The number of Russians travelling abroad has increased from 2.5m in the mid 1980s to 5.5m last year, of which 2.3m are tourists. Turkey, Spain, Cyprus and Greece are among Russian tourists' favourite destinations, while Britain does not appear in the top 10.

Last year fewer than 1 per cent of holders of Russian passports, or 106,000 people, visited Britain. Most of those were students learning English. This year the British Tourist Authority hopes to attract 20 per cent more visits.

The prime minister's agonies deepen

Minister heaps scorn on anti-EU 'xenophobes'

By Kevin Brown, Political Correspondent

Mr Kenneth Clarke, the chancellor of the exchequer, yesterday dismissed rightwing critics of Mr John Major as xenophobes, raising the temperature of Westminster infighting over the prime minister's hold on his job.

As Mr Major flew to Canada for the summit in Halifax of leaders of the Group of Seven industrialised countries, Mr Clarke and other pro-European MPs launched a robust counter-attack against rightwing MPs pressing the government to rule out a single currency forever.

Mr Clarke told BBC radio that Eurosceptic Tory MPs, who gave Mr Major an almost unprecedented grilling in a confrontation on Tuesday, were risking the future of the government by diverting attention from the fight against Labour.

The chancellor said it would be "quite foolish" for Mr Major to bow to rightwing demands to rule out a European single currency "before we have even completed the discussions of how it might work".

Mr Peter Temple-Morris, a senior member of the Positive Europe group of Tory MPs, warned that pro-Europeans "would not accept" any change in the government's intention to decide in the next parliament whether to join a single currency.

Mr Jeremy Hanley, party chairman, led attempts to calm fevered backbenchers, pointing

out that predictions of a challenge to Mr Major last year came to nothing because rightwingers failed to secure enough signatures of MPs to trigger a leadership election in the party.

Some rightwingers also called for calm. Sir Peter Tapscott (Lindsay East) said he was "extremely irritated" by Eurosceptic attacks on Mr Major, which were "entirely counter-productive to everything we are seeking to achieve".

However, speculation that a contest is now inevitable was given fresh impetus by Mr Bill Walker, a senior Scottish Conservative backbencher. He told BBC radio that "the likelihood of a leadership challenge is

more real now than it has ever been". Mr Clarke also annoyed rightwingers by dismissing demands for early tax breaks to restore the missing "feeling" factor. He said that "gimmickry" would not win the next general election for the Conservatives.

The chancellor also played down the prospects for intervention in the depressed housing market, blamed by many Conservative backbenchers for the government's low standing in the opinion polls.

"Most of the special measures I keep reading about seem to me not likely to have any effect on the housing market," he said.

Mr Tony Newton, leader of the Commons, also appeared to rule out a housing market package. Standing in for Mr Major at question time in the House, he told MPs that the problem of negative equity - where the size of a mortgage is greater than the value of a property - had declined "sharply" since 1991-92.

However, a senior cabinet minister said the government was considering making private insurance for the care of elderly parents deductible against either income tax or inheritance tax. Alternatively inheritance tax might be abolished.

The intention would be to ensure that parents were able to bequeath houses to their children, damping middle class complaints that families are often forced to sell houses to pay for care no longer provided by the state health service.

UK NEWS DIGEST

Soccer star wins more than \$1m in libel damages

Soccer star Graeme Souness won £750,000 (\$1.175m) damages over a newspaper article which branded him a tight-fisted "dirty rat". It was one of the biggest libel awards by a British jury. The former Liverpool and Scotland player grinned with triumph after the High Court jury in London had given its unanimous verdict following two hours of deliberation. Mr Souness's lawyer said his first wife had been used by The People newspaper in a "seedy, shoddy conspiracy" against the soccer star when he was at a professional low. The People belongs to Mirror Group Newspapers, which said it would appeal.

In the May 1993 interview in the paper, the first Mrs Souness said her husband had ordered her and their children to leave their home. She also claimed that her ex-husband had refused to pay their sons' school fees, and that she was living on handouts from her parents. A lawyer for Mr Souness said it was a "classic bit of sleaze journalism" and a "100 per cent lie". He asked for "massive" damages. PA News

Italian group wins licence

An Italian manufacturer of telecommunications equipment has been granted a UK telecoms licence following its takeover of Mercury Communications public callbox sites. Industria Politecnica Meridionale Communications will install payphones on the 1,584 sites where Mercury's distinctive winged carphones once stood. The first of the new phones are expected to be operational in July and will take both cash and cards. Mercury decided in December to quit the public payphone business which had been making a loss. It has removed a small number of boxes to date, and the handover to IPNAC is expected to save it about £1m in dismantling costs. Alan Cane, Industrial Staff

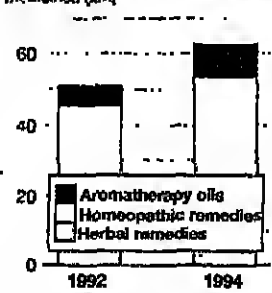
Phone numbers to change

Mr Don Cruickshank, the director-general of telecommunications, announced a sweeping reorganisation of the telephone numbering scheme. Following the alteration of all national codes to begin 01 in April, the plan is to use the codes 02, 03, 04 and so on to define specific services. Numbers beginning 04 will identify mobile phones for example. The changes will take place over a number of years. Yesterday Mr Cruickshank published a consultative document on the use of numbers beginning 02 to relieve the pressure on fixed phone numbers - numbers which typically begin 01. The pressure for numbers is a consequence of new operators and new products and services in the UK market. Alan Cane

Alternative drugs on rise

Healthy growth

The consumer market for alternative medicines (2m)



Sources: Mintel

Britons are increasing their spending on alternative medicines faster than on conventional drugs, says Mintel, the market research company. The alternative medicines market was worth £62.7m (£96.4m) in 1994 - a small fraction of the £1.3bn spent on medicines not prescribed by doctors - but the market's sales grew by 23 per cent between 1992 and 1994. Sales growth in the non-prescription market as a whole, and in the prescription drugs market, were each less than 20 per cent over the two years. Herbal remedies dominate the market with 56 per cent of sales, but aromatherapy, with only 16 per cent of sales, is growing faster. The UK market is dominated by two companies, Potter's and Gerard House, which account for 57 per cent of total sales. The alternative therapy business has been boosted by rising prescription charges and the decreasing time doctors devote to their patients, says Mintel. Daniel Green, Industrial Staff

Tunnel service to carry coaches

Eurotunnel's shuttle service through the Channel tunnel will carry coaches and minibuses from June 26, the company said yesterday. This completes the range of services provided by the tunnel trains, which began carrying trucks in May 1994 and cars in July. Coaches will travel in enclosed single-deck shuttle carriages. These require separate approval from the Anglo-French safety commission which oversees tunnel activities. The service will start with one departure an hour but will be increased during July. Charles Batchelor, Transport Correspondent

Road cost doubles: A 2km road link has cost nearly £300m (£471m) to build - more than twice the original estimate, said the National Audit Office. Construction of the Limehouse Link road tunnel from the City of London to London's Docklands has eventually been completed for £293.3m. This was 29 per cent above the post-tender estimate and 107 per cent more than the pre-tender estimate.

First woman police chief: The first woman to win the job of Chief Constable of a big regional police force said she believed she had been appointed because of her ability and not because of political correctness. Pauline Clare, who is to head the Lancashire force in north-west England, added: "I think I got the job because I was the best candidate".

University honours Speaker: Miss Betty Boothroyd, the first woman Speaker of the House of Commons, is to receive an honorary degree of Doctor of Civil Law from Oxford University this month. The artist David Hockney will be made a Doctor of Letters.

Laura Ashley chain acquires 'quite a force' from US

The new chief executive of Laura Ashley, Ms Ann Iverson, joins a business that never quite made the leap from cottage industry to international manufacturing and retailing group.

Analysis rate her chances of succeeding at Laura Ashley as evenly balanced. "She is quite a force," said one. "She's the sort of person that is needed for the job."

The quintessentially English group, which likes to think of itself as selling a "lifestyle" rather than merely flowery frocks and chintzy curtains, performed well in the early years after its 1985 flotation. But as with some other clothing retailers, its performance in the buoyant 1980s masked underlying problems, and its 1990s record has been dismal.

There has been no dividend since 1989, and three years of losses were

Neil Buckley on the British task which awaits the top executive from Kay-Bee

followed by profits of £1.8m and £3m before the company plunged back into a pre-tax loss of £30.6m in 1994-95. That was after the £34m costs of a restructuring.

Ms Iverson has made something of a speciality of company turnarounds, notably in Storehouse's BHS and Mothercare chains. She knows Laura Ashley well, having been a non-executive director for a year.

She says the potential is undiminished. "I am convinced that the brand has a great deal more to offer both in terms of return to shareholders, and for consumers."

"We are working on 2 per cent mar-

gins right now and the business clearly has the opportunity to deliver double-digit margins in four to five years."

Ms Iverson says one problem is that the group's last two chief executives have not had retail backgrounds. The brand has lost focus, and what she calls the "business model" is not appropriate.

What is needed now, she says, is some "basic retail practices and disciplines". That means identifying the strengths of the brand, maximising the benefits of Laura Ashley's vertically integrated structure, and trying to push up the gross margin. There

are some parallels with the process Ms Iverson carried out at the British Mothercare chain, where she refocused the business on mother-and-baby products and children's clothing, and developed a "fun" store concept, including talking trees and singing clocks.

The job she has been doing for the past year at Kay-Bee, a 1,200-store offshoot of Melville, has also involved repositioning the largest mall-based toy retailer in the US.

Failure to produce results quickly at Laura Ashley could leave the group vulnerable to a takeover. Sir Bernard Ashley, co-founder, has already been approached about selling his stake, but said yesterday he had "no intention of disposing of or reducing my interest in the group".

The group's difficulties stretch back

to the 1980s, when costs were crept up. The present decade began with severe liquidity problems - solved by a £45m cash injection from the Japanese retail group Aeon, in return for a 15 per cent stake; the resignation of then chief executive Mr John James, and the closure of six factories and loss of 1,500 jobs.

Mr Jim Maxmin was recruited as the new chief executive charged with turning the business around. He launched the "Simplify, Focus, Act" recovery programme.

More redundancies resulted and Federal Express, the distribution group, was taken on to handle warehousing and distribution. But Mr Maxmin departed prematurely last April after disagreements over future investment levels - taking with him a £1.2m pay-off.

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MANAGEMENT

After spending several billion pounds in the past decade on building hundreds of gleaming new supermarkets, it must be slightly irritating to be told by customers the thing that really irks them is wonky shopping trolleys.

That, however, is what J Sainsbury, the UK grocery retailer, found when it commissioned a "problem detection study" among supermarket shoppers. After spending 18 months and £9m addressing the problems unearthed by that survey, and retraining managers and staff to make its stores more "warm and friendly", Sainsbury this weekend launches an advertising campaign featuring TV personality Ulrika Jonsson trumpeting its new "customer service commitment".

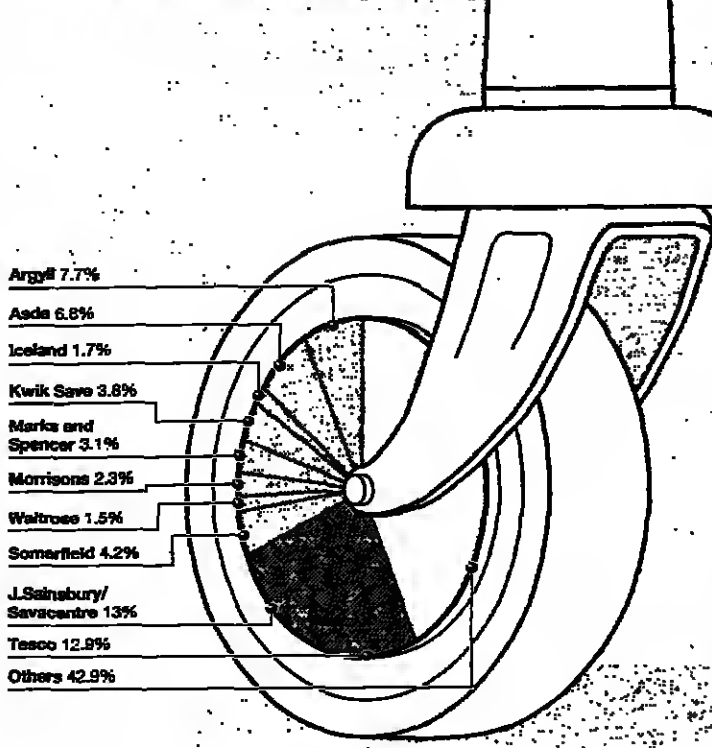
City analysts interpret the move as the start of the fightback against Tesco, Sainsbury's biggest rival, which they say has had the upper hand in marketing itself during the last year. While Sainsbury is still the most profitable supermarket group (with operating profits of £764m last year from the British supermarkets against Tesco's £600m) Tesco, through initiatives such as its loyalty card scheme Clubcard and well-publicised customer service improvements, has been stealing market share. By some estimates, it has overtaken Sainsbury to become Britain's biggest grocer by sales in recent months.

David Sainsbury, Sainsbury's chairman, concedes that its rival has been communicating better, but says Sainsbury wanted to complete work on its service initiative before publicising it. "We wanted to get all the elements in place and make sure we could deliver our promises," he says. "We now feel able to go public." Not delivering on promises is, he adds, one of the fastest ways to lose customers.

The initiative has been paid for partly through the £50m annual savings resulting from "Genesis", Sainsbury's strategic review which led to a shake-up of central and store management and the loss of 650 jobs. Sainsbury is spending £10m in putting 3,000 more staff into stores, while the advertising budget will be upped "considerably" from last year's £16m.

The process began in 1993, when Sainsbury's regular customer research revealed that shoppers were happy with its products, but less so with its service. The resulting problem detection study produced a list of shoppers' gripes about all supermarkets. At the top was "wonky" trolleys that were difficult to steer, followed by lack of sufficient tills, long queues, product locations being changed too often, flimsy carrier bags and bags for fruit and vegetables that were impossible to open.

The battle for market share



Source: Verdict, 1994

Neil Buckley examines J Sainsbury's efforts to regain its competitive edge

Super service

Sainsbury has tried to address these points specifically. Customers using "wonky" trolleys are encouraged to tell staff who will give them a replacement and transfer their shopping. The group has, like Tesco, introduced a "one in front" policy, pledging to open more checkouts if customers find more than one person waiting to be served in front of them, until all tills are open.

Customers searching for products will be shown personally by staff to the correct spot, stronger carrier bags are being tested, and after much searching, Sainsbury has found what it calls the "ultimate produce bag".

As important as dealing with the common grumbles, however, was changing the store ethos.

"(Customers) told us that our stores were a bit cold and

unfriendly," says David Sainsbury. "The other message that came over loud and clear was that staff were so busy running the stores that they couldn't find time for the customers."

Anthony Rees, director of strategic marketing, says Sainsbury, knowing most shoppers regarded grocery shopping as a chore, had long concentrated on enabling them to "get in and out as quickly as possible", in the process sacrificing some elements of friendliness.

Checkout operators, for example, had been trained to scan 22 items a minute - faster than shoppers could put the items into bags, and too fast to allow staff to smile and talk to customers. The average scanning speed is being cut to 18 items a minute. Sainsbury has also spent £750,000 on new checkout seats after complaints from staff that the old

ones were uncomfortable.

Both these changes emerged from 18 months of staff consultation and training. The first step was to invite store managers in February 1994 to a national conference for a "warts and all" presentation of the customer research.

The next stage was anonymous surveys among Sainsbury's 100,000 staff in its 366 supermarkets in the UK, asking for opinions on store management - whether managers were responsive to their requests, views and problems - and customer service.

The findings were presented to the top three managers in each store, who participated in "leadership through teamwork" courses. Some were given one-to-one training if they had scored poorly on staff communication. The three managers then agreed "positive action plans" to be displayed in stores on how they would improve weak areas.

Further anonymous staff questionnaires were circulated six months later, before the entire management team - comprising 30 or 40 people in bigger stores - was taken out of each store for a four-day "leadership through teamwork" course.

At the same time, "quality action teams" of six-to-eight store staff took part in training exercises. Together with training consultants Celemi, Sainsbury developed a "workmat" - a kind of board game laid out like a store, which staff had to work their way around, discussing how to deal with various problem scenarios.

"We realised that the staff themselves were actually best placed to offer solutions to customers' problems," says Wells. "Many of our regulations and procedures were actually hindering staff from serving customers in the way they wanted to."

Whether such improvements as extra bag packers and assistants to carry groceries to cars, baby changing rooms with free nappies, and special facilities for the elderly and disabled enable Sainsbury to regain the edge over competitors depends partly on the success of its new advertising. Other groups are making similar moves - Sainsbury, the UK number three, has introduced a raft of customer service improvements while Asda, the number four, is trying to inject "fun" into food shopping.

Sainsbury sees the emphasis on service as another stage in the evolution of British supermarkets. After becoming among the most efficient retailers in the world, UK grocers are trying to add the customer service standards of US chains. "We have become very efficient indeed," says Anthony Rees. "Now we are aiming for 'efficiency-plus'."

Why, despite progressive reforms, are Swedish women failing to secure the top jobs? Hugh Carnegie reports

A question of attitude

Sweden, perhaps more than any other country, prides itself on the high degree of equality its women have reached in society. But a detailed statistical profile published by the government last month has highlighted the extent to which even Swedish women have failed to break down male dominance in management, particularly in the private sector.

The study shows how decades of active promotion of equal opportunity has had an impact on the wider role played by women in Sweden. The long list of legislative measures goes back to the establishment of equal inheritance rights for women and men in 1845.

More recently, it encompasses the steady extension of paid maternity leave, an important encouragement for women joining the workforce. The first legislation giving the right to three months paid leave for women was enacted in 1955. This year, a ruling has come into force so that fathers must take at least one month of a couple's current combined 12-month paid leave entitlement on the birth of a child.

Combined with the simultaneous extension of near-universal child care provision, these measures have resulted in 80 per cent of Swedish women joining the workforce, one of the highest levels in the world.

Women have also made startling inroads in politics and government compared with most other countries. The general election last year brought the number of women in the Riksdag up to 40 per cent of the total, compared with a European average for national parliaments of 11 per cent.

Even the royal family has embraced equal opportunity: in 1980, the law of succession was altered to give the right of inheritance to the throne to the monarch's first born, regardless of sex. The next monarch of Sweden will therefore be Princess

Victoria, eldest child of King Carl Gustav.

All this makes more striking the slow progress of women in penetrating senior and even middle management levels in industry, the service sector and even public administration.

The gap is most evident in the private sector, where estimates have put the proportion of women directors of Swedish stock market companies at four per cent, and the proportion of senior women executives in the same companies at two per cent.

In the public sector, women account for 29 per cent of managers. Yet there is a heavy preponderance of women in the public service workforce. Only one per cent of women in the public sector reach senior management positions, compared with six per cent of men.

Birgitta Hedman, head of the gender statistics unit of Statistics Sweden, says direct comparisons with other countries are difficult because of lack of information or variances in defining categories.

Given the legislative background, why have Swedish women not made greater inroads in leadership positions outside the realm of political power?

A primary reason is that women are still overwhelmingly carrying the burden of family care in Sweden. Most women workers are employed in the country's famously large public services, providing the backbone of the health care services, pre-school child care services, care of the elderly and education services. "Women in the Nordic countries are paid to do what women in other countries do unpaid," says Hedman.

The headline figures for employment of women also disguise how Swedish women spend a far greater amount of time on their own family care than men. Of those women in the workforce, only 44 per cent are in full-time work, compared with 70 per cent of employed men.

Furthermore, figures show that women spend more than 33 hours a week on unpaid work - mostly household and child care work - while men do 20 hours. That gap is even wider for couples with children under school age. Education is another factor. Girls in Sweden focus on the humanities and social sciences and, in vocational training, favour areas such as nursing, while boys are more heavily represented in engineering and technical education.

There is also the unquantifiable issue of attitudes. "Attitude is the biggest problem today," says Vivianne Johansson, a senior executive with Vestgöta, a company in central Sweden. She is a company in initiative to promote women in managerial positions run by Ledarna, a countrywide association of managerial staff.

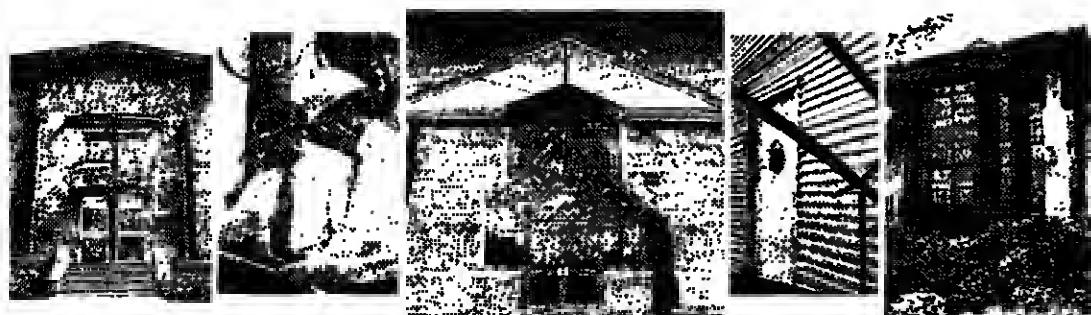
She says that, to date, senior male leaders in industry and business - a relatively tight-knit circle in Sweden - have been reluctant to open the door to women, and companies are reluctant to promote women who have access to such generous legal rights to maternity leave. But Johansson also acknowledges that women have, until recently, been reluctant to push for leadership positions in industry.

The person with overall responsibility for equal opportunity in Sweden is Mona Sahlin, the deputy prime minister. She, too, looks for a change of attitude to bring about a breakthrough for women into positions of economic power. She says the private sector must abandon male expectations about single-minded devotion to work and long hours.

"If I can be deputy prime minister with three children and still take care of them, then surely so can bosses in the private sector."

*Women and Men in Sweden. Statistics Sweden Publication. Services, S-110 89 Örebro, Sweden.

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ARTS

The City's affair with the arts

The cultural temperature in the Square Mile is warming up, reports Antony Thorncroft

Suddenly two of the most dissonant words in the English language, the "City" and the "arts", have been sounding in tune. Last week the City of London reacted with gentlemanly reticence (but ill concealed chagrin) to the news that one of its pampered children, the Royal Shakespeare Company, was cutting its annual residency at the Barbican Theatre in half in order to spend more time touring the regions.

Next week the City thinks positive, as its festival opens shop. This is not just another City of London Festival. After years of quiet torpor an attempt is being made to raise the cultural temperature. The City has pledged £250,000 in subsidy for each of the next three years if the organisers can find matching funding from corporate sponsors.

In year one, thanks mainly to the Bank of Scotland, Marks & Spencer and the National Grid, the challenge has almost been met and a much stronger festival has emerged. Nothing too outlandish of course - Handel at the Guildhall; Britten at Southwark Cathedral; plenty of Purcell; plus a welcome push for street credibility with the Bootleg Beatles sharing Paternoster

Square with an arts and crafts fair, and piazza theatre at Broadgate.

Michael Cassidy, chairman of the City's policy and resources committee, makes the right noises about the City's responsibility to contribute to the cultural life of the nation, but he does not disguise the fact that the City knows it must fight for its place as one of the world's leading financial centres, and that the arts can play a decisive role in maintaining its position. The City Fathers have observed that rival cities, like Paris and Frankfurt, can be more enjoyable places in which to work and live, not least at street level. The City is enthusiastically embracing quality of life.

This is not a completely new development: the arts is already the second largest expenditure item in the City's budget (after the police), taking up, if you include museums and libraries, £30m a

year. Over the last decade the rent-ists on the City's Common Council have won the battle with the philistines, often the accountants who looked at balance sheets rather than the wider issues when voting money for the arts.

Most of the City's aid, £18.5m of it, goes into the Barbican Centre and it has risen nobly to a succession of crises that, in the past, might have shattered its resolve. When the RSC had its last financial crisis the City doubled its subsidy, to £3.6m this year, when the artistic community at the Barbican fell out with the director, Baroness O'Carroll. It was the Lady who went last Christmas.

The City is currently spending £2m on refurbishing the Barbican arts centre, trying once and for all to dispel its image as a concrete bunker. Cassidy now boasts that the City is the third highest payer of the arts in the UK, after the Arts Council and the BBC.

In tune with the current, upbeat mood, the City is putting a positive gloss on the desertion of the RSC. "It's a challenge", says Bernard Harty, chamberlain of the City and temporary boss at the Barbican. He seems prepared to be reasonable when the City re-negotiates the RSC's contract, although Cassidy says decisively "halving our grant seems a good starting point". The money saved will go towards filling the six empty summer months with a series of seasons, by portable opera troupes and theatrical companies already the Bristol Old Vic has enquired about a residency. The City also plans a bid for lottery money to help improve both the pit and the main theatre.

Summer access to the theatres suddenly makes the job of the new director of the Barbican, who will be chosen in August from 200 applicants, much more important and exciting. Although the residency by the RSC, "the best rep

company in the world," according to Harty, gave the Barbican prestige and good audiences, it often proved a moody tenant, with its artistic directors complaining publicly about depressing dressing rooms and an absence of buzz. Also the RSC found it impossible to join in many of the arts festivals that the Barbican has been keen to promote. The new flexibility should enable the director of the Barbican to mount a more imaginative programme.

For the City seems determined to run with its new enthusiasm for the arts. It welcomes the idea that the temporary home of the Royal Opera House during its closure may be on City owned land opposite the Tower of London; it is currently devising an arts strategy that will spread the message out from the Barbican Centre and into the many lively halls. When churches and historic buildings that, apart from a few days during

the festival, are strangers to culture; there is talk of an arts use in the re-developed Spitalfields Market; and the pedestrianised areas appearing all over the City as a result of the anti-IRA road closures could act as islands in a new environmentally friendly, culturally aware, Square Mile.

It is not only among the members and aldermen at Guildhall that the City's love affair with the arts blooms. In November Stationer's Hall pays host to the St Cecilia International Festival of Music, featuring, among others, the Lindsay String Quartet, Joshua Rifkin and John Eliot. This will be the first of an annual festival which, in true City tradition, both celebrates the past, the annual "musick feasts" which took place in the Hall in the 18th century, and offers opportunities for genteel corporate entertaining.

There is also an appreciation by City companies that their current

image as money making automata could have deleterious political effects. City firms do not punch their weight in corporate giving, especially to the arts, and it is unfortunate that this year the most generous, Barings, (mainly through its Foundation) was brought low. Often Japanese companies, Swiss banks, and US giants like Morgan Stanley and Goldman Sachs have shown more social conscience than traditional firms, but now companies like Warburgs, Kleinwort Benson, Morgan Grenfell, JP Morgan and Schroders are devoting tiny sums towards the community, and the arts.

When the City of London Festival ends on July 7 venues like the Vintner's Hall, Guildhall Old Library, St Peter ad Vincula in the Tower, and more, will go off-limits again. But behind the scenes the Barbican negotiations will start, the arts initiative will be pursued, and, belatedly, perhaps unconvincedly, the City will finally appreciate that while the UK has fallen back in many fields, including financial services, in the arts it still maintains a global pole position, and one that can be exploited to bolster its traditional commercial strengths.

Theatre/Sarah Hemming

A Midsummer Night's Dream

The Open Air Theatre in Regent's Park started with a high-speed *Richard III* this year, shunting *A Midsummer Night's Dream* a little closer to the solstice. But even with *Midsummer's* night only a week away, temperatures still suggested that *The Winter's Tale* would be a more appropriate choice.

With a chill in the air, John Doyle's highly stylised, cute and kitschy version of the hardy annual is at least cheery on the eye, if deliberately perverse. James Merfield's design ignores all the natural assets of the venue - here the nodding tree-tops do not blend into a stage forest, but are bundled away behind a huge blue scarf that spreads over the whole set and, with its gold fringe, blue splotches and white speckles, resembles a garish tie-and-dye experiment left over from the 1970s.

The costumes meanwhile suggest a collision between Wagner's *Ring* and a chocolate box. Titania and Oberon stride about in mock heroic drapes and armour, while the Athenian lovers seem to have walked off the Quality Street tin; the boys in toy soldier uniform, the girls in pink and blue crinolines. The fairies are put-like figures in blue silk pantaloons and crinolines hoops, the mechanicals are decked out in brightly coloured patchwork suits and Puck (Toyah Wilcox) is a Pears soap ad: a mischievous little boy in a sailor suit with bubbles for hair and a cupid's kiss for a mouth. What the Americans would term "hair units" play a sizeable part: curls for the fairies, ringlets for the girls, whiskers for Oberon and a veritable mane for Titania.

This stately jolly, Victorian toy-box setting emphasises the make-believe in the play and the childish pet-

ulance that drives most of the falling in and out of love. It also makes it clear that the humans are so many wind-up playthings with little control of their feelings or fate. The fairies stay on stage throughout and Titania and Oberon are played by the same actors as Hippolyta and Theseus (a forceful Harriet Thorpe and a ramrod Brian Protheroe).

Beyond this concept, there is not much depth, however, and there is a price to pay for it. The lovers are ridiculous enough as a group, but they are scarcely distinguishable as characters, and none of them seems to suffer any real anguish at all. The mixed-up fight that is at the centre of the play becomes tedious and tiresome, partly because you do not care about any of the characters and partly because it is played on one level with no changes of direction, mood or pace. Subtext is off the menu.

The mechanicals are amusing, led by Robert Lang's costly funny, rather touching Bottom. But in a production where everyone looks like a cardboard cut-out, they are hard put to change the tone and provide comic interludes. And Willcox's Puck is compelling, an inscrutable being who arrives on increasingly absurd sets of wheels - skateboard, scooter, roller-skates, penny-farthing. Little touches like this are enjoyable and in the gathering darkness, the production's broad brush strokes pay off. As a way of offering a new spin on the text in an auditorium where subtlety is not easy to work with, it is effective. But any sense of the depth, mystery, darkness and magic of the text is gone with the wind.



Toyah Wilcox (with fairy) as a compelling, inscrutable Puck

Theatre/Ian Shuttleworth

Puberty blues in 'Danti-Dan'

It seems that playwright Richard Cameron has a long-lost sister. Actress Gina Moxley's first play *Danti-Dan* - with its sexually awakening youngsters in a dead-end small town, its devilish manipulator and its tragic innocent, its undertow of sentimental nostalgia deliberately undermined by hard comedy - is set in early Cameron territory transferred from South Yorkshire to County Cork.

In the heat of the summer of 1970, as they kill time by the village monument, Moxley's five teenage characters find their respective sexualities flowering at different rates. Sixteen-year-old Ber is pregnant by her amiable wastrel boyfriend, while her 14-year-old sister Dolores is running to keep up with her younger friend, the brazen and amoral Cactus.

Caught in the crossfire is Dan, a 14-year-old with a functioning age of eight in his cowboy hat and twin bolsters, he would rather take down car numbers and dream of the Wild West, until Cactus unexpectedly sets to work upon his young mind in order to avail himself of his older body.

In Lynn Parker's production for her Rough Magic company, Dan is even more of an outsider. Alan King, in shorts and a satchel, looks less plausibly his character's age than any of his fellows, leading Dan an air of *Blue Remembered Hills* absurdity. Partly because of this, the sympathy beneath the comedy becomes obscured and the sud-

den, savage denouement fails to hang off its intended shock effect.

However, Sophie Flannery's *Cactus* is a fine creation: sharp-tongued, single-minded and shameless, impatient to try on a set of grown-up genes, her recklessness drives the play. Flannery's comic strengths are best shown in her double-act scenes with Dolores - Eileen Walsh in her professional debut, whose gawky facial expressions and tall tales for stalling moments lend her an astonishing resemblance to comedian Sean Hughes.

If the backbone of the play is the well-worn "puberty blues" theme, its muscle and sinew are provided by the persistent humour. Every Irish writer whose characters have even a trace of brash young cynicism must by now be fed up with being compared with Roddy Doyle, but it is a useful shorthand. Moxley's Cork is a more genteel environment than Doyle's Barrytown, but no warmer or more hopeful; the sort of place where "if you lost your virginity, somebody would find it and bring it home to your mother" as Ber remarks.

At bottom, *Danti-Dan* has no pretensions to being a sensitive exploration of hormones in bloom: it's a simple teenage comedy and judged by its own lights it is a small gem.

At Hampstead Theatre until July 1 (0171 7252801).

Opera/David Murray

'Un Ballo' revived for the Verdi festival

As a component of the Royal Opera's gigantic ongoing Verdi Festival (from now to 2001, every single one of his operas), we have the 19th revival of *Un ballo in maschera* in the old Otto Schenk production, as re-directed by Patrick Young. I still admire Jürgen Rose's sets, which capture a Scandinavian period-fest - the action is dated 1824 - with the right imitation-baroque stiffness. The new conductor is Philippe Auguin: less searching or subtle than efficient, but highly efficient.

This Covent Garden version rightly insists upon the original Swedish setting, though the time-honoured Italian names are retained. As with *Stiffelio*, Verdi encountered ridiculous problems with the

Italian censors; repeatedly the plot had to be relocated, either and thither, and stripped of any seriously regal suggestion. Schenk stopped short, however, of the quixotic Swedish production which sought also to respect the historical fact that King Gustavus III, the liberal monarch who was indeed assassinated at a "masked ball", was also gay.

That Stockholm staging tied itself into knots with its pretence that the pageboy Oscar was Gustav's real *innamorata*, and

the royal affair with Amelia - the main spring of the opera - a mere public fraud. Just a whiff of that remains here, where Judith Howard's expert Oscar seems to be on curiously intimate terms with the King.

Other singers too return from previous revivals. As the chief conspirators Counts Ribbing and Horn, Roderick Earle and Michael Druett supply strong slugging and deft characterisations, and Jane Henschel's melodramatic Ulrica (*Madame Arvidson*) is a clever combination of lofty

seeress and canny charlatan. From Mark Beesley, who stepped in at the last moment to replace an ailing singer as her first naïve customer, we got a broad, appealing sailor-cameo.

The three principals are all new. The King is the tenor Kristian Johansson - who scarcely ever smiles, presumably because he is an Icelandic - but is stylish, lusty and even insouciant with his music in an experienced, seasoned kind of way. He allows himself rather too many Italian-

ate half-sobs; he sings elegantly enough to forgo that trick. His Amelia is Michele Crider, suddenly in international demand, who acts routinely by numbers (her fearful visit to the gallows-place was a model of dim placidity) but spins a rich vocal line, cultivated and with real dramatic depth at both extremes of her register.

As her betrayed spouse Ankerström, the Spanish baritone Eduardo del Campo cuts an interestingly severe figure. It is unusual to see Ankerström as a nervy

youngish husband threatened by a mature, near-grizzled royal challenger. It will be quite different in the remaining performances when Renato Bruson, now almost 60, returns to the role. But del Campo rose strenuously to climaxes, and to enthusiastic applause, though in the bass range - vital for Ankerström - his voice is pallid still and needs more work.

All in all, nonetheless, this *Ballo* rewards our attention: its clean lines set the dramatic structure in very sharp relief. If we are not much moved, we can still be impressed, and sometimes stirred.

This revival supported by Dr Stanley Ho, OBE, CBE; further performances June 17, 18 and 22.

INTERNATIONAL
ARTS
GUIDE

BARCELONA

CONCERTS
Palau de la Música Catalana Tel: (93) 268 1000
● Swiss Romantic Orchestra: with soprano Angela Maria, tenor and baritone Andreas Schmidt, Armin Jordan conducts Brahms' "German Requiem", 8.30pm; Jun 16

BERLIN

CONCERTS
Königsplatz Tel: (030) 309 21 02/21 03
● Berlin Symphony Orchestra: Kurt Sanderling conducts Beethoven and Mozart; 8pm; Jun 16, 17
● Catalan Festival: soprano Victoria de los Angeles is accompanied by the Guitar Quartet from Barcelona to play Guerrero, Sor, Giuliani and Montsalvage; 7.30pm; Jun 18
● Radio Symphony Orchestra Berlin: with soprano Celine Lindesley, alto Jane Henschel and tenor Donald George. Rafael Frühbeck de Burgos conducts Mendelssohn; 7.30pm; Jun 16
Staatsoper unter den Linden

Tel: (030) 200 4762

● Berlin State Orchestra: with pianist Daniel Barenboim, soprano Laura Aikin and mezzo-soprano Katharina Kammerhofer. Pierre Boulez conducts Wagner, Bartók and his own compositions; 4pm; Jun 17, 18 (11am)

OPERA/BALLET

Deutsches Oper Tel: (030) 34384-01
● Der Rosenkavalier: by Strauss. Conductor Jiri Kout, production by Götz Friedrich; 7.30pm; Jun 22
● Martha oder Der Markt zu Rixdorf: by Friedrich von Flotow. Premiere conducted by Sebastian Lang-Lessing and produced by Winfried Bauernfeind; 7.30pm; Jun 16
● Olegin: music by Tchaikovsky. Choreographed by John Cranko, produced by Reid Anderson and Jane Bourne; 8pm; Jun 17
● Tristan und Isolde: by Wagner. Conductor by Jiri Kout and produced by Götz Friedrich; 5.30pm; Jun 18

BRUSSELS

CONCERTS
De Munt/La Monnaie Tel: (02) 218 2211
● Juliane Banse: soprano accompanied by pianist Wolfram Rieger; 8pm; Jun 16
● The Musicians of the Louvre: Marc Minkowski conducts Clarke's "Ode on Henry Purcell's Death" and Purcell's "Dido and Aeneas". Soloists include Benjamin Butterfield, Armand Gavrilidis, Brett Polegato and Véronique Geens; 8pm; Jun 21
OPERA/BALLET
De Munt/La Monnaie

Tel: (02) 218 2211

● The Masked Ball: by Verdi. Conducted by Antonio Pappano and produced by Guy Joosten. Soloists include Franco Fabbri/Richard Margison, Edouard Tournegay/William Stone and Elena Zarembo; 8pm; Jun 17, 18 (3pm), 20, 22

FRANKFURT

OPERA/BALLET
Oper Frankfurt Tel: (069) 23 60 61
● Lady Macbeth of Mtsensk by Shostakovich. Conducted by Guido Johannes Rumstadt and produced by Werner Schreyer. Soloists include Valeri Alexeev, Ryszard Karwiczowski and Christine Cleaveland; 3.30pm; Jun 18
● Reigen: by Boesmans. A new production conducted by Sylvain Cambreling and produced by Luc Bondy. Soloists include Pia-Marie Nilsson, Doug Jones and Elzbieta Ardam; 7.30pm; Jun 21

GENEVA

CONCERTS
Victoria Hall Tel: (022) 311 2513
● Swiss Romantic Orchestra: with pianist Dominique Merlet. George Pehlivanian conducts Debussy, Ravel, Boulez and Stravinsky; 8.30pm; Jun 22
OPERA/BALLET
Grand Théâtre de Geneve Tel: (022) 311 2211
● Orpheus: by Gluck, French adaptation by Pierre Louis Molins. Conducted by Jeffrey Tate, produced by Andreas Homoki. Soloists include Anne Sofie von Otter, Barbara Bonney and Elizabeth

Futrel; 8pm; Jun 18, 21

LONDON

CONCERTS
Barbican Tel: (0171) 638 8391
● London Symphony Orchestra: with soprano Cheryl Studer, Andre Frevin conducts Strauss' "Four Last Songs" and "Alpine Symphony"; 7.30pm; Jun 18
● Peter Grimes: by Britten. Richard Hickox conducts the City of London Sinfonia and soloists Philip Langridge, Janice Watson and Alan Ople for a concert performance; 7.30pm; Jun 20
Royal Festival Hall Tel: (0171) 928 8800
● Grand Classical Gala: the National Symphony Orchestra with pianist Philip Dymson and the Kentish Opera Chorus. David Coleman conducts a selection of favourite classics; 8pm; Jun 18
● Itzhak Perlman: Yoel Levi conducts Sibelius and Mendelssohn; 7.30pm; Jun 17
● New York Philharmonic: Kurt Masur conducts Strauss' "Metamorphosen" and Beethoven's "Symphony No. 3"; 7.30pm; Jun 18
● Philharmonia Orchestra: with pianist Paul Crossley. Esa-Pekka Salonen conducts Messiaen's "Turangalila Symphony"; 7.30pm; Jun 20
● The Bach Choir: with the Philharmonia Orchestra, soprano Susan Bullock, mezzo-soprano Jean Rigby, tenor Richard Edgar-Wilson and bass Willard White. Sir David Willcocks conducts Mendelssohn's "Elijah"; 7.30pm; Jun 22

GALLERIES

Riverside Studios Tel: (0181) 741 2251
● Yevgeny Khadek: war

photographs by the artist who was employed by the Tass news agency during WWII; to Jun 17

THEATRE

National, Lyttelton Tel: (0171) 928 2252
● Absoluta Hell: by Rodney Ackland, directed by Anthony Page. Bohemian life in a London drinking club in 1945. Cast includes Judi Dench and Greg Hicks; 7.30pm; Jun 21, 22
National, Olivier Tel: (0171) 928 2252
● Women of Troy: by Euripides, translated by Kenneth McLeish and directed by Anna Castilane; 7.15pm; Jun 19, 20, 21 (2pm), 22

MUNICH

GALLERIES
Staatsgemäldesammlungen Tel: (089) 23 80 50
● Naples: works produced between 1988-90 by the action artist Ernest Pignon-Ernest that are influenced by 17th century Neapolitan artists such as Stanzione, Caravaggio and Ribera; to Jun 18 (Not Sun)

NEW YORK

THEATRE
Plymouth Theater Tel: (212) 239 6200
● Chronicle of a Death Foretold: book by Gabriel Garcia Marquez, adapted, choreographed and directed by Graciela Daniele; 8pm; (Not Mon)

PARIS

CONCERTS
Châtelet Tel: (1) 40 28 28 40

● Choir and orchestra of Les Arts Florissants: with soprano Susan Bullock, alto Susan Bickley, tenor Mark Padmore and bass Thierry Félix. William Christie conducts Beethoven; 8pm; Jun 16

VIENNA

CONCERTS
Gesellschaft der Musikfreunde Tel: (1) 505 1363
● Viennese Symphony Orchestra: with soprano Charlotte Margiono, tenor Herbert Lippert and bass Alfred Muff. Wolfgang Sawallisch conducts Haydn's "Pastorale"; 7.30pm; Jun 22
Wiener Konzerthaus Tel: (1) 712 1211
● New York Philharmonic: Kurt Masur conducts Strauss and Beethoven; 7.30pm; Jun 20
● Viennese Philharmonic Orchestra: Lorin Maazel conducts Shostakovich and Strauss; 7.30pm; Jun 18
● Viennese Symphony Orchestra: with tenor James Wagner, Raphael Frühbeck de Burgos conducts Berlioz's "Grande Messe des Morts"; 7.30pm; Jun 18, 19

WASHINGTON

CONCERTS
Wolf Trap Tel: (703) 255 1860
● National Symphony Orchestra: Peter Bay conducts an all-Tchaikovsky programme; 8.15pm; Jun 18
● National Symphony Orchestra: selections from 1940's movie scenes. Peter Bay conducts Adinolfi, Hermann, Berlioz, Rodgers and Tchaikovsky; 8.15pm; Jun 17

WORLD SERVICE

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Midnight
Financial Times Business Tonight

Mr Jean Saint-Geours, part-time novelist and full-time chairman of the Commission des Opérations de Bourse, the French financial markets regulator, plans to call his next book *Leave Your Gods in Peace*, it could equally be his response to the growing number of critics of his organisation.

As Mr Saint-Geours approaches the end of his six-year term this autumn, the watchdog is under scrutiny. Critics say "the gendarme of the bourse" has failed to deal effectively with allegations of corporate irregularities, including the troubles at Crédit Lyonnais, the loss-making state-controlled bank.

COB officials are also accused of being unwilling to challenge their peers in the business establishment over suspected financial misdeeds. A draft law to overhaul its activities has been prepared by a group of senators. "The COB needs greater independence," says Mr Philippe Marini, a senator close to newly elected French president Jacques Chirac.

The question is what is the best form of institutional architecture for the Paris financial marketplace in the future, says Mr Marini, the principal sponsor of the bill. Modelled on the US Securities and Exchange Commission and founded in 1989, the watchdog regulates the French financial markets, scrutinising corporate reporting, takeover bids, share dealing activities and the work of securities houses in an effort to ensure smooth and legal operation.

Its status was substantially boosted in 1989 when it was given greater investigative powers and the authority to impose fines and other penalties on companies and individuals directly rather than having to refer every decision to the courts.

Its 1994 annual report shows it has been far from idle in the past six years, with 91 inquiries concluded, 23 referred to the public prosecutors, 17 to the market authorities and 12 at present subject to its own sanctions procedures.

Less visibly, its officials examine the annual reports of all quoted companies, as well as bid documents and other official market announcements. About half of these, Mr Saint-Geours says, are amended as a result.

Supporters of the watchdog argue that it has substantially reduced the amount of insider trading in France in the past few years. Its streamlined

Embattled gendarme of the bourse

Pressure is growing for reform of France's market regulator, says Andrew Jack



Jean Saint-Geours: the reform proposals are 'pie in the sky'

approach to sanctions makes it a more swift and certain alternative to bringing prosecutions in the courts, whose procedures Mr Saint-Geours calls "long and complex".

"Since 1989 things have really changed. We feel insider trading has diminished considerably and that people pay attention now," he says in his office overlooking the Seine in Paris. He does concede that "it's still possible people are doing it in ways we are not capable of detecting".

In one example of using its teeth, the watchdog ruled that Mr Jacques Fournier, a director of Lyonnaise des Eaux, the water and utilities group, had abused privileged information by selling shares just before it issued a profits warning. It fined him FF40,000 (\$8,105), and he subsequently resigned from the board.

But the watchdog is less active in other areas, and has been sharply criticised for not protecting minority shareholders against large

corporate stakeholders. "Numerous quoted French companies still have a quality of financial information and an approach to their minority shareholders from another age," the newspaper *Le Monde* said recently. "In the face of these practices, the COB seems powerless or indecisive."

The response of Mr Saint-Geours is that "since the start of capitalism", most power has rested with majority shareholders, but he stresses the watchdog has taken several initiatives in an attempt to strengthen the legal rights of individual investors.

"Ninety per cent of investors are passive," he says. "We do our best to communicate and make companies more transparent, but there is a lack of interest from many people. It's a problem of democracy. Minorities remain weak." This is perhaps particularly true in France, where the rise of mass share ownership is a relatively

recent phenomenon linked to government privatisations since the late 1980s.

His view is shared by Ms Collette Neuville, head of the Association for the Rights of Minority Shareholders; the group has used the courts to attack abuses of power by raiders in the past, but believes most necessary legal reform has happened. "It is now more a question of persuading shareholders to exercise the power they have been granted," she says.

The watchdog has also been accused of attacking first and asking questions later - by launching inquiries with great fanfare before concluding quietly there is no case to answer.

Another criticism is that its reprimands tend to target smaller market participants rather than the larger companies and their directors. "The COB looks for scapegoats and only attacks the little fish, not the big ones," says Mr Christian Cambier, head of Prigest, an investment company which has itself recently been fined by the watchdog.

Among numerous other examples, he cites the fact that there was never an inquiry into Crédit Lyonnais, which lost money through both incompetence and fraud, even though it has publicly traded shares which should bring it within the body's remit.

The draft legislation prepared by Mr Marini and others provides for a reconstituted COB to be governed by six regulators with nine-year terms; they would be chosen by the French council of ministers - which includes Mr Chirac - from nominations by parliament, and would then elect the COB president from among themselves.

That contrasts with the present system of officials nominated for four-year terms by institutions involved in the operation of markets; only the watchdog president is nominated by the council of ministers. Mr Saint-Geours calls Mr Marini's proposals for reform "pie in the sky" and argues that the watchdog already operates independently. "It's a very typical French reaction... to believe the high-ups are protected," he says. "There is absolutely no distinction in principle between the big and the little fish."

But Mr Chirac has criticised the power and elitism of the French establishment. Mr Saint-Geours' successor - whose appointment will be strongly influenced by Mr Chirac - is likely to have to pay more heed to the vocal critics.



Philip Stephens

To play the Tory king

He holds one more European card. It is not an ace, but it is of the court variety. He would be wise not to wait too long before playing it.

We have all of us too long speculated about the threat to John Major's leadership. The prime minister, standing among the debris of his government like the bewildered hero of a comic strip, has delighted in our miscalculation. Perhaps we will be wrong again. Perhaps the latest convulsions on the Tory backbenches are just another bout of midsummer madness. Perhaps, no one is betting on it.

If Mr Major harboured any doubts about the danger, they were dispelled at this week's encounter with his party's Eurosceptics. It was meant to be a meeting, if not of minds, then at least of reason. The four dozen or so who fled into his room at the House of Commons have lost sight of reason. The older xenophobes (they call themselves Eurosceptics) are still fighting the Germans from the class of 1952, were described this week by a usually mild-mannered minister as no more than a bunch of populist spivs.

They are dangerous spivs. These intellectual heirs to Norman Tebbit see no place for themselves in a government led by Mr Major, or for that matter, Michael Heseltine. It is opposition which will give them their chance, nationalism their standard. But getting rid of Mr Major would be a potent demonstration of the power they now wield in the Tory party. Mr Major was outraged at his treatment in 10 Downing Street these days. "Bastard" is regarded as too flattering a description of his enemies.

Mr Major denied them their ransom. He would not (and could not) rule out British participation in a single currency during the next parliament. He does not think it will happen. But to say so unequivocally would be to strip him entirely of any remaining credibility; and to force the resignation of his chancellor. So now his enemies promise a leadership challenge in November. Norman Lamont stands ready, knife in hand. He will select him to fight the next election, the former chancellor is judged an eminently suitable assassin.

Looking down the list of has-beens and never-will-bees on the Tory backbenches, it is no longer difficult to find the requisite 33 willing to force a contest. Looking at the government's standing in the opinion polls it is no longer fanciful to imagine another 50 or more abstaining. If more than 100 refused him backing, Mr Major would find it impossible to stay.

Least the prime minister blame us in the media for stoking the fires of speculation, the above is no more and no less than common currency among his ministers and backbench MPs. I can detect no visible plots within the cabinet. I have never seen so much positioning against the possibility that the prime minister might fall.

Mr Heseltine, of course, is the name on everyone's lips. The man himself always seems to pop up at the appropriate moment. His statement this week in the Commons about breaches of the government's embargo on Iran as well as Iraq during the 1980s could not have been better timed. Yes, he told us, Margaret Thatcher's government has been sloppy, if not to say culpable, in the way it had allowed arms exporters to evade restrictions. No, he had not been a member of that government. Yes, he had instigated at his own initiative a rigorous investigation of these past misdeeds. As for Jonathan Aitken, well, he could speak for himself about his involvement with one of the companies alleged to have breached the embargo. Hadn't the chief secretary said he had nothing to hide? Perhaps we are all too cynical. But to my mind, the scarcely subliminal message seeped from every phrase. Mr Heseltine is not only free from blemish. He is a man in command, a leader.

But if the Prezza is the heir apparent, another cabinet heavyweight may yet decide the fate of the king. The star of Kenneth Clarke has waned more than it has waxed this past year. His publicly proclaimed commitment to a single currency may have removed forever his chance of leading the Conservatives. His own sense of that explains why he can so carelessly describe as rightwing xenophobes men who would wield influence in a leadership contest. But the chancellor's moves this next few months will be critical to Mr Major's future.

It is Mr Clarke, of course, who holds a veto over the bargain demanded by the Eurosceptics. If the prime minister were to rule out a single currency during the lifetime of the next parliament, the chancellor would resign. Those who believe that Mr Major could survive his departure live in a world light-years away even from the bizarre realities of Westminster.

The chancellor, though, has the capacity to act as a powerful force for restraint. The thinking among Mr Major's enemies is that, were he fatally wounded, Mr Heseltine would emerge as an unchallenged successor. Sure, the Prezza is a European (and much more so than most on the right realises). But, the calculation goes, he would be obliged to strike a deal with the devil or, the depending on where you stand, the deity. Michael Portillo, the prince of the sceptics, would be given the Foreign Office. There would not be much chance of Mr Heseltine winning the general election. But he would prevent a rout, leaving Mr Portillo with a decent inheritance.

Leave aside for a moment all the ifs and buts in the scenario, Mr Clarke has the capacity to wreck it completely. All the chancellor has to do is make clear that, if the prime minister steps aside, then he will fight for the crown. That would draw Mr Portillo into the ring and, probably, one or two others. It would promise a bloodbath. Heseltine, probably, would still win, but at what price? The certainty of a

majority may yet decide the fate of the king. The star of Kenneth Clarke has waned more than it has waxed this past year. His publicly proclaimed commitment to a single currency may have removed forever his chance of leading the Conservatives. His own sense of that explains why he can so carelessly describe as rightwing xenophobes men who would wield influence in a leadership contest. But the chancellor's moves this next few months will be critical to Mr Major's future.

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Norman Lamont stands ready, knife in hand. Unable to find a constituency, he is judged a suitable assassin

LETTERS TO THE EDITOR

Number One Southwark Bridge, London SE1 9HL

We are keen to encourage letters from readers around the world. Letters may be faxed to +44 171-873 5938 (please set fax to "fnoe"). Translation may be available for letters written in the main international languages.

The test of a single currency

From Mr Michael Loup.

Sir, You reported ("No single currency, no single market", June 9) Mr Yves-Thibault de Silguy, the European commissioner for monetary affairs, as saying: "If you want to keep the single market, then you have to have a single currency." He overstates the case for a single currency but, more important, he does not mention the fact that a single currency which is not strong enough to withstand speculative pressures and collapses in value will almost certainly destroy the European Union.

Creating a strong and robust single currency must be the main objective if the enterprise

is worthwhile. One of the problems with currencies seems to be the extent to which sentiment influences the market, and so it must surely be vital that the single currency is well supported within the sponsoring countries. Sterling has in recent months appeared to have suffered as the result of the UK government's lack of commitment to a more positive attitude within the EU. A single currency which is not broadly accepted by bankers, politicians and voters will suffer worse than sterling.

Would it not be sensible to encourage public support within the EU by first improving banking arrangements already existing? Transfers of funds between the UK and France are delayed by French banking practice. The loss of transfers runs into hundreds of pounds a transaction owing to the spread in the exchange rate on any day and the exorbitant charges exacted by receiving banks, say, in Germany.

Until the banks within the EU can demonstrate that the system for simple matters is improving, how can voters have any confidence that a single currency will be managed for their mutual benefit?

Michael Loup, Herrangen, Mandering 229, 67433 Neustadt/Hardt, Germany

Certainly not a provincial

From Mr Michael Manser.

Sir, I have been contacted by the person who read all of Mr Colin Amery's art column (June 5). He said that your correspondent had described me as dim and provincial. I may be dim but I am not provincial. I am an 0181 subscriber, which at the least makes me suburban. I hope you will rectify this and make suitable apologies to the inhabitants of places like Birmingham, Manchester and Newcastle.

Michael Manser, Hammersmith Bridge, London W6 9DA, UK

Freedom is a smoke free area

From R.A. Currie.

Sir, One can but dream. How wonderful it would be if Philip Morris' advertisement (June 12) highlighting a small section of central London as the "Smoking section" was reality. Philip Morris attempts to justify smoking in public by reference to personal liberty. Passive smoking has been conclusively proven to be harmful, especially to children. Should not my or my children's right to be protected from other's harmful smoke be more important than the smoker's right to pollute my environment?

Philip Morris also attempts to justify smoking by showing the number of employees in the tobacco trade. It would be possible to justify anything in this way - justify the slave trade by keeping seamen in work? Justify unsafe goods by keeping medical staff in work? These arguments are the arguments of a desperate and dying industry. Smoking in public is becoming widely accepted as anti-social, unhealthy, and incongruous, and something that needs to be stopped.

R.A. Currie, 14 Thorn Close, Kettering, Northamptonshire NN16 9BU, UK

Private investor punished yet again

From Mr Dan Bunting.

Sir, The UK government intends to treat capital gains on gilts and bonds as income, is liable to assessment at 25 per cent, and 40 per cent for higher-rate taxpayers. It has issued a "consultative document", available for a fee.

This is the fourth recent private-investor-hostile initiative on the part of the Conservative administration. It follows the abolition of indexation for capital losses with full effect from April 1995. Before that, in his early 1993 Budget, Mr Norman Lamont reduced the tax credit

associated with equity dividends from 25 per cent to 20 per cent. Before that, in the 1993 Budget, capital gains tax was changed to income tax rates, is increased to 40 per cent for higher-rate taxpayers.

This to our knowledge represents the worst capital gains tax regime in the developed world, with no form whatever of "taper-off" relief over time. It was, for that matter, the Conservatives who introduced the tax, in 1982.

We are told that a "reform" on the lines proposed is a prerequisite for the development

of a complex financial instrument known as a "gilt strips market". This will promote market efficiency. It is felt necessary to minimise the period of consultation.

In these circumstances one observes that to the government, private investors occupy a position one rung down in the social scale beneath hadger-gassers. And who is going to stand up for them?

Dan Bunting, Investment Strategist, Matheson Securities, 63 St Mary Axe, London EC3A 8AA, UK

Influences on world food standards

From Professor Tim Lang.

Sir, It is not just trade experts who await with interest the outcome of the first two food safety test cases to go through the new General Agreement on Tariffs and Trade/World Trade Organisation disputes procedures ("Health matters high on the WTO menu", June 8). The eyes of public health and consumer interest groups are also finely focused. At stake is not just the complex issue of what is good science, but how democratic the procedures are. The sanitary and phytosanitary standards agreement gave astonishing "influence" to the Codex Alimentarius Commission, a UN body, to set yardstick world standards.

A study of the Codex partici-

pation in the 1989-1991 *Cracking the Codex*, which I co-authored for National Food Alliance and was endorsed by a large coalition of consumer and environment groups worldwide, found a disturbing picture of who is involved and of a distinctly uneven playing field. Of the total of 2,578 people who attended Codex's 16 working groups (where the standards are set, then to be ratified at full Codex meetings) over the two year session we studied, there were 660 participants from industry compared to just 26 from public interest organisations.

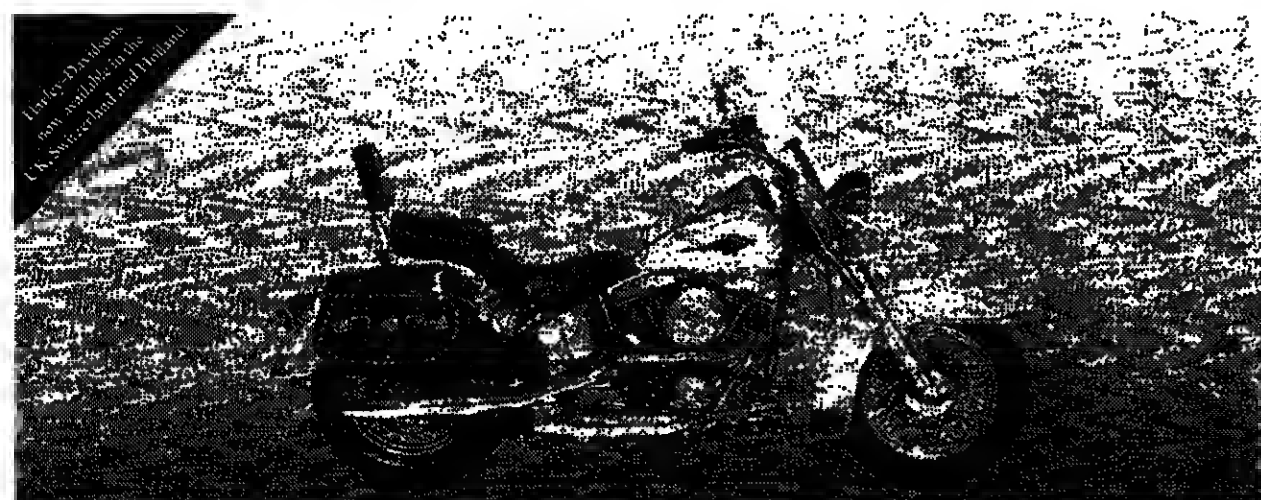
There were 105 countries participating, but 140 of the world's multinationals: Nestlé, the world's largest food company, sent more representa-

tives to meetings than did most countries. The US sent more representatives than the entire continent of Africa. At the additives and contaminants meetings, for instance, 41 per cent were from transnational corporations or industry federations.

Despite considerable pressure to reform this archaic and arcane system of setting what are now *de facto* world food standards, the Codex procedures were not reformed in the Gatt negotiations. Was this a sign of the new world order: capture of the agencies by the powerful?

Tim Lang, professor of food policy, Thames Valley University, St Mary's Road, London W5 5RF, UK

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FINANCIAL TIMES

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The merchant bankers' dance

Alongside Kleinwort Benson's wooing by Dresdner Bank put the purchase of S.G. Warburg by Swiss Bank Corporation, the wobbly outlook for Salomon Brothers and the likely end of the US's Glass-Steagall barrier between commercial and investment banking.

Together they illustrate an unmistakable trend: the dominant financial players increasingly provide not merely underwriting, corporate finance, brokerage and marketmaking – the traditional roles of an investment bank – but also retail and commercial banking, fund management and insurance.

You may doubt the synergies in such diversified businesses; but for good or ill the trend is clear. Look at Morgan Stanley, an investment bank which has built up a strong line of non-cyclical businesses in fund management and custody; at Citicorp, which has subsidiaries that range from commercial banking to full-scale investment banking; at Merrill Lynch, investment bank, retail broker and money manager.

The race includes J.P. Morgan, Deutsche Bank, Bankers Trust, SBC, and UBS, all more widely diversified than the traditional investment bank. Even Goldman Sachs, still a private partnership, has a commodities arm.

In some countries, especially in continental Europe, diversified "universal banks" have always dominated. But in three of the biggest financial markets – the US, Britain, and Japan – regulation created a distinct role for independent brokers, dealers and under-

writers. In the 1970s and 1980s these distinctions broke down, and the big US firms led the race to bring together many types of financial activities.

As Warburg found, this big league of investment banking requires a large, inflexible cost base. Each time the interest rate cycle turns down, another of the big undiversified investment banks falls casualty. Nervous smaller players are pushed into protective mergers.

The most eager participants in the latest wave of financial services consolidation are the European universal banks. Backed by large, still partly protected deposit bases, they possess an enviable scale and stability of resources.

As always in banking, it is open to question whether the public benefits from acquisitions backed by implicit government guarantees and access to cheap funds. And, for shareholders, the push into investment banking may prove costly. As Morgan Stanley's interest in Mercury Asset Management underlined, the City is most competitive in equity fund management, which now outstrips the more glamorous corporate finance in value.

So far, the foreigners have spent more on the mature end of merchant banking than on the part with most potential. This should calm the fears of those who care about nationality of ownership. More broadly, it raises a question over whether this latest banking fad will prove more durable – or more profitable – than its predecessors.

Testing times

France's decision to resume nuclear testing in the South Pacific is a blow to the prospects of a comprehensive test ban treaty, and no more palatable for being predictable. Ever since François Mitterrand announced a moratorium in 1992, right-wing politicians in France had been agitating for a resumption of tests, and there were signs during the presidential campaign that Jacques Chirac would fulfil this wish.

There may be scientific arguments in favour of more testing: the present moratorium was strongly opposed by defence scientists in both Britain and the US. But Mr Chirac's decision is above all political, as its announcement on the eve of his first presidential visit to the US suggests. Renewed testing reinforces the image of France as an independent military entity capable of acting against US wishes in the most potent of ways, and proves to Mr Chirac's supporters that a new and bolder hand is now at the helm of the French state.

Unfortunately, there is a price to be paid for this reaffirmation of French virility. The environmental impact of the tests is of concern, and worries about the geological stability of the Mururoa test site have not diminished. There is also a wider danger that progress towards the Comprehensive Test Ban Treaty could be undermined, particularly now that the nuclear Non-Proliferation Treaty has been indefinitely renewed and pressure on the nuclear weapons states has eased.

China's detonation of a nuclear weapon within days of the end of the NPT conference was a snub which the non-nuclear weapons states will have felt keenly. Now France has followed. There are those on the right in the US who argue that the abandonment of testing is a curb on American freedom of action for which the US has received nothing in return. Their demand for a resumption of tests could become an issue in next year's presidential election. The British defence establishment would give discreet support to this demand, since the US moratorium stopped Britain using the test site in Nevada while its Trident warhead development programme was still incomplete.

Even if the lengthy process of negotiating the Comprehensive Test Ban does not unravel, and the treaty is finally concluded next year, the resumption of testing is another crack between the nuclear powers' rhetoric on disarmament and their continuing weapons development programmes. Nuclear weapons will only be contained if the nuclear powers actively work towards arms reductions at the same time as exhorting others to be chaste. The French decision is hardly consonant with that objective. If this mushroom cloud has a silver lining it is France's pledge that this series of explosions will be its last. Even so, the blasts beneath the Pacific will weaken the foundations of the world's avowed effort to prevent the spread of nuclear weapons.

Troubled waters

Not yet out of sight, certainly not out of mind. The Brent Spar oil platform, towed by tugs from its site to the North Sea, is today near the end of its journey to a seabed grave some 150 miles west of the Hebrides. Its owners, the Royal Dutch/Shell Group, want to scuttle the rig there in 2,000 metres of Atlantic waters. But the scheme is presenting them with a public relations nightmare. German and British environmental groups are urging a boycott of Shell petrol. The German government now intends to raise the question of rig disposal with UK ministers, and may press for a ban on deep sea dumping.

Environmentalists have attacked Shell's plans for Brent Spar on the grounds that the platform's storage tank, which contains a residue of heavy metals and low-level radioactivity, will pollute the sea. They are right to say that Shell should supply extensive data about the materials in the platform. But environmental concerns are easily exaggerated: the capacity of the deep oceans to dilute pollution is often underestimated. Shell's case that the Brent Spar dumping would cause negligible damage has some weight.

That is not to say that Brent Spar should set a precedent of deep sea disposal for the 320 oil platforms which litter the North Sea, and which will steadily become redundant. Brent Spar presents problems which other rigs will not; it is larger and dirtier than most, since it is a

pure storage facility, with no drilling equipment. Smaller rigs can easily be towed to land and cut up. But it is useful that Brent Spar is in the vanguard: the row has increased pressure for a wide debate about the rig's fate.

So far, the UK government has resisted that pressure. It argues that deep sea dumping is within guidelines set by the International Maritime Organisation, the United Nations agency which oversees sea pollution. That stance still leaves it with a charge to answer. The underlying issue, which has fuelled much of the anger in the UK and abroad, is whether Shell and the UK government are flouting the principle that polluters should pay for cleaning up their activities. Other countries accuse the UK of taking the benefits of North Sea oil without accepting the full costs. UK taxpayers may also feel unhappy: under the tax regime permitted to oil companies, they may end up bearing 60 per cent of the cost of dismantling some rigs.

The UK government has said repeatedly that "polluter pays" is one of the central planks of its environmental policy. It now needs to demonstrate that this is the case. For a start, it should insist that industries such as oil and gas make full provision in advance for future decommissioning and environmental repair. It should also be prepared to discuss the fate of all the rigs with other countries bordering the North Sea, in order to find an internationally acceptable solution.

UK merchant banks: the tumbling dominoes



Like so many dominoes, the British-owned merchant banks are tumbling into foreign hands. News of Dresdner Bank's talks with Kleinwort Benson follows Swiss Bank Corporation's recent approach to S.G. Warburg and ING's decision to swallow up Barings. The parallel with the rush to buy UK brokers before the Big Bang in 1986 is overwhelming. Will today's acquirers be any more successful than those which overspent in the mid-1980s?

Certainly there appears to be a strong "me-too" aspect to the present buying wave. Dresdner, Germany's second largest commercial bank, tends to follow what its higher domestic rivals do; and Deutsche Bank (with total assets of DM575bn) is energetically building up its London investment banking operation, based around Morgan Grenfell which it bought in 1988.

That said, Kleinwort Benson's position bears no resemblance to that of UK brokers before Big Bang, when they were about to lose a profitable franchise in the old Stock Exchange cartel. From a disastrous pre-tax loss of £77m in 1990, the British merchant bank has made a recovery which draws tributes from its rivals, returning to profits of £37m last year.

It has carved out a significant place for itself in international privatisation work and has established a respectable market share in the highly competitive international mergers and acquisitions business. It has also established a solid record in international equity financing.

There are, then, real attractions for any bidder in Kleinwort's portfolio of businesses. The question is whether they represent the right building blocks for Dresdner's wider aspirations in wholesale financial services. Dresdner, true to its reputation as one of the least communicative of Germany's big banks, was reluctant to comment yesterday beyond a brief announcement. But in the view of many ana-

No end to the wave of buying

John Plender and Andrew Fisher on the implications of Dresdner Bank's approach to Kleinwort Benson

lysts, there is a clear logic. According to Mr Stephen Lewis, European banking analyst at Union Bank of Switzerland, 72 per cent of Dresdner's revenues come from Germany, far more than at Deutsche Bank (64 per cent) and slightly more than at Commerzbank (71 per cent). Buying Kleinwort would shift the balance abroad. "From a strategic perspective, this is a good move if Dresdner wants to be stronger in international investment banking," he says, "and probably the only way to achieve this aim."

Then there is the question of price. Dresdner has never liked paying too much. It lost out to National Australia Bank in the competition to buy Yorkshire Bank in 1990. It considered buying Lehman Brothers, the US investment bank, but shied away at the likely price. There have also apparently been board disagreements over the possible DM2.2bn price for Kleinwort.

Yet Dresdner, which declined an opportunity to take a stake in Kleinwort in 1991, may feel that its hand is now being forced by events, as others cast a predatory eye over the remaining quoted UK merchant banks. Its apparent readiness to pay what promises to be a generous price reflects the fact that it would find it hard to build up alone what Kleinwort already has. "They are buying product knowledge which they would not get through the organic route," said Mr Chris Williams, banking analyst at Fox-Pitt

Kelton, the UK stockbroker. "This plugs a product gap."

Closing that gap will take Dresdner a long way towards its ambition of becoming a more global bank, following Deutsche's example. Dresdner has a small investment banking presence in London and only began asserting itself in the US when it bought Bayerische Hypothek- und Wechselbank as a partner in ABD Securities in New York last year and changed its name to Dresdner Securities USA. It bought Thorntons, a UK fund manager specialising in Asia, and Oechsle, a US international fund manager, in the late 1980s, but these were hardly high profile deals.

Showing that it can be aggressive, though, the bank recently boosted the capital of the US investment banking arm sixfold by \$200m to add strength in the dollar bond market.

From Kleinwort's perspective, Dresdner would offer a safe and well-capitalised home. It also provides an answer to the UK merchant banks' big strategic dilemma: how to operate in highly competitive global markets from a base in a small domestic economy. In effect, the better capitalised US investment banks, with a hugely profitable domestic market, have succeeded in sweeping the global pool in cross-border wholesale financial services. No foreign investment bank offers them competition across the full range of services.

Global investment banking is expected to show rapid growth for the foreseeable future. Yet the trend is for fee income to shrink, while profits come increasingly from higher risk, more capital-intensive activities such as trading in securities and derivatives markets. In a business like this, there may be no tenable middle ground between the big league and the league for small, niche players. Opting for a change of ownership thus becomes a sensible strategic move.

The risk for Dresdner is that buying Kleinwort still leaves it a long way behind the leaders of the investment banking business such as Goldman Sachs, Merrill Lynch and Morgan Stanley. It may have something to build on, but the UK merchant banks lack strength in many of the key areas, including bond trading and derivatives. Much of the value in UK merchant banking is now in asset management. Yet Kleinwort has not matched the success of Schroders or Mercury Asset Management in this area, with about £16bn of funds under management, compared with an estimated £56bn for MAM and £53bn for Schroders.

Moreover, as Mr Patrick Frazer of banking consultants DIBC says, there is a well-established "rich parent" syndrome that the German bank has to overcome. Hill Samuel, among UK merchant banks, is a notable example of the difficulties of climbing back to market promi-

nence even with the backing of the TSB. While Morgan Grenfell has been a very profitable subsidiary for Deutsche Bank, the mark it has made in global markets has not been commensurate with the strength of its parent.

Another risk is that the balance of power in investment banking has shifted significantly from the organisation to the individual. Part of the rationale for Warburg's decision to accept a far from generous bid from Swiss Bank Corporation was that it was suffering from defections, notably to Morgan Grenfell. On Wall Street, Salomon Brothers has been hurt by an exodus to UBS, which has been trying to build up its US operations. Merrill Lynch has lost key people, again to Morgan Grenfell, while CS Holding has been similarly hit by departures.

Marrying the culture of commercial banking to investment banking is not easy. Of the US commercial banks that bought into the UK before Big Bang, not one emerged with a decent business.

Even assuming that Dresdner can overcome the cultural problems in acquiring Kleinwort, it faces a long haul. It must hope that, as with Deutsche's acquisition of Morgan Grenfell, what appeared an expensive buy at the time will turn out to be respectable in due course. There seems little doubt that the shareholders in Kleinwort Benson will emerge with a better deal than they did at Warburg. With Kleinwort capitalised at not far short of £1bn, compared with shareholders' funds of £482m on December 31st, the premium for a second-tier merchant bank is handsome indeed.

CORRECTION

In yesterday's article about Japan, the net value of equities sold by Japanese life insurers in the last month should have read ¥200bn.

Why it is time to close down the IMF

It is time to abolish the International Monetary Fund. Set up to monitor a fixed exchange rate system that has long since disappeared, the IMF has become a government-to-government welfare agency that transfers wealth at its own discretion, yet fails to promote real market reform.

Not only are the mechanisms it uses for effecting such transfers profoundly undemocratic but they also stoke up inflation and tend to hinder the process of economic reform rather than help it along.

The organisation, in sum, does more harm than good. Officials at this week's Group of Seven summit in Halifax, Nova Scotia, should be discussing how to close it down.

At its meeting last September, the IMF proposed to issue more than \$50bn of Special Drawing Rights, its version of paper money, to increase liquidity. Much of the new money would have been given to Russia and other states of the former Soviet Union, to encourage eco-

nomic reform and the development of a market economy.

The plan was defeated because other developing countries wanted more of the new money for themselves. A coalition of Latin American and other developing nations marshalled enough votes to stop the transfer.

It would have been more acceptable if the plan had been defeated because it was foolish, wasteful, costly and undemocratic. After all, the creation of SDRs allows an unelected international body to transfer wealth from developed to developing countries without votes by Congress or any of the parliaments of IMF members.

SDRs were created 25 years ago when the principal countries of the world were on the Bretton Woods system of fixed exchange rates. They were supposed to supplement gold as a reserve and source of liquidity while avoiding the costly process of digging it up.

But whatever validity this reasoning may have had in the 1960s, it has none now. The Bretton Woods system ended in 1971 and cannot be restored.

And issuing SDRs is also inflationary, in a sense, no different from printing money. SDRs confer a right to buy goods without any addition to the stock of goods. The world price level must rise as a consequence. It is easy, but wrong, to dismiss the inflationary effects as small on the grounds that countries can offset them by controlling their money stocks.

Funds are often used to maintain subsidies to inefficient state enterprises, instead of eliminating them.

Even without the authority to issue new SDRs, the IMF transfers wealth from the citizens of developed countries to recipients in its client states in the form of loans. The \$14bn loan proposed this year to support the Russian government is one example.

Unlike the issue of SDRs, making loans may require the IMF to persuade member countries to increase

its capital from time to time. The parliaments of member countries therefore have at least some say in whether the funds are granted and made available for transfer to IMF clients.

But the money the IMF gives to countries such as Russia often does little to encourage the reforms it is intended to promote. Funds are simply handed over to the governments and are consequently often used to maintain subsidies to inefficient state enterprises, instead of eliminating them.

In Russia, the IMF has concentrated on controlling inflation and closing the budget deficit, and – to date – has little to show for its efforts. This is because it was slow to recognise that reform requires laws to protect property, a commercial code, bankruptcy laws, accounting standards, a financial system and privatisation.

Russia is not the only failure of IMF policy. It prolonged the debt problem of the 1980s by lending additional funds to debtor countries to maintain the fiction that the debtors were not in default. Eventually, the debts were written down.

This year, it advanced \$7.6bn to Mexico and promised an additional \$10bn if that country achieves certain stabilisation goals. Has this money helped most Mexicans? I think not. The loan has been used to intervene in the foreign exchange market and to buy up government securities. The result is that Mexico has a larger debt, while bondholders have been spared some losses.

The IMF was set up to monitor and support a fixed exchange rate system that has disappeared. The original plan was flawed and lasted only a few years after convertibility was restored. By 1971, even the last pretence that there was a fixed exchange rate system had disappeared. A quarter century later, the IMF should disappear also.

Allan Meltzer

The author is professor of political economy and public policy at Carnegie Mellon University in Pittsburgh and visiting scholar at the American Enterprise Institute.

OBSERVER

Dunn roaming

Lydia Dunn, the veteran politician and businesswoman who repeatedly stressed her intention of remaining in Hong Kong through the handover to China in July 1997, yesterday said she will actually be moving to London next January.

Besides being the only Hong Kong Chinese member of the UK's House of Lords, Baroness Dunn is senior member of the Executive Council, governor Chris Patten's top advisory group. She says she's still confident about the colony's future. So why up sticks? Family reasons – though the offer of a job on the board of the Gwili Group in London won't go amiss.

Though born and schooled in Hong Kong, Baroness Dunn of Knightsbridge in the Royal Borough of Kensington and Chelsea. Who knows – she may be bumping into Patten again quite soon.

High-jumpers

On to be a Budapest taxi-driver – or other provider of services – when the International Olympic Committee is in town, as it has been this week, deliberating on

which lucky place will host the Winter Games in 2002.

The four finalists – Salt Lake City, Quebec City, Saitama City in the US and Switzerland's St. Moritz – have all been lobbying hard, even though IOC rules ban gifts worth more than \$200 to delegates.

Salt Lake City is the favourite, and yesterday staged a huge street festival, a downtown public park aimed at showing the world that it's possible to have a good time in Utah, despite being largely populated by Mormons, who don't much take to smoking and drinking. Salt Lake City has spent nearly \$7m on its bid – but calculates the economic benefits of getting the Olympics at \$687m. Quite a multiplier.

Far too rich

There was an awkward moment at yesterday's lavish Præmium Imperiale award ceremony at London's Banqueting House in Whitehall. Sir Edward Heath, master of ceremonies, was asked why it was necessary to honour outstanding achievements in the arts world by giving the five lucky winners £110,000 each.

Given that Sir Andrew Lloyd Webber, who picked up the music award, is reckoned to be worth £380m, the questioner had a point. Might not it be better to share the loot round less well-off artists? Sir Edward bluffed and puffed before passing the question to Helmut

Schmidt, former German chancellor who, along with Japan's Yasuhiro Nakasone and Italy's Amintore Fanfani, were there to add some class. Schmidt in turn was stumped – and passed the question to one of his Japanese paymasters.

There was too much chortling over cheques for Observer to catch the mumbled response.

Late postal delivery

German government ministers are rapidly turning into antique dealers. First Klaus Kinkel, foreign minister, goes to Warsaw to persuade the Poles to hand over Mozart's manuscripts. Then Wolfgang Böttcher, minister for post and telecommunications, touches down in Riga to return 26,400 Latvian stamps – estimated worth, DM2.3m – which the Nazis looted during the second world war. The stamps turned up in the cellar of the former East German Post Museum.

Böttcher's trip was no simple philanthropy. Bonn and Moscow are still haggling over the return of priceless works of art, carted off by Soviet troops after 1945; returning the stamps is part of a scheme to breathe new life into the negotiations. For those slow on the up-take, Böttcher split it to give "Germany is prepared to give back cultural objects which disappeared illegally during the war... I hope this ceremony therefore has the necessary political effect on

recuperation talks with other countries."

Bongo-bongo land

One vehicle which has eluded US trade chief Mickey Kantor's hit-list of Japanese imports is Mazda's new Bongo Friendee. Just unveiled to compete in Japan's crowded but trendy sports-utility market, the vehicle features a fridge, gas cooker and sink in its camper guise. Sales of recreational vehicles in Japan virtually doubled between 1988-93. Mazda, which is 25 per cent owned by Ford, hopes the Bongo Friendee will give it a bigger slice of that action. Can't see it as much of a challenge in the US, where Americans will probably think the Bongo Friendee is either some kind of virtual reality frisbee, or a new variety of exotic pizza.

Chirac quivers

It seems that Australian brothels and sex shops are staging a boycott of French sex aids and French sexual terminology, in protest against President Jacques Chirac's decision to resume nuclear testing in the South Pacific. Among the less explicit matters under revision is the term French kiss, which is to be replaced by an (as yet unspecified) Australian version. "Bondi dip" seems to be gaining ground over other contenders.

Financial Times

50 years ago

Bank of NZ valuation At the annual meeting of the Bank of New Zealand, the chairman, Mr Donnelly, a Government appointee, complained that the directors were not consulted before the decision to nationalise was taken. He said he had advised the Government months ago that he would resign if the State took over the bank.

Rover saloon cars Following its recent decision to transfer its headquarters from Coventry to Solihull, Birmingham, the Rover Company factories are now being replanned and tooled for car production, and cars will be leaving the assembly line in the coming autumn. Restricted production only will be possible for some time.

Lord Perry's view Lord Perry, chairman of the Ford Motor Company, said at the company's luncheon at the Dorchester Hotel in London that he did not think there would be a public demand for cars at the new prices. He thought that, so long as there was purchase tax plus car taxation, the Chancellor of the Exchequer had passed the point of the law of diminishing returns.

Russians ready to give brutal response to brazen terrorists

Yeltsin compares Budennovsk attack to Oklahoma bomb

By Christy Freeland in Moscow

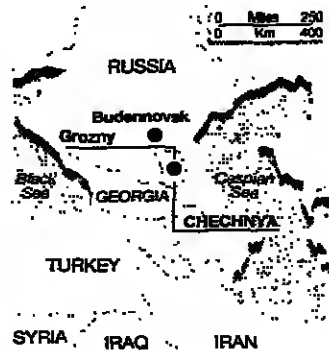
The open manner in which 100 gunmen drove buses into the heart of Budennovsk, a city of 100,000 in southern Russia, highlights how what was one of the most strictly-policed states in the world now risks descending into anarchy.

But the attack also exposes Russia's deep-rooted authoritarian impulses - impulses which have sometimes been obscured by the country's current chaos.

Less than 24 hours after the attack, armoured personnel carriers were stationed at all of the entrances to Moscow, and police and soldiers, wearing in heavy flak jackets, were guarding bridges and metro and railway stations. They were brusquely questioning all swarthy-faced passers-by on the grounds that they might be Chechens.

It is generally assumed in Moscow that the Budennovsk gunmen are fighters from the neighbouring territory of Chechnya, where Russian forces have been battling for the last six months with separatist guerrillas. In Budennovsk itself, troops yesterday exchanged fire with the gunmen who were holed up in a hospital, where according to official Russian estimates, they had imprisoned between 300 and 1,000 hostages.

The tough armed response was echoed by tough words from the Kremlin. Mr Boris Yeltsin, the Russian president, described the



attack as "a villainous act marked by unprecedented cruelty", and vowed to "neutralise" the terrorists still holding hostages in Budennovsk and redouble the campaign against their armed compatriots in separatist Chechnya.

The government's fierce reaction to the most serious terrorist attack in recent Russian history also included a swipe at western critics of the war in Chechnya. Mr Yeltsin said that Budennovsk put an end to all disputes about the nature of Mr Dzhokhar Dudayev's separatist regime in Chechnya. The Chechen rebels, Mr Yeltsin said, were merely "trigger-happy criminals" rather than defenders of "national liberation" as, he said, they have sometimes been portrayed.

Branding the Chechens as terrorists, allows Mr Yeltsin to continue describing the action taken against them not as a war but a police operation - and to try to rally support for himself.

Although the attack on Budennovsk has not yet inspired a broader political crackdown, there are fears that it might. "Had there not been an attack on Budennovsk, the Kremlin would have needed to invent one," said one prominent Moscow banker, who asked that his name not be used lest it sour his relations with the government. "Budennovsk could serve as a pretext to declare martial law in all of Russia, and it will certainly be the beginning of a pogrom against the Chechens."

A representative of the Chechen community in Moscow shared these fears. "All this means is that 'black' and 'coloured' passers-by will be stopped all the time in the streets and searched," he said. "All these new regulations will affect not only Chechens, but refugees from Georgia, Abkhazia and Azerbaijan."

In Chechnya, Mr Dudayev has denied responsibility for the attack, but his spokesmen admit it could have been the work of a disaffected group of Chechen militants.

Meanwhile, Mr Yeltsin is likely to try to turn the Budennovsk incident to his own advantage on the international stage. Senior aides said yesterday Mr Yeltsin planned to raise the issue at the G7 meeting today in Halifax, Nova Scotia, as a defence against their criticism of the military intervention in Chechnya. The foreign ministry said yes-

terday Russia was struggling against terrorism just as western governments were confronting their own terrorist threats at home. By portraying Budennovsk and, by extension, the war in Chechnya, as the Russian version of the attack in Oklahoma City and IRA terrorism in Britain, Mr Yeltsin will be seeking a sort of tragic fraternity with his western counterparts.

But, while the attack on Budennovsk marks Russia's brutal initiation into the dangers of an open society, the genesis of the gun battle owes as much to the strong-armed policies to which Russia's new leadership still tends to resort.

The Chechen gunmen in Budennovsk might answer that their attack was an extension of the war being waged by Russians in their country, rather than simple terrorism. The attack on Budennovsk is a wild version of the devastation which has been visited on most of the towns and cities of Chechnya over the past six months.

But for the Kremlin, Budennovsk is an opportunity to argue for continuing to wage the Chechen war with the utmost resolve. As political analysts such as Mr Zbigniew Brzezinski, a former US national security adviser, have argued since the collapse of the Soviet Union, the danger is Moscow will find it impossible to suppress rebellious ethnic groups on its periphery without imposing a repressive regime throughout the country.

Shelling starts in Sarajevo

Continued from Page 1

renege on promises to allow freedom of movement to more than 90 UN personnel who are manning observation posts around Sarajevo. The Serbs are still holding another 26 UN peacekeepers hostage.

In Washington, Mr Bildt was joined by Mr Jacques Chirac, the French president, in urging Congress to agree to US funding for a new Anglo-French rapid reaction force.

Mr Bildt said that if Congress did not withdraw its objections, there will be "rejoicing in Pale" (the Bosnian Serb capital) and even less chance of starting a peace dialogue.

Mr Bildt said the resumption of direct negotiations with the Bosnian Serbs, as proposed in the US this week by former President Jimmy Carter, was not "the preferred option". But he said that differences within the contact group - the US, UK, France, Germany and Russia - over how to handle Bosnia were merely "nuances".

HK airport funding crisis threatens new contracts

By Peter Montagnon in London and Louise Lucas in Hong Kong

The authority building Hong Kong's new airport is running out of funds and will have to cease letting new contracts if a row between Britain and China over fresh financing terms is not settled by late July.

British and Hong Kong officials had hoped a speedy airport agreement would be possible in the improved climate after last week's accord on a court of final appeal for the territory.

Chinese officials this week said they were optimistic about the chances, but there has so far been no breakthrough.

Work on the HK\$1.58bn (\$200m) airport project on reclaimed land off Lantau Island has so far been financed by equity contributions from the Hong Kong government.

However, contributions from this source have reached their limit and the Provisional Airports Authority (PAA) now needs

Agreement on borrowing terms is held up by Sino-British dispute

to begin borrowing to continue with the project.

Britain and China reached a framework agreement on financing for the airport the last November, but are still arguing over the wording of supporting documents which will enable the PAA to raise money on international debt markets.

Officials say the sticking point concerns China's insistence on strict limits for debt and equity financing. That leaves insufficient flexibility for extra infusions of equity to cover any cost overruns during the airport's construction.

Time is running out as the Legislative Council breaks for the summer recess on July 26 and the finance committee, which must pass the agreement on the support documents, sits for the last time in the current session on July 28.

If the documents are not approved before the summer

recess, the PAA will not have the funds, or proof of funds forthcoming, to sign up more contracts.

Beijing's approval is required because the project runs beyond 1997 when Hong Kong reverts to Chinese sovereignty. The Chinese government has been concerned it will inherit a large debt burden.

Earlier this month, Mr Lu Ping, China's top official in charge of Hong Kong affairs, was reported to have told a meeting of the Preliminary Working Committee (China's "government-in-waiting") that the two sides had just "the last few metres of the marathon" to go before reaching agreement.

The PAA awarded a HK\$231.7m contract yesterday to GEC (Hong Kong) for flight information display systems, the last of nine information and communication systems contracts together worth HK\$1.1bn.

THE LEX COLUMN

Courting Kleinwort

Britain's merchant banks are falling like skittles in a bowling alley: first Barings, then S.G. Warburg and now probably Kleinwort Benson. Unlike Barings and Warburg, Kleinwort has not been forced into merger talks out of desperation. Even so, the writing was on the wall.

Kleinwort is a middle-sized investment bank with little distinctive edge. As larger rivals build global securities distribution networks, it could find itself squeezed. It is sensible to do a deal now, while its finances are in reasonable shape.

Dresdner looks a good match. Though the culture clash could be massive, there will be little overlap and little blood-letting. Dresdner also seems likely to use Kleinwort as the heart of its investment banking strategy - ramming home just how poor are Frankfurt's prospects for challenging London as Europe's leading financial centre.

The putative \$1bn price-tag is fair but not outstanding. If Kleinwort's investment management operations are valued at 24 per cent of funds under management, the investment banking business comes in at a 20 per cent premium to net assets. That is more than Swiss Bank Corporation paid for Warburg, but then again Kleinwort is not falling apart in the way Warburg was.

A bidding auction is unlikely. After seeing morale at Warburg collapse after its failed merger talks with Morgan Stanley, Kleinwort has every incentive to cement this relationship fast. Meanwhile, other possible buyers such as ABN-Amro or NatWest are unlikely to bid, because the overlap with their existing businesses would be large.

From Dresdner's perspective, the proposal shows that the innovative, progressive bankers on its board are gaining ascendancy over the backwoodsmen. Though the bank's dominant personality is stodgy and bureaucratic, it is also crafty - nimbly avoiding the debacles which have dogged Deutsche Bank in recent years. Moreover, Dresdner has been adept in recruiting talented capital markets professionals, winning a good reputation in derivatives and international capital market transactions, notably its own pioneering global share offering.

Dresdner's move is partly a belated, copy-cat reaction to Deutsche Bank's acquisition of Morgan Grenfell five years ago. But it has some logic. As traditional relationships between Ger-

FT-SE Eurotrack 200:

1454.0 (+3.2)

Kleinwort Benson

Share price relative to the

FT-SE-A Merchant Banks Index

130

120

110

100

90

1994

95

Source: FT Graphs

man companies and their banks break down, Dresdner needs to broaden its product range. Kleinwort, with its UK focus, may not quite do the trick; but it could be beefed up through investment or further acquisitions.

Kleinwort's prospective loss of independence may mark a pause in the restructuring of the UK merchant banking sector. Though Hambros could be acquired, it is too much of a hotchpotch to prove a platform for building a global securities business; it is more likely to be a candidate for a break-up bid. The other merchant banks or brokers - Robert Fleming, Rothschild, Schroders, Smith New Court, Cazenove and Lazard - are dominated by families or other large single shareholders. Moreover, each has distinctive edges in the way that Kleinwort does not. But the same could have been said of Barings. More skittles could yet fall.

France

This week's assault on Mr Gérard Worms, Suez's chairman, is on the face of it a triumph for Anglo-Saxon-style accountability in France. The triple attacks by the chairmen of UAP, Elf and Saint-Gobain at the annual general meeting were not only unprecedented, they were also framed in the language that international fund managers understand, namely the desire to maximise shareholder value.

Such a stance should be welcome, if it could be taken at face value. At least when French groups were nationalised, chairmen could be fired by the French President. Now, these former civil servants, surrounded by a

board of friends, are almost impossible to dismiss. Alcatel-Alsthom's market capitalisation halved in 18 months before management was changed. The present system is untenable.

The problem is that the triumvirate's denunciation of Mr Worms has far more to do with their old-fashioned ambitions to work with BNP in carving up Mr Worms's silted empire, than any genuine concern to enhance shareholder value. BNP's recent shoddy treatment of minority shareholders at CIP demonstrates its true attitude to shareholder value. Change will come from without, rather than within, the system. Non-French shareholders own an increasing proportion of the market. For some companies, more than half of the shares not held in *nominaux* shares are now owned by foreign institutions.

UK electricity

The Monopolies and Mergers Commission's report on Scottish Hydro-Electric is an embarrassment for the industry regulator as he completes his review of regional electricity companies' price controls. The MMC's pragmatic treatment of Scottish Hydro carries an implicit rejection of Professor Stephen Littlechild's academic approach. But the differences are apparent in the detail rather than the broad conclusion. This does not mean the report is good news for the recs. The MMC's methodology still leaves the regulator plenty of room to enforce price cuts. The MMC's recommendation, if implemented, will boost Scottish Hydro's profits by \$22m over five years, according to the company. That may encourage any recs which do not like the regulator's new pricing regime, when it is announced next month, to seek a referral.

This could further damage share prices in the short run. Recs currently appear undervalued - assuming a payout to shareholders following the planned flotation of the National Grid. But an MMC referral would probably delay flotation until the end of next year. Consequently, there is little reason to buy shares either ahead of the review or during the current spate of results. Investors expecting other recs to follow Seaboard's example of offering a package of benefits for shareholders and customers are likely to be disappointed. Most are keen to avoid doing anything which would further convince the regulator of their ability to implement substantial price cuts.

FT WEATHER GUIDE

Europe today

Cloud, scattered rain and showers are forecast for north-western Europe. These regions will be cool, with afternoon temperatures below 18C. Meanwhile, conditions in the UK will be generally dry, except for the north-west where a new depression will bring cloud and drizzle. Southern France and Spain will have sunshine. However, there will be afternoon thunder in north-eastern Spain. There will be occasional thunder showers over south-eastern and eastern Europe, interspersed with sunshine. Maximum temperatures will top 20C. Central Europe will have cloud, light rain and temperatures around 20C.

Five-day forecast

A cold front with cloud and rain will cross the UK on Saturday and will flow into the Continent. The UK and the Low Countries will have sunshine, afternoon temperatures rising to about 20C. Scattered cloud and thunder showers are forecast for eastern and south-eastern Europe. An area of low pressure will mean strengthening winds over southern Scandinavia.

TODAY'S TEMPERATURES

Location	Max	Min	Weather
Abu Dhabi	38	28	sun
Algiers	28	18	sun
Amsterdam	15	10	rain
Athens	32	22	sun
Atlanta	29	19	sun
B. Aires	15	10	sun
B. Ham	15	10	sun
Bangkok	32	22	sun
Barcelona	22	12	sun
Beijing	33	23	sun
Belfast	15	10	sun
Bombay	32	22	sun
Buenos Aires	25	15	sun
Calcutta	32	22	sun
Cardiff	15	10	sun
Casablanca	25	15	sun
Chicago	21	11	sun
Cologne	18	8	sun
Dakar	28	18	sun
Dallas	33	23	sun
Dar es Salaam	28	18	sun
Dubai	35	25	sun
Dublin	15	10	sun
Edinburgh	15	10	sun
Faro	31	21	sun
Frankfurt	18	8	sun
Geneva	18	8	sun
Glasgow	15	5	sun
Hamburg	18	8	sun
Helsinki	23	13	sun
Hong Kong	30	20	sun
Honolulu	27	17	sun
Istanbul	28	18	sun
Jakarta	31	21	sun
Jersey	17	7	sun
Karachi	37	27	sun
Kuwait	43	33	sun
La Paz	20	10	sun
Las Palmas	25	15	sun
Lima	21	11	sun
Lisbon	25	15	sun
London	15	10	sun
Luemburg	22	12	sun
Lyon	22	12	sun
Madrid	22	12	sun
Manila	30	20	sun
Mexico City	30	20	sun
Miami	30	20	sun
Montreal	27	17	sun
Moscow	31	21	sun
Murcia	37	27	sun
Nairobi	37	27	sun
Naples	27	17	sun
Nassau	27	17	sun
New York	27	17	sun
Nice	30	20	sun
Nicosia	35	25	sun
Oslo	20	10	sun
Paris	22	12	sun
Perth	19	9	sun
Prague	20	10	sun
Rangoon	29	19	sun
Reykjavik	11	1	sun
Rio	28	18	sun
Rome	25	15	sun
S. Francisco	17	7	sun
Seoul	23	13	sun
Singapore	31	21	sun
Stockholm	19	9	sun
Strasbourg	19	9	sun
Sydney	25	15	sun
Taipei	27	17	sun
Tangier	26	16	sun
Tel Aviv	35	25	sun
Tokyo	24	14	sun
Toronto	27	17	sun
Vancouver	19	9	sun
Vladivostok	19	9	sun
Vladivostok	21	11	sun
Warsaw	22	12	sun
Washington	27	17	sun
Wellington	10	0	sun
Winnipeg	19	9	sun
Zurich	18	8	sun

Station at 12 GMT. Temperatures maximum for day. Forecasts by Meteo Consult of the Netherlands

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Which environmental company has just announced a 7.2% increase in efficiency in its core business over the last year?

For the full picture, see Companies & Markets

IN BRIEF

Norgeskred battle intensifies

Norgeskred, the Norwegian credit institution, is in a bitter battle with its shareholders over the future of the company. The company is facing a major restructuring and is seeking to raise capital. The battle is expected to continue for some time.

after holds back Ahead
The company is seeking to raise capital and is facing a major restructuring. The battle is expected to continue for some time.

San Disney cautious as merger talks progress
Disney is cautious about the progress of merger talks with a major company. The company is seeking to raise capital and is facing a major restructuring. The battle is expected to continue for some time.

Pharmaceuticals on the move
Pharmaceutical companies are on the move, seeking to raise capital and facing a major restructuring. The battle is expected to continue for some time.

Car sector runs into trouble
The car sector is running into trouble, seeking to raise capital and facing a major restructuring. The battle is expected to continue for some time.

UK computer market
The UK computer market is facing a major restructuring. The battle is expected to continue for some time.

US look to deregulate
The US is looking to deregulate, seeking to raise capital and facing a major restructuring. The battle is expected to continue for some time.

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Price changes

Company	Price	Change
Alcatel-Alsthom	18.50	+0.25
Barings	19.00	+0.10
Bombay	20.00	+0.15
Buenos Aires	21.00	+0.20
Cardiff	22.00	+0.10
Casablanca	23.00	+0.15
Chicago	24.00	+0.20
Cologne	25.00	+0.10
Dakar	26.00	+0.15
Dallas	27.00	+0.20
Dar es Salaam	28.00	+0.10
Dubai	29.00	+0.15
Dublin	30.00	+0.20
Edinburgh	31.00	+0.10
Faro	32.00	+0.15
Frankfurt	33.00	+0.20
Geneva	34.00	+0.10
Glasgow	35.00	+0.15
Hamburg	36.00	+0.20
Helsinki	37.00	+0.10
Hong Kong	38.00	+0.15
Honolulu	39.00	+0.20
Istanbul	40.00	+0.10
Jakarta	41.00	+0.15
Jersey	42.00	+0.20
Karachi	43.00	+0.10
Kuwait	44.00	+0.15
La Paz	45.00	+0.20
Las Palmas	46.00	+0.10
Lima	47.00	+0.15
Lisbon	48.00	+0.20
London	49.00	+0.10
Luemburg	50.00	+0.15
Lyon	51.00	+0.20
Madrid	52.00	+0.10
Manila	53.00	+0.15
Mexico City	54.00	+0.20
Miami	55.00	+0.10
Montreal	56.00	+0.15
Moscow	57.00	+0.20
Murcia	58.00	+0.10
Nairobi	59.00	+0.15
Naples	60.00	+0.20
Nassau	61.00	+0.10
New York	62.00	+0.15
Nice	63.00	+0.20
Nicosia	64.00	+0.10
Oslo	65.00	+0.15
Paris	66.00	+0.20
Perth	67.00	+0.10
Prague	68.00	+0.15
Rangoon	69.00	+0.20
Reykjavik	70.00	+0.10
Rio	71.00	+0.15
Rome	72.00	+0.20
S. Francisco	73.00	+0.10
Seoul	74.00	+0.15
Singapore	75.00	+0.20
Stockholm	76.00	+0.10
Strasbourg	77.00	+0.15
Sydney	78.00	+0.20
Taipei	79.00	+0.10
Tangier	80.00	+0.15
Tel Aviv	81.00	+0.20
Tokyo	82.00	+0.10
Toronto	83.00	+0.15
Vancouver	84.00	+0.20
Vladivostok	85.00	+0.10
Vladivostok	86.00	+0.15
Warsaw	87.00	+0.20
Washington	88.00	+0.10
Wellington	89.00	+0.15
Winnipeg	90.00	+0.20
Zurich	91.00	+0.10

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IN BRIEF

Norgeskredit bid battle intensifies

The battle for control of Norgeskredit, the Norwegian financial services group, intensified as two competing banks increased their bids for the company. Page 18

Dollar holds back Ahold

The dollar's decline limited the rise in net profit at Ahold, the Netherlands-based food retailer, to 8.4 per cent in the first quarter. Page 18

Euro Disney cautious on theme park

Euro Disney, the troubled leisure group, is waiting to see whether the summer season will bring an increase in attendance at the Disneyland Paris theme park after its recent announcement of a fall in interim losses. Page 18

Pharmaceuticals on the move

Until the 1990s, drugs companies were, on the whole, content to provide drugs, which account for about 20 per cent of costs. This decade has seen pressure from governments and insurance companies keen to control health costs. The pharmaceuticals industry has responded by moving into the other 80 per cent of the market. Page 19

Microsoft plans games venture

Microsoft, the world's leading personal computer software developer, is planning a joint venture to develop and market computer games with Softbank, Japan's largest software distributor. Page 20

Argentine car sector runs hot and cold

If a nation's car industry is the thermometer of its economic health, then Argentina appears to be chilled and flushed at the same time. As domestic sales have plummeted - by 38 per cent in the first five months - multinationals have pledged to invest \$3bn in new plant over the next five years. Page 20

PowerGen expands in North Sea

PowerGen, the electricity generation company, has agreed to buy a package of North Sea gas assets from the UK energy business of Oryx, the debt-laden Dallas-based oil explorer, for \$120m. Page 21

Shiva buys UK computer group

Spider Systems, the unquoted Scottish company that is a European leader in computer networking systems, has been acquired by Shiva Corporation of the US, in an all-share deal worth about \$60m. Page 22

Casinos look to deregulation

Casino operators in the UK are betting on deregulation moves which could expand business and profits. In a government consultation paper expected soon, casinos hope to be allowed to serve drinks after midnight, given they can stay open until 4 am, and to be given some leeway on advertising. Page 22

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Chief price changes yesterday		
NEW YORK (NY)		
Apple	83 1/4	+ 2 1/4
IBM	70 1/4	+ 1 1/4
Microsoft	68 1/4	+ 1 1/4
Oracle	127 1/4	+ 4 1/4
Yahoo	79 1/4	+ 1 1/4
Amazon	18	+ 1
LONDON (Pence)		
British Telecom	688	+ 45
British Airways	653	+ 25
British Petroleum	653	+ 10
Shell	418	+ 20
Unilever	139	+ 14
ICI	225	+ 30
TORONTO (C\$)		
Alcan	38	+ 1 1/4
Bell Canada	55 1/4	+ 1 1/4
Imperial Oil	17 1/4	+ 1
Scotiabank	56 1/4	+ 1 1/4
Bank of Montreal	65 1/4	+ 1
Bank of Nova Scotia	47 1/4	+ 1 1/4
Bank of Toronto	47 1/4	+ 1 1/4
Bank of Montreal	47 1/4	+ 1 1/4
Bank of Nova Scotia	47 1/4	+ 1 1/4
Bank of Toronto	47 1/4	+ 1 1/4
Bank of Montreal	47 1/4	+ 1 1/4
Bank of Nova Scotia	47 1/4	+ 1 1/4
Bank of Toronto	47 1/4	+ 1 1/4
Bank of Montreal	47 1/4	+ 1 1/4
Bank of Nova Scotia	47 1/4	+ 1 1/4
Bank of Toronto	47 1/4	+ 1 1/4

Plan to pool assets will strengthen the hand of Worms and help stave off takeovers

Suez, SGB may form joint group

Suez and its subsidiary, Societe Generale de Belgique (SGB), said yesterday they were considering forming a joint company. The move could help the management of the French holding company stave off a takeover from some of its dissatisfied French shareholders.

Suez in Paris and SGB in Brussels said the aim was not to merge fully the two holding groups, but for them to keep their different national identities and legal status. They would pool their assets "under a single logo and management" to create a more coherent strategy.

Suez and the SGB subsidiary said the joint company plan had been under discussion for some months. They said it was not designed as an alternative to two other options on which the Suez board is deadlocked.

At Suez's annual meeting on Wednesday, shareholders backed the earlier idea of Suez linking up with Banque Nationale de Paris (BNP) and Union des Assurances de Paris (UAP) to form a large financial conglomerate. This effectively blocked the rival plan of Mr Gerard Worms, Suez chairman, to join up with Pinaut Printemps Redoute (PPR), the French retailing group.

At the meeting, Mr Jacques Friedmann, president of UAP, criticised Mr Worms's management. Mr Friedmann, backed by the heads of the Elf Aquitaine oil group and the Saint Gobain glass and industrial group, forced through a restriction on Mr

Worms's power to issue shares for use in any equity exchange with a company such as Pinaut. These three companies and BNP, their ally, hold 22 per cent of Suez's capital and nearly 30 per cent of its votes - enough to block resolutions at any meeting not attended by all shareholders.

However, Mr Worms has a numerical majority among board members. Asked by a shareholder why he did not resign, he said he did not intend doing so while he still had the board behind him. The largest shareholders do not have the numbers on the board to enforce their will on Mr Worms and his supporters, but they have the share power to prevent the Suez management putting any of its schemes into practice.

If the plan for a Suez-SGB joint company came to pass, it would strengthen Mr Worms's hand. Viscount Etienne Davignon, SGB president, and Mr Gerard Mestrallet, chief executive, are among Mr Worms's supporters on the Suez board. One idea is that Mr Mestrallet manage the joint company.

Suez and SGB likened their plan for a joint company to the structure of ABB, the Swiss-Swedish engineering group, or to Fortis, an insurance joint venture between AG of Belgium, controlled by Mr Maurice Lippens who is the second largest shareholder in SGB behind Suez, and Amey of the Netherlands.

In the Suez-SGB venture, it is not clear whether the balance



Pechiney may sell US glass unit to Saint Gobain

By David Buchan in Paris

Saint Gobain, the French glass and industrial group, may buy Pechiney's glass container business in the US, said Mr Jean-Pierre Rodier, Pechiney's president.

He told a shareholders' meeting of Pechiney International, the publicly-quoted packaging subsidiary of the state-controlled Pechiney group, that Saint Gobain was one of several companies looking at buying the US glass container business which made sales of FF3.6bn (\$700m) last year. He said he would refrain from further comment "until the deal is done".

To prepare Pechiney for privatisation, Mr Rodier planned assets sales of around FF9bn by the end of 1996 to reduce debt and return to the core aluminium and packaging business.

In addition to the possible glass sale to Saint Gobain, Pechiney International has just agreed to sell its US metal food container business to Silgan of the US, and has put its Homet turbine motor business up for sale. However, Pechiney International is keeping its beverage can business in the US where it is the market leader.

The company reported a FF4.5bn loss last year mainly because of large writedowns of previous acquisitions.

Turnover rose 2 per cent last year to FF35bn, but the value of Pechiney International's sales in the first quarter of this year was pushed down 2 per cent by the weak dollar.

Mr Rodier addressed shareholder anxiety about poor share performance by saying that his priority was to reduce Pechiney International's "very heavy indebtedness, which could endanger the company if it persists". Pechiney International has debts of FF13.9bn and own funds of FF9.2bn. The programme of asset sales is designed to reverse this.

The previous head of Pechiney, Mr Jean Gandolfi, who now heads the French employers' federation, sought diversification believing that the company's main activity of making aluminium was too risky and too cyclical.

Mr Rodier is reversing this strategy by keeping only the most profitable parts of packaging, and refocusing on the aluminium business. This paid off in the first quarter when aluminium sales rose 35 per cent.

Israel fears damage to telecom offering

By Mark Dennis and Julian Ozzanne in Jerusalem

Cable and Wireless, the UK telecommunications group, has raised its stake in Bezeq, Israel's state-owned telecommunications company, from 7 to 10 per cent in an attempt to become a strategic partner.

The move is viewed with concern in the Israeli Treasury and by Merrill Lynch and Morgan Stanley, the investment banks leading the global offering of 35 per cent of Bezeq's shares, which believe C&W's buying threatens the privatisation process.

Government officials and bankers say C&W's share purchases could damage the global offering, due in August, and is a backdrop effort by the company to force itself on Bezeq as the strategic partner.

They say the C&W stake makes a competitive tender for a strategic partner impossible. "They have successfully preempted the process in spite of the stated policy of the government," a banker said.

"They have made sure that there will be no level playing field for the strategic stakeholder and the process will not necessarily result in the highest price or the most suitable partner."

But it remains clear C&W has been operating with co-operation from Bezeq and some sections of the Israeli government.

C&W said it had raised its stake from 7.01 per cent, which it bought for \$25m in April, to 10.02 per cent. It said it wanted to use the Bezeq stake as a foothold towards expansion in the region. "We will continue to build our contacts in Israel. We are looking for strategic partnership as a minority shareholder." C&W has an estimated investment in the company of between \$100m-\$150m.

C&W's purchases have pushed Bezeq's share price up 66.6 per cent from Shk4.85 before the April buy-in to yesterday's close of Shk8.08. Some 25 per cent of Bezeq shares are traded on the Tel Aviv Stock Exchange.

Treasury officials said the UK group's move will send negative signals to top-ranking telecommunications companies such as AT&T, British Telecom and Deutsche Telekom who might have been interested in bidding for the strategic partnership which will follow the global offering. They fear C&W could dump its stake, damaging the share price. According to a Treasury official, the government is considering legislation to block future backdoor attempts at strategic partnerships with other Israeli public companies scheduled to make local or global offerings. "This is in reaction to the Cable and Wireless buy-in," he said.

Takeover talk lifts UK broker

By Patrick Harverson in London

Shares in Smith New Court, the equities marketmaker and broker, rose 21p to 438p yesterday despite a sharp fall in the firm's annual profits.

The shares were driven by the news that Kleinwort Benson, the merchant bank, had received a takeover offer from Dresdner Bank of Germany. If the offer is accepted, Kleinwort will be the third prominent UK institution, after Barings and S.G. Warburg, to lose its independence this year, and industry observers believe Smith could be the next to be bought by a big European bank.

"I think there is certainly a chance of a takeover in the next few years," said one analyst. He warned it was difficult to make comparisons between Smith and merchant banks such as Warburg, Barings and Kleinwort.

Smith New Court shares advance despite sharp decline in earnings

"It's a very different business. It's a more focused, distribution-type business, whereas continental banks are more interested in the corporate advisory and fund management areas."

Mr Michael Marks, Smith's chairman, said the firm was not in talks with anyone, but remarked Smith's senior executives would be "burying our heads in the sand" if they did not recognise that consolidation of the global investment banking and securities industry was gathering pace.

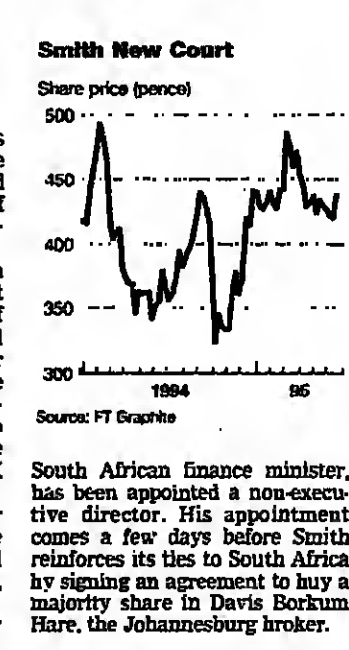
Smith was the latest UK firm to announce a large drop in annual profits. Mr Marks blamed the fall in pre-tax profits from \$35.2m to \$31.2m (\$48.96m) for the year to April 28 on low trading volumes and volatile stock markets.

He said market conditions were particularly hostile in the second half, although he claimed the firm made a profit on all of its product lines except one - Japanese equities.

Smith does not provide a breakdown of its earnings, but it revealed that the proportion of income taken up by fees and commissions rose from 52 per cent to 89 per cent, with the remainder derived from market-making activities. There was also a small rise to 88 per cent in the share of income from non-UK business.

Return on capital was 13.6 per cent, and earnings per share were 22.2p, against 70.2p. A final dividend of 5p was recommended, taking the total to 11p (10p).

Mr Derek Keys, the former



Merrill Lynch to direct Telefonica global offering

By Tom Burns in Madrid

Merrill Lynch, the US investment bank, has won the mandate to coordinate an offering of government shares in Telefonica, the Spanish telecommunications operator, that is expected to raise about \$1.5bn. The bank took the lead global issuer role in this month's \$36m partial privatisation of Portugal's telecoms monopoly.

Merrill Lynch is active on Spain's capital markets but its appointment to direct the Telefonica issue marks its first involvement as leader of a global offering by a domestic company. Global co-ordinator roles in Spain have been conducted by Goldman Sachs and Morgan Stanley, rival US institutions.

Merrill Lynch strengthened its corporate finance team in Madrid last year when it hired Mr Claudio Aguirre from Goldman Sachs, to be its local chief executive.

Banco Bilbao Vizcaya, Argentina, the government-controlled banking group, and La Caixa, the Barcelona-based savings bank, will join Merrill Lynch as co-global co-ordinators. The three banks are core shareholders of Telefonica and own 8.5 per cent of its shares between them.

The Patrimonio del Estado, the government portfolio company which is reducing its Telefonica stake, is understood to believe that the decision to award Merrill Lynch the issuer role reflects concern about potential conflicts of interests among investment banks operating in telecom privatisations.

They said the "beauty contest" to become Telefonica's global co-ordinator had been coloured

by the clash in timing between the Spanish company's offering and one by KPN, the Dutch government's operator, which is also scheduled for after the summer.

Goldman Sachs, which in 1987 took Telefonica to the New York Stock Exchange and which has acted as global co-ordinator for disposals by Endesa, the government's power generator, and by Repsol, the state's oil and gas group, was deemed to have had a conflict of interest because it was last week appointed adviser to KPN.

Morgan Stanley, which was global co-ordinator in the partial privatisation of Argentina two years ago, was also barred from a role in the Telefonica issue because it will be the lead manager in the US tranche of the KPN offering.

Merrill Lynch will be global co-ordinator for the issues of Israeli operator Bezeq and of Indonesia's PT Telekom which are due in the last quarter of this year. However, these disposals are not viewed as conflicting with the Telefonica sale because of their position outside Europe.

In the Telefonica offering, the Spanish government is reducing its stake from 32 per cent to 12 per cent. The KPN offering involves the sale of 30 per cent of the Dutch government's stock and is expected to raise \$4bn.

The timing of these offerings is important, both have indicated they will tap the markets in September or October but it is uncertain which of the two operators will have the first call on investors.

Telefonica and KPN are fellow partners in Unisource, the consortium which groups the Swedish and Swiss telecom companies.

This announcement appears as a matter of record only

Compagnie Financière Michelin

**US \$330,000,000
Revolving Credit Standby Facility**

**Arranger/Underwriter
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Caixa Central de Banques Populares
The Long-Term Credit Bank of Japan, Limited
Banco Exterior de España Paris Branch

Caixa de Catalunya
NationsBank
Via Banque

Managers

Banque et Caisse d'Epargne de L'Etiat, Luxembourg
Banque Cantonale Vaudoise
Bank in Liechtenstein AG
The Dai-ichi Kangyo Bank, Ltd., Secured de Paris
The Fuji Bank, Limited
Landeskreditbank Baden-Württemberg
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INTERNATIONAL COMPANIES AND FINANCE

Norgeskreditt bidding war heats up

By Karen Fossli in Oslo

The battle for control of Norgeskreditt Holding, the Norwegian financial services group, intensified yesterday when two competing banks increased their bids for the company.

On Wednesday, Sparebanken Nor submitted a bid of Nkr230 per preference share, which was Nkr20 higher than the offer submitted by Christiania Bank on Monday.

Sparebanken Nor's move forced Christiania yesterday to raise its offer to Nkr225 per preference share. Its new bid was quickly matched by Sparebanken Nor.

The terms and conditions of Sparebanken Nor's new bid

were unchanged. Christiania, however, said that Viking Supply Ships, Norgeskreditt's second-largest shareholder, was committed to selling the bank its 8.91 per cent preference shareholding. This, it said, "implies that the bank already controls 11.45 per cent of Norgeskreditt Holding".

The main attraction for the banks is Norgeskreditt's estimated Nkr20bn (\$3.2bn) first priority, low-risk, long-term mortgage loan portfolio to corporate institutions in the greater Oslo region. Norgeskreditt has estimated combined assets of more than Nkr30bn.

If Christiania wins, the bank's market share in the corporate mortgage lending sector would rise to 38 per cent from

the 9 per cent held by Vestfjellske Bykreditt, its Bergen-based subsidiary.

The prize would make Christiania a market leader in this sector.

Mr Ludvig Sandnes, Christiania's chief financial officer, said the bank's fresh bid still made the acquisition good business.

For Sparebanken Nor, the acquisition of Norgeskreditt would double the savings bank's corporate mortgage lending portfolio to more than Nkr40bn in the region.

Mr Karl-Olav Hovden, group director at Sparebanken Nor, said the savings bank was also interested in the expertise of Norgeskreditt's management. "This management proved

itself during Norway's bank crisis," he said.

During Norway's five-year bank crisis, Norgeskreditt was one of a few domestic finance institutions which did not suffer heavy losses and thus was not forced to call on the government for funds to save it from collapse.

The two banks' moves on Norgeskreditt yesterday sent the Oslo bourse All-Share index soaring to an all-time high of 688.9 points in turnover of Nkr1.1bn. Norgeskreditt's shares advanced Nkr6 to Nkr227, Christiania's rose Nkr0.50 to Nkr12.60 while Sparebanken Nor's primary capital certificates, a hybrid share instrument, slipped Nkr1 to Nkr146.

Low dollar holds Ahold back in first term

By Ronald van de Krol in Amsterdam

The dollar's decline limited the rise in net profit at Ahold, the big Netherlands-based food retailer, to 8.4 per cent in the first quarter of 1995.

Net profit rose to Fl119.6m (\$76.49m) from Fl110.3m, on sales down slightly at Fl1.85bn from Fl1.86bn.

The company, which owns five supermarket chains in the eastern US, said profit would have increased by 15.7 per cent if it had not been for the sharp drop in the dollar, which was worth an average Fl1.64 in early 1995, compared with Fl1.83 in early 1994.

If turnover were adjusted for the translation effect of the lower dollar, group sales would have risen by 7.9 per cent, Ahold added.

The company's five US chains generate about half of group turnover.

In the Netherlands, where Ahold's Albert Heijn supermarket chain is the market leader, operating results rose by 10 per cent to Fl119.7m.

US operating results showed an improvement of 11.7 per cent at \$56.4m, while operating profit in Europe outside the Netherlands increased by 32.1 per cent to Fl21.4m.

Ahold is active in Portugal, where operating results showed further gains, and in the Czech Republic, where the company stood roughly at break-even point after registering losses in the same period of 1994.

The group also recently announced an acquisition in Poland in partnership with Allkauf of Germany.

Of Ahold's five US chains, four posted higher operating results. The fifth, Tops, based in upstate New York, has been hampered partly by the weakness of the Canadian dollar against the US currency, which has led some consumers to do their food shopping north of the border.

Euro Disney cautious on prospects for full year

By Alice Rawsthorn in London

Euro Disney, the troubled leisure group, is waiting anxiously to see whether the summer season will herald an increase in attendance at the Disneyland Paris theme park after its recent announcement of a fall in interim losses.

Mr Philippe Bourguignon, chairman, has warned shareholders that he remained "very cautious" about prospects for the full financial year following April's news that it had cut losses for the six months to March 31 to FF241m (\$45.15m) from FF198.5m in the same period of the preceding year.

The steep decline in the losses at Euro Disney, which

has suffered a series of financial setbacks since the opening of its theme park in 1992, was partly due to increases in attendance and hotel occupancy at Disneyland Paris.

However, the main factor was a sharp reduction in financial costs, such as lease rental expenses, negotiated last spring as part of Euro Disney's financial rescue package. There was also a reduction in management and royalty fees to Walt Disney, its US parent.

Mr Bourguignon stressed in his interim report to shareholders that it was "too soon" to predict the likely outcome for the full financial year as there was "still insufficient clarity about the summer months".

He noted that Euro Disney had become more efficient at managing the theme park during the slack winter season. But he said the company had not detected "the effects of a real upturn in consumption".

Analysts expect the company to break even this year. Ms Rebecca Wintington-Ingram, European leisure analyst at Morgan Stanley, in London, forecast modest profits of FF47m for the year to September 30 with similar profits of FF51m for next year.

However, Disneyland Paris faces stiff competition from new theme parks in Germany and Spain. Euro Disney has responded by launching a new FF600m Space Mountain ride.

Metsä-Serla targets Kyro forestry arm

By Christopher Brown-Humes in Stockholm

Metsä-Serla, the Finnish pulp and paper group, yesterday launched an agreed bid worth FM800m (\$166.88m) for the forestry businesses of Kyro, a Finnish board producer.

It also predicted that full-year profits would be at least double last year's FM786m after unveiling four-month figures that were well ahead of market forecasts.

The addition of Kyro's paperboard businesses would lift Metsä-Serla's white board production capacity to 520,000 tonnes a year and make it

Europe's third-largest producer of boxboard, wallpaper baseboard and graphic boards.

Kyro has a capacity of 210,000 tonnes a year and last year achieved operating profits of FM68m on turnover of FM723m. The deal will be partly funded by shares.

It is a further expansion by Metsä-Serla and continues the restructuring of the Finnish forestry sector after the merger of Enso-Gutzeit and Veitsiluoto announced last month.

Metsä-Serla is already increasing its pulp and coated fine paper production as part of a FM3.6bn investment programme, and in March it

moved to take a controlling stake in its Metsä-Botnia pulp associate. The company is itself viewed as a potential bid target as the smallest of Finland's four big forestry groups.

Metsä-Serla's four-month profit after financial items surged to FM607m from FM135m as strong demand, rising prices and exchange rate gains more than offset the impact of the stronger markka on turnover.

Operating profits rose to FM586m from FM208m as turnover climbed to FM4bn from FM2.9bn. The sale of the group's sawmill businesses helped produce extraordinary

income of FM230m, lifting pre-tax income to FM826m from FM128m.

"Demand for all products has continued to rise, and all manufacturing capacity has been in use. The growth in demand for magazine papers has been particularly strong," the company said.

It said demand for coated magazine paper was up 25 per cent from a year ago, and added that further price rises for the grade were expected in the second half. It predicted full-year turnover of "well over" FM13bn, after last year's FM9.5bn. The shares eased FM2 to FM176.

Suchard defends its actions at Figaro

By Vincent Boland in Bratislava

Kraft Jacobs Suchard, the Swiss foods group, yesterday launched a strong defence of its actions at Figaro, the Slovak chocolate maker in which it has a two-thirds stake. This was ahead of a showdown today with minority shareholders who have accused it of abusing their rights.

Minority shareholders in Figaro, led by Prague Capital Partners, a Czech investment firm, and Wysser-Putte & Co, a US fund manager, have called an extraordinary general meeting for today to demand explanations from Suchard about a collapse in profits at Figaro in 1993 and a subsequent sharp fall in its share price.

Suchard, a subsidiary of Philip Morris, the US tobacco and foods group, said it intended to defend itself "vigorously" and rejected charges that it channelled sales of Figaro products through its own subsidiaries, depressing profits at the Slovak company.

But Mr Bernhard Huber, area director for central Europe of Kraft Jacobs Suchard, admitted that some of the complaints made by minority shareholders were valid. "We do owe them answers to a certain degree," he acknowledged.

Suchard paid \$20.3m for 66.7 per cent of Figaro in September 1992. Following a capital increase during 1993 Figaro published a prospectus in which its projected profits for the year were stated at SKr130m (\$17.96m). When it subsequently reported full-year results, profits had shrunk to SKr30m.

Figaro's share price has tumbled 60 per cent in the past 12 months from its high in early 1994. Mr Huber insisted the share price movements were unrelated to Figaro's profit performance and that the fall was in line with a general

trend in Slovak share prices. The dissident shareholders, who control almost 12 per cent of Figaro, say the profits were depressed by selling Figaro products abroad through other Suchard subsidiaries, preventing Figaro from enjoying higher margins.

Mr Huber said the profits collapse was caused by "service charges" incurred by Figaro on the split of the Czechoslovak federation at the beginning of 1993. He insisted the charges, which were not disclosed in the prospectus, were "in compliance with all regulations" under Slovakia's commercial code.

Of Ahold's five US chains, four posted higher operating results. The fifth, Tops, based in upstate New York, has been hampered partly by the weakness of the Canadian dollar against the US currency, which has led some consumers to do their food shopping north of the border.

Sandoz sets Clariant float price

By Daniel Green in London

Sandoz, the Swiss pharmaceutical company, yesterday set the share price for its speciality arm, Clariant, which it is floating on the Zurich bourse.

The price range, of Sfr260 to Sfr410, would give Clariant a market capitalisation of about Sfr1.5bn (\$1.3bn).

Gross proceeds before commissions and expenses should be between Sfr2.12bn and Sfr2.29bn. Clariant will be floated with Sfr750m of debt.

Sandoz said it would today start bookbuilding, a process which identifies institutional investors prepared to buy the shares within the price range.

A definite offer price will be announced on June 26. During the following two days there will be a Swiss public offer.

Sandoz announced in March that it would demerge its industrial chemicals division to concentrate on its core drugs and nutrition businesses.

Clariant makes dyes and chemicals for textiles, leather and paper, as well as pigments and additives and the so-called masterbatches for colouring plastics and synthetic fibres.

Operating profits last year were Sfr214m on sales of Sfr2.33bn. Mr Rolf Schweizer, chief executive of Sandoz, will be Clariant's chairman, and Mr Martin Syz, current head of the

chemicals division, will be chief executive.

Sandoz wants Clariant shares to be quoted in Zurich and traded on the London Stock Exchange's SEAQ international system.

In an effort to make the shares acceptable to international investors, there will be no voting or ownership restrictions. Sandoz registered shares fall Sfr2 to Sfr763 yesterday while the bearer shares rose Sfr3 to Sfr772.

A free distribution of Clariant shares to Sandoz shareholders was ruled out as it would have left recipients subject to a 35 per cent Swiss withholding tax on their value.

Czech oil refineries deal near

Czech government negotiators and a consortium of large western oil companies have agreed a draft proposal which would transfer a 49 per cent stake in the country's two big oil refineries to the western group.

Reuters reports from Prague. Executives at International Oil Companies consortium and the full Czech cabinet must now give final approval. The Czech government is expected to consider the plan next week.

The original purchase price offered by the consortium last year was \$180m.

Last year the government awarded the consortium exclusive rights to negotiate for a 49 per cent stake in Unipetrol, a new holding company for the Kaučuk and Chemopetrol refineries.

The Czech industry and trade ministry said the assets price was "a little bit" higher than the original offer but did not elaborate on the agreed terms.

The IOC comprises Agip of Italy, Royal Dutch/Shell, Total of France, and US-based Conoco.

The Czech government had said that if a framework agreement had not been reached by June 30, then the IOC would lose its exclusive right to negotiate for the stake.

In its first bid last year, which was rejected by the government, the IOC had also pledged to invest \$520m to modernise the refineries.

The full cabinet at the time voted to take a "Czech only" way to finance modernisation of the ageing facilities, but changed tack last autumn and reopened talks with the IOC.

Our advance is anything but modest.

The Vickers group consists of over twenty companies with one thing in common. All are quality brand names and market leaders. Take Vickers Defence Systems and Rolls-Royce Motor Cars for instance.

Landing the entire order to re-equip the British Army with the Challenger 2 Main Battle Tank is something Vickers Defence Systems is proud of. Developing the Challenger 2 was particularly satisfying against stringent requirements in design, performance and project management in the face of fierce international competition.

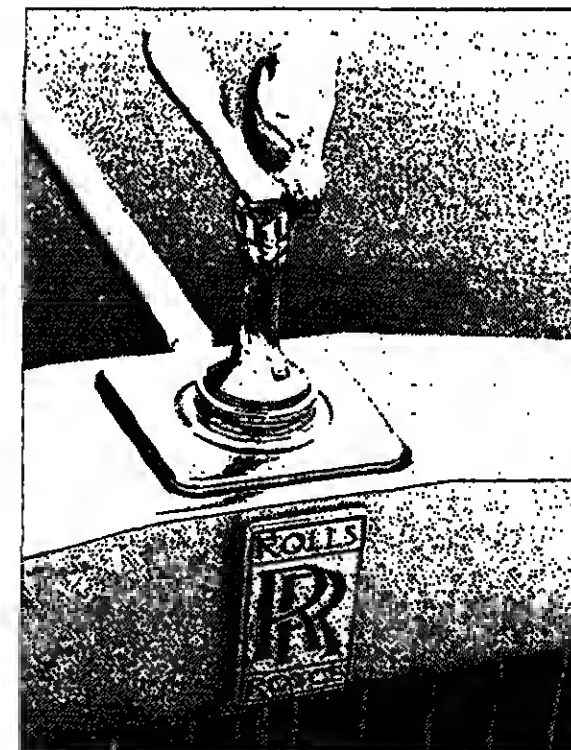
With an order book worth in excess of £1.5 billion (11 times the division's 1994 turnover), Vickers Defence Systems can look to the future with confidence.

Another Vickers P.L.C. company that is securing its future is Rolls-Royce Motor Cars.

Two years ago, losses were turned around as management and workforce rose to the challenge of revolutionising working practices to create a leaner company with a substantially reduced break even point.

Add this to the recent collaborative engineering and supply arrangement with BMW and it's easy to see that the company is well placed for medium and long term advancement.

Last year, the automotive grouping of which Rolls-Royce Motor Cars is a key part, doubled its profits to £21 million.



Profits increase: Automotive grouping profits doubled in 1994 to £21m.

All Vickers P.L.C. companies continue to reduce their cost bases significantly. They're leaner, fitter and run under a common leadership style of participative management.

They share a common goal, working together and encouraging participation to ensure constant improvement for shareholders, both now and in the future.

Our aim is to ensure that the advance of our group of market leaders continues to be anything but modest.



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The contents of this document have been approved for the purposes of section 57 of the Financial Services Act 1986 by RPLG which is authorised by the Institute of Chartered Accountants in England and Wales to carry on investment business.

Project Management: Last summer the National Audit Office cited Challenger 2 as one of the MoD's three major equipment orders on time and on budget.

09/11/2012

NEWS DIGEST

Ras and Generali take 10.2% stake in Pirelli & C

Ras and Generali, two of Italy's biggest insurance companies, have bought shares in Pirelli & C, the investment company which indirectly controls the quoted manufacturer of tyres and cables, writes Andrew Hill in Milan.

The two companies bought most of the 10.2 per cent stake in Pirelli & C which belongs to CIM and SMI, the Italian metals groups controlled by the Orlando family, for L42bn (\$25.6m).

The operation keeps the shares within the tight-knit group of Italian financial and industrial companies known as the "salotto buono" (literally, good drawing room), which are the traditional allies of Mediobanca, the Milan merchant bank.

GIM and SMI, which are raising money to reduce accumulated debt of L1,532bn, said they had sold 11.6m shares to Generali and 2.5m to Ras. The Orlando groups' stake in Pirelli & C will fall to about 2 per cent after a capital-raising exercise by the investment company.

Ras said that it would join the shareholder syndicate which controls Pirelli & C. The Ras stake will be 3 per cent after the capital increase.

Kvaerner and Du Pont in development deal

Kvaerner, the Norwegian shipbuilding, engineering and oil and gas technology group, and Du Pont of the US, have announced plans to collaborate on the development of composite materials for the shipbuilding and offshore oil and gas industry, writes Karen Fossli in Oslo.

Kvaerner ranks as one of Europe's major maritime technology specialists while Du Pont, one of the world's largest industrial groups, is a leader in materials technology.

The two companies said the first result of the deal was likely to be the development from composite materials of protective structures for subsea oil and gas production systems at Kvaerner's yard in Mandal, Norway.

Other projects expected to get quickly underway include other products for the oil and gas industry such as carbon tethers which form part of the anchoring systems for floating production systems.

Sita launches virtual private telecoms service

Competition for the international telecommunications business of multinational organisations continues to intensify, writes Alan Cane in London. Sita, the group which provides telecoms services for the world's airlines together with a number of commercial customers has announced a virtual private network (VPN) service.

The Sita initiative, Global Voice Service, will be competition for Concert, owned by British

Telecommunications and MCI of the US, and AT&T's WorldPartners.

VPNs provide advanced communications features usually only available over expensive leased line networks at the cost of using the public switched network. They are made possible by intelligent switches which offer private numbering plans, calling line identity, call screening and barring, and authorisation codes among other features.

Coca-Cola Amatil sees halftime profits rise

Coca-Cola Amatil, the Australian-based beverage company, said yesterday that it expected to see increased profits at both the trading and after-tax levels in the six months to end-June, because of "volume growth, operational efficiencies, price increases and package mix changes", writes Nikki Tait.

The profits forecast was contained in CCA's prospectus for its \$570m rights issue, lodged with the Australian Securities Commission yesterday. This also confirmed that Coca-Cola, the Atlanta-based soft drinks group, would cut its stake in CCA to a maximum of 43 per cent by only taking up 35 per cent of the shares to which it is entitled. At the last year-end, it held about 50 per cent.

The balance of Coca-Cola's rights issue shares is to be sold to domestic and international institutions.

Australian wholesaler makes cross-state bid

Coles Myer, Australia's largest retailer, yesterday declined to comment on a surprise bid by QIW, the Queensland-based wholesaler and retailer, for Composite Buyers in Victoria, writes Nikki Tait. Coles holds 19.5 per cent of Composite. QIW is offering five of its own shares for every six Composite held, valuing the target company at about \$570m (US\$50.1m).

QIW said that the merger would "create a powerful independent force in food distribution throughout Australia's eastern states. It noted that QIW was the largest food distributor in Queensland and Composite the biggest in Victoria.

The bid comes only two weeks after the Trade Practices Commission ruled that David Holdings, another wholesale distribution company, could merge with Composite. However, David has said it will not bid for Composite until the expiry of the commission's appeal period.

Meanwhile, Perth-based Resources & Industry, although capitalised at only \$518m, has also announced plans to bid for Composite.

AA drops London flight

American Airlines is stopping its service between London's Gatwick airport and Nashville after running up substantial losses on the route since May last year, writes Michael Skapinker. The last flight will be in October.

Drug companies market wholesale health

Integration of pharmaceuticals with hospital and doctor services should have wide appeal, says Daniel Green

This week's alliance between Novo Nordisk of Denmark and Johnson & Johnson of the US is the latest in a series of moves by pharmaceutical companies designed to open new markets in the healthcare industry.

Until the 1990s, drugs companies were, on the whole, content to provide drugs. This decade has seen pressure from governments and insurance companies keen to control health costs.

Drugs bills have been a favourite target even though they account for less than 20 per cent of the world's \$2,000bn plus healthcare expenditure.

The pharmaceutical industry has responded by moving into the other 80 per cent of the market. It has begun to try to integrate pharmaceuticals with hospital and doctor services.

What Novo and J&J will sell is a package of the former's insulin products along with blood sugar monitoring systems made by J&J's subsidiary, LifeScan.

Such "disease management" packages should appeal to doctors, hospital executives and health insurers in several ways.

They could help the co-ordination and continuity of patient care, improve cost incentives for early diagnosis and preventative measures, and make measurement of the quality of healthcare easier.

They can also play a direct role in cost control in combination with a system of paying for healthcare called "capitation". Under capitation, healthcare providers are paid not

according to the number and kind of treatments performed but on a flat fee per head of population.

So disease management packages could help the setting of that fee by encapsulating all aspects of treating a disease and giving it a single price tag.

Diabetes is ideal for this kind of packaging. Patients are often young and remain often healthy for many years. That means that the condition is clearly delineated in medical terms as well as by products for diagnosis and treatment.

Novo and J&J are among the last diabetes specialists to get together in this way. Rivals such as Bayer of Germany and Eli Lilly and Upjohn, both of the US, are already offering disease management packages.

Other diseases are now being targeted by the pharmaceutical industry. Last December, Zeneca became the first drugs company to buy a chain of specialist cancer hospitals. Not only will it be able to increase sales of its cancer drugs through its Salick healthcare subsidiary in the US, but it will also offer a complete cancer treatment service.

Four large companies - Merck, Eli Lilly, Pfizer and SmithKline Beecham - have made a point of trying to establish detailed databases of drug prescribing patterns.

With such data, they should be able to improve the planning and efficiency of local healthcare services, offering, for example, packages tailored to different population profiles. Lilly has decided to merge its

PACKAGING DISEASES		
Company	Diseases(s)	Alliance partners
Bayer	Diabetes	Bayer Diagnostics (diagnostics); Schering (genetics)
Carvenmark	Aids/HIV, asthma, cardiovascular, depression, diabetes, hypertension	
Eli Lilly (Integrated Disease Management)	Diabetes, schizophrenia, depression, respiratory disease, ulcers	Boehringer Mannheim (diagnostics); Intergroup (MCO); Mylan (genetics); Ranbaxy (genetics) PSC (data)
Glaxo	Asthma	Boehringer Mannheim (diagnostics); + "an important customer"
Merck	Ulcers, epilepsy, diabetes, depression, cardiovascular, asthma	Flextron (data)
Novo Nordisk	Diabetes	Medco (data)
Pharmacia	Oncology	LifeScan (diagnostics)
Pfizer	Asthma, cardiovascular, depression	Value Health (data)
Schering-Plough	Asthma	SmithKline Beecham (products); Mid-Atlantic Medical (MCO); DPS (data)
SmithKline Beecham	Asthma	Schering-Plough (products); Mid-Atlantic Medical (MCO); DPS (data)
Upjohn	Diabetes	
Warner-Lambert	Cardiovascular, Alzheimer's, epilepsy	
Zeneca (Stuart Disease Management Services)	Cardiovascular	Salick

drugs distributor and another subsidiary called Integrated Disease Management.

Mr Maryn Postle, of Kleinwort Benson's pharmaceuticals corporate finance teams, says that these companies may have an advantage over rivals which will find it hard to obtain comparable data.

"Those companies that acquired a distributor have an opportunity to realise the latent value of their information asset," he says.

Disease management has so far been largely confined to the US. The healthcare industry there is fragmented, independent chains of hospitals and doctors' practices vying for the attention of the big payers such as insurance companies.

They can be approached separately by sales staff bearing radical ideas such as disease management.

Europe, where the government is usually the buyer, presents a different kind of challenge. But several US companies are already transferring the idea to European markets.

Eli Lilly is jointly marketing its diabetes drug Humulin with blood sugar monitors made by Germany's Boehringer Mannheim.

The two companies "have joint arrangement deals or are working out deals in more than 30 countries around the world," says Lilly.

Lilly is one of the companies that has committed most to the strategy of disease manage-

ment products. However, it is still sufficiently concerned that the idea might not take off to have welcomed the announcement of competition from Novo Nordisk and Johnson and Johnson.

Lilly says that the move will help make more people aware of diabetes and "further reinforces the idea that disease management is an issue".

The point, says the company, is that "some diseases are better managed when all the healthcare resources are packaged together". It appears to be an argument that corporate strategists in the pharmaceuticals industry are taking on board.

David Jones board backs sale of retail operations

By Nikki Tait in Sydney

Directors of David Jones, the Australian diversified group, yesterday gave a final go-ahead for the sale of the company's retail operations, either by a stock market flotation or via a trade sale, although shareholder approval will also be required at a meeting which will be held for July 12.

A sale of the David Jones retail busi-

ness - one of the two major department stores groups in Australia - has been mooted for many months, and a number of potential buyers, mainly from outside Australia, are said to have expressed interest.

An international roadshow, to test the depth of this interest, is expected to get under way in the next few weeks. This is likely to take in the UK, the US and some Asian centres, including

Hong Kong and Singapore. However, both the company and its advisers have warned that the sale process will take some time to complete - regardless of the disposal process that is eventually chosen.

Directors said that the earliest it could be concluded would be late in 1995, and that it was possible that the process could continue into 1996. The company has 32 stores around

Australia, generally positioned at the upper end of the department store market.

The most recent results showed sales in the six months to the end of January of \$796.8m (US\$574.5m), up 7.3 per cent over the same period a year earlier.

Net assets are put at about \$550m and the retail business is being sold on an "unlevered basis", according to advisers.

The Reuter Foundation

FT
FINANCIAL TIMES

ROBERT MAUTHNER
MEMORIAL FELLOWSHIP

The Financial Times and the Reuter Foundation have established a new visiting fellowship for journalists at Oxford University in memory of the late Robert Mauthner, the distinguished Financial Times writer on European affairs who died last year.

The Robert Mauthner Fellowship will offer mid-career journalists from European Union member countries an opportunity to spend three months studying a subject of their choice at Oxford, as members of the Reuter Foundation Programme based at Green College.

The annual fellowship is open to journalists of all media, from any EU country, who distinguish themselves in reporting and interpreting economic, political or social developments in the European Union.

Successful candidates are likely to be aged between 28 and 45. Study projects will be agreed as part of the selection procedure. Fellowships will be for one term (approximately three months) starting in October, January or April.

Applications will close on June 30th 1995. Application forms and more information may be obtained from:

The Director
The Reuter Foundation
85 Fleet Street, London EC4P 4AJ

Tel: 0171 510 7015 Fax: 0171 510 8599

European
Investment Bank
Italian Lira 350 Billion
Floating Rate Notes
due December 1999
Notice to the Holders

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• ITL 136,503
per ITL 5,000,000
• ITL 1,365,625
per ITL 50,000,000

Luxembourg, June 19, 1995

CREDIT LYONNAIS
USD 500,000,000 FRN
Due 1996

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The Coupon N°10 will be payable on 14.09.1995, at the price of USD 135.13 for the USD 100,000 Notes, and USD 1,351.25 for the USD 100,000,000 Notes.

The Principal Paying Agent

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Floating Rate Notes Due December 1999 (the "Notes")
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By: Citibank, N.A. (Issuer Services), Agent Bank

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12 month period ending	12 month period ending	12 month period ending	12 month period ending
01/01	12.84	10.00	10.00
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01/03	12.84	10.00	10.00
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INTERNATIONAL COMPANIES AND FINANCE

Microsoft plans Japanese games joint venture

By Louise Kehoe
in San Francisco

Microsoft, the world's leading personal computer software developer, is planning a joint venture to develop and market computer games with Softbank, Japan's largest software distributor.

The agreement, expected to be announced later this month, will create a personal computer games joint venture with the "Windows 95" PC operating system, a new version of Microsoft Windows scheduled for launch in August.

Although there are hundreds of games available for use with the current version of Windows - which will also be compatible with Windows 95 - Microsoft is encouraging development of games that can take full advantage of the features of the new operating system.

The games will initially be aimed at the booming Japanese home computer market. They will compete with games designed to run on video game machines from Nintendo, Sega Enterprises and others.

Later, the joint venture is expected to market the computer games internationally.

Microsoft is itself one of the largest developers of software for use on home computers. It has focused primarily, however, on educational and entertainment titles such as Encarta, a CD-ROM encyclopedia, rather than multimedia games. The joint venture would, therefore, represent an expansion of Microsoft's presence in the home computer software segment.

Softbank has long been the leading distributor of Microsoft products in Japan. The joint venture is the latest in a series of moves by the Japanese company to expand its international presence. Earlier this month it announced plans to acquire a stake in UCA&L, a US telemarketing company.

Softbank has also moved into the US computer trade show market with the \$600m purchase this year of the exhibition division of the Interface Group, which organises Comdex, the world's largest computer trade show.

Dreams for IBM link with Apple, Motorola turn awry

By Louise Kehoe

Some anniversaries are best forgotten. One that IBM will not be celebrating comes on July 3, marking four years since its decision to collaborate with Apple Computer and Motorola in the development of personal computer technology.

The "grand alliance" that was to have changed the face of the personal computer industry has fallen short of the grandiose plans formulated in 1991. IBM, in particular, appears to have gained little.

On Monday IBM, the world's biggest computer company, will finally unveil the first products to stem from the joint development agreement - a range of personal computers based on the PowerPC microprocessor.

But its "Power Personal" products, long overdue, lack the software needed to compete with standard PCs. They will be introduced with software from arch rival Microsoft instead of ally Apple.

Talks with Apple that might have given IBM the rights to put Apple Macintosh software on its Power Personal products came to naught.

A version of IBM's own PC operating system, OS/2 Warp, designed to run on the Power Personal computers, is not yet complete. Industry analysts predict that after repeated delays the software may finally be ready towards the end of this year.

When IBM, Apple and Motorola formed their partnership four years ago, the three companies planned to develop PowerPC microprocessor chips that would outperform anything that Intel could bring to market. IBM and Apple also formed joint ventures to develop multimedia products and to create a "new genre of systems software".

While the PowerPC chips are faster than Intel's microprocessors, they failed to win broad support among PC manufacturers. Apple has rebuilt its Macintosh product line based on PowerPC but is nonetheless struggling to maintain its share of the PC market.

Other aspects of the ambitious 1991 alliance have also failed to live up to expectations. Last week, Taligent, the IBM-Apple software development joint venture, released its first product.

However, instead of the challenge to Microsoft Windows originally envisaged, Taligent has developed a set of tools for software developers aimed primarily at its three investors.

Similarly, the IBM-Apple multimedia joint venture, Kaleida Labs, has yet to fulfil its promise. Its charter to create multimedia technologies for use on all kinds of computers and consumer electronics systems has been scaled back.

In contrast to the excitement surrounding the formation of the IBM-Apple-Motorola alliance in 1991, last week an elaborate demonstration of Kaleida's latest technology and the introduction of Taligent's first product went largely unnoticed.

Public attention was instead focused on IBM's latest attempt to boost its presence in the PC software market through the acquisition of Lotus Development.

Time will tell whether this may turn out to be a more memorable event.

Argentine auto engine runs hot and cold

Sales are down, but investment is up. David Pilling looks at South American trends

If the car industry is sometimes the thermometer of a nation's economic health, then Argentina appears to be chilled and flushed at the same time. Just as domestic sales have plummeted - by 38 per cent in the first five months - multinational companies have pledged to invest \$3bn in new plants over the next five years.

But much of that investment could be placed in doubt following the decision by Brazil this week to review its treatment of Argentine automotive imports. In an ambiguously worded decree, Brazil set quotas on imports of cars without specifically excluding production from the countries of Mercosur, a customs union that groups Brazil with Argentina, Paraguay and Uruguay.

Many carmakers that have pledged large investments in Argentina - such as General Motors, Ford and Fiat - have done so with the huge and newly stabilised Brazilian market very much in mind. They had hoped to take advantage of Mercosur free-trade arrangements, expected to enable Argentine-produced cars freely to enter Brazil, where vehicle sales could soon surpass an annual 2m.

Such companies are bound to be uneasy at the possible ramifications of Brazilian quotas, in spite of assurances from some diplomats that Argentine imports will not be affected. Perhaps of even greater concern will be Brazil's intention to renegotiate the car regime hammered out with fellow Mercosur members last year, and

originally expected to last until the year 2000.

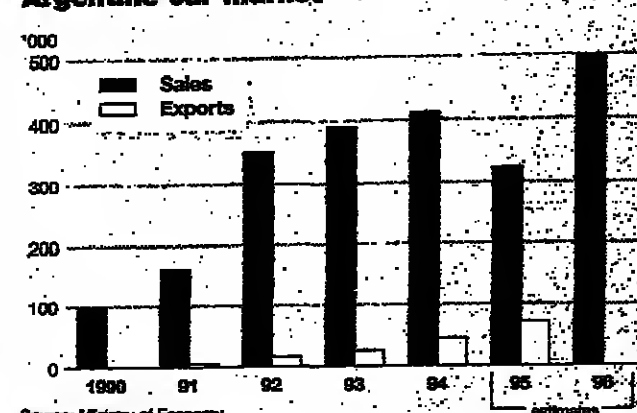
"This could change the whole scenario," says Mr Jorge Mostany, president of Ford Argentina, vice-president of Adefa, the Argentine automakers' association. Brasilia's apparent desire to change the rules could be partly aimed at enticing investments away from Argentina and into Brazil, he says. "Investors saw Mercosur as a single market. But they might look at things differently now."

There is a lot at stake. Ford, for example, intends to invest \$1bn in Argentina between now and 1999, spending \$700m on developing Escort and Rover production lines and a further \$300m on upgrading existing plant. Up until now, Ford has produced cars in both Argentina and Brazil in conjunction with Volkswagen as part of the Autolatina joint venture, but recent years of rapid market expansion have persuaded both companies to go it alone.

General Motors, which last year ended a 16-year absence from Argentina with the inauguration of a \$100m pick-up truck plant, is due to invest a further \$1.1bn. Half will be spent on a new factory in Santa Fe province, which by 1997 should be rolling out nearly 100,000 Chevrolet utility vehicles a year.

Fiat is to invest \$600m in a Córdoba-based factory slated to produce 150,000 Fiat 128s a year, while Chrysler, Volkswagen, Toyota and Mercedes-Benz plan smaller, but significant

Argentine car market



Source: Ministry of Economy

investments. Most of these companies are gambling that the Argentine market, which has slumped this year because of a post-Mercosur credit squeeze, will pick up again in 1996. By this time they calculate Argentine sales should be buying at least 500,000 cars a year, five times the number being sold in 1990.

Many carmakers which abandoned Argentina in the previous two decades of economic and political turbulence, intend to give the country another shot. Argentina, which slayed hyperinflation in 1991, has more years of stability behind it than Brazil, which has had less than a year of relative price stability.

But other advantages that Argentina may have had over Brazil as an investment location for carmakers could be eroded by Brasilia's apparent

desire to renegotiate the rules. Potential investors in Argentina, for example, had probably factored into their location decision Argentina's lower tariffs on capital imports and the more protected nature of its domestic industry.

Possible rule changes also threaten the strategies of Argentina's local car industry, already changing its strategy in preparation for fiercer competition and greater export potential.

Clasde, which produces Renault vehicles, plans to invest \$500m in modernising production lines and in nearly doubling capacity to 200,000 units by the year 2000. The company, which will have raised the ratio of cars produced per worker from 5.9 in 1990 to 28 by next year, is pushing towards a "world-class" standard of 40.

Its focus, too, is regional. "We are not thinking in terms

of Argentina any more, but of Mercosur," Mr Manuel Antelo, Clasde chief executive, said before Brazil's announcement. After Brazil's announcement, he said: "We had planned to export 40,000 more vehicles, which represents a month-and-a-half of production," although he remained "optimistic" that a solution would be found in talks due to be held from early next week in São Paulo, Brazil.

Sevel, controlled by the local Macri group, had also developed a Mercosur strategy following the decision by Fiat, whose models account for 73 per cent of Sevel's sales, to withdraw its licence from 1996. This month, Sevel negotiated a deal with Peugeot of France which will make the Argentine company the sole producer of Peugeot cars for the region.

Should Brazil toughen its stance, however, Peugeot's decision to concentrate production of its models in Argentina may also be reviewed.

Even in the short term, Sevel's plans to export 35,000 vehicles to Brazil in the second half could be affected. If Brazilian quotas are applied to Argentina, then Sevel's exports will be restricted to 10,000.

This year has already seen Argentine car plants standing idle for several weeks, as automakers have cut back production in line with frosty domestic sales figures. If differences with Brazil are not quickly solved, Argentine companies cannot rule out job losses. "You can't live with these ups and downs," said Mr Antelo. "It's a disaster."

Chrysler prospects queried by S&P

By Richard Waters
in New York

The steady improvement in credit standing that had accompanied Chrysler's rebound from near-bankruptcy in the early 1990s ended yesterday as one of the two big US rating agencies raised questions about its prospects.

Standard & Poor's, while confirming the US motor manufacturer's A-minus senior debt rating, said it had switched the outlook on the rating to "negative" from "stable". Though not pointing to an immediate downgrading, the move indicates that the next rating action is likely to be a cut.

S&P's decision comes only five months after it raised Chrysler from BBB-plus, and only weeks after the company completed a refinancing of more than \$8bn of outstanding debt. Chrysler emerged from the non-investment, or junk-bond, grade two years ago.

For a company such as Chrysler, with a financial services arm which is a big borrower on the capital markets, a single-A rating is an important attribute. By reducing the company's cost of funds, the rating enables it to compete with

other lenders without eating into profit margins.

Chrysler said it was pleased that its rating had been reaffirmed, but disappointed about the negative outlook.

S&P, like Moody's, reaffirmed the company's existing rating after an announcement that Mr Kirk Kerkorian, the company's biggest shareholder, would no longer pursue a buy-out of the company.

Mr Scott Sprinzen, S&P's auto industry analyst, said the outlook had been switched to negative because of the fall in US auto sales this year. Chrysler's "disappointing financial performance this year raises concerns about [its] ability to sustain financial performance at a level consistent with current ratings", S&P said.

While noting the company's "remarkable progress in improving its competitive position since the late 1980s", the agency warned that "its relatively narrow geographic focus and product base likely will result in a high degree of earnings volatility".

Chrysler relies almost exclusively on North American sales and its product line is tilted heavily towards mini-vans and sport-utilities, where competition has been growing.

PriceCostco rises 11% in term despite sluggish sales

By Richard Tomkins
in New York

PriceCostco, the US membership warehouse chain with outlets in North America and the UK, yesterday reported an 11 per cent increase in third-quarter profits, in spite of sluggish sales growth in its stores.

Net profits on continuing operations rose to \$32.6m from \$29.4m, largely because the company succeeded in improving profit margins by cutting costs and changing the product mix.

Revenues from warehouses open for more than one year rose 1 per cent, while overall revenues, lifted by new store open-

ings, rose 8 per cent to \$3.82bn from \$3.55bn.

PriceCostco ended its financial year to last August with 219 warehouses in the US and Canada and two in the UK.

It also had a 60 per cent interest in Price Club Mexico, operating eight warehouses in Mexico.

Since then, PriceCostco has opened 18 warehouses in the US and Canada, including four relocations; one warehouse in Glasgow, Scotland; and five warehouses in Mexico.

In addition, a Price Club operated by Shinsegae Department Stores under a licence agreement has opened in Seoul.

Renovator lends the Midas touch

Cyprus Amax co-chairman Milt Ward speaks to Kenneth Gooding

Nothing encapsulates the driven nature of Mr Milt Ward's personality as clearly as when he says: "You must cleave every day to make the company better and bigger."

It is only three years since he was recruited to rebuild, as co-chairman, Cyprus Minerals, two years since he surprised the rest of the mining and metals industry by merging it with Amax, and one year since he started Cyprus Amax on an international expansion with the acquisition of copper projects in Peru and Chile. Capital expenditure in the past three years reached US\$1.3bn, while sales of non-core assets raised a similar sum. Cyprus Amax plans to spend another \$1.7bn in the next three years. "We are remarking the company," he says.

In the past three years the top three managers in every one of the group's divisions have been replaced. "Not because the people who were there did not know what they were doing but we wanted to do things differently," Mr Ward insists.

Today Cyprus Amax is the second largest US copper producer after Phelps Dodge and the second largest coal producer after Hanson's Peabody subsidiary. It is also the world's biggest producer of molybdenum, used for toughening other metals, and of lithium, used by the glass, ceramics and metallurgical industries. Each of the businesses has reduced costs, improved productivity and increased production levels.

Public attention was instead focused on IBM's latest attempt to boost its presence in the PC software market through the acquisition of Lotus Development.

Time will tell whether this may turn out to be a more memorable event.

Even the most sceptical observers agree that Mr Ward

seems to have made the Cyprus-Amax merger a success. He agrees. "The merger has gone just beautifully." But he has one important caveat.

He wants Cyprus Amax to be seen as a copper and gold company, "because that can be a very attractive business". He should know because he joined Cyprus from Freeport-McMoRan, a US mining group with gold in its portfolio and where he spent about 20 years, later as president. But so far attempts to improve the reputation of Amax Gold, a high-cost producer 45 per cent owned by Cyprus Amax, have been unsuccessful. "That company was bleeding to death," Mr Ward recalls. "We halved the staff, have given it financial flexibility and are moving ahead with two new mines. But the stock price is flat."

Amax Gold produced 241,000 ounces of gold at a cash cost of \$340 an ounce last year, but Mr Ward insists that in 1997 it will produce 635,000 ounces and costs at the present mines will be down to \$221 an ounce. Cyprus has its own gold project in Russia and this might be sold to help Amax Gold on its way to an annual 1m ounces.

At that stage, Ward hopes, a merger could be arranged.

However, all this is incidental to his main objective, which is to make Cyprus Amax one of the world's biggest, lowest-cost and most admired copper producers. Mr Ward suggests that global copper demand can be expected to grow by an annual average of more than 2 per cent for at least the next eight to 10 years, and this will require an extra 600m lbs of capacity every year.

Cyprus's aim is to increase its copper production from last year's 62m lbs, to 100m lbs in 1996, while driving cash production costs down from 69 to 60 cents a lb (including credits for by-product



Milt Ward: "The merger has gone just beautifully"

molybdenum at \$3 a lb).

The backbone of the company in the past was its copper mines in Arizona. But virtually all its trucks, shovels and milling equipment urgently needed replacing when Mr Ward arrived. This was a legacy from when Cyprus was spun off to shareholders by the Amoco oil group in 1985. According to Mr Ward, "the previous management bought the assets cheaply and believed they could make a lot of money if they did not invest or spend heavily. They spent nothing on the mining fleet until something broke."

Mr Ward's ambitions for Cyprus were thwarted by a lack of cash. That was the point of the merger with Amax. Together, the two had coal operations, the two would provide steady earnings and cashflow and temper the volatility of the metals market. The merger in November 1993 resulted in Amax, Amax's aluminium bus-

ness, being spun off while Cyprus Amax kept Amax's coal and molybdenum operations.

There was some criticism of Cyprus's move deeper into the coal business. "But we needed the cashflow from coal to grow the copper business and we got \$250m of cashflow," Mr Ward points out. Without the coal cashflow Cyprus could not have contemplated the acquisitions outside the US. It paid \$13m for the Cerro Verde copper mine and 15,000 acres of highly-prospective territory from the Peruvian government in March last year, and followed up by winning the keenly-fought auction for a 61 per cent stake in the El Abra copper ore body in Chile from the state-owned Codelco for \$330m.

Some in the industry suggest Cyprus paid too much for El Abra, but Mr Ward says the bid was based on the assumption the deposit would contain two or three times the copper already discovered. There are now 2,000 people working on El Abra, which some analysts suggest has the potential of replacing Chile's Chuquibambilla and Escondida, the world's two biggest copper mines.

The merger with Amax perhaps stemmed from Amax's severe weakness after the collapse in aluminium prices, to the lowest-ever level in real terms. However, copper prices remained relatively buoyant during the recession and have risen to very profitable levels in the past two years. Cyprus Amax will generate about \$1bn of cashflow this year and Mr Ward expects cashflow to cover capital expenditure for the next three years.

Some \$50m to \$60m of 1995 cashflow will come from the coal operations, but Mr Ward makes it clear he sees the business as more than just a "cash cow". There are plans to expand it, too.

Ontario Hydro set to cut debt

By Robert Gibbons in Montreal

Ontario Hydro, one of Canada's two biggest electric power utilities and an important international borrower, will reduce its C\$6bn (US\$2.5bn) long-term debt by 11 per cent by the end of 1997. It is also preparing for continent-wide deregulation of electricity generation and distribution.

The utility, heavily restructured in 1992-93 because of the recession, expects profit to range between C\$600m and C\$800m a year in 1996-97, providing strong momentum for debt reduction.

In 1994, it posted net profit of C\$587m on revenues of C\$8.7bn, against a loss of C\$3.6bn, including restructuring charges, on revenues of C\$8.4bn in 1993.

Ontario Hydro said operating costs would be pared further, and its 20 per cent generating surplus was unlikely to be absorbed until well after 2000.

"A deregulated continental free market in electrical energy, down to the retail level, is a realistic prospect," the annual report said.

The new Conservative government of Ontario is committed to privatisation of some or all of Ontario Hydro's non-nuclear assets.

Correction
Sail

A report on the Salem steel plant of the Steel Authority of India Limited (SAIL) in Tamil Nadu on May 31 contained a number of errors. The plant earned a net profit of \$60m (\$1.3m) in 1994. SAIL's Durgam is being modernised to achieve an annual output of 1.8m tonnes of ingots and 1.5m tonnes of saleable steel.



LMS
Annual Results
Year ended 31 March 1995

Net rental income record £32.6 million (1994 - £30 million)
Profit before tax £35.3 million (1994 - £22.3 million)
Portfolio valuation £397 million (1994 - £380 million)
Shareholders' funds £336 million (1994 - £319 million)
Earnings per Ordinary share 11.05p (1994 - 8.59p)
Dividends per Ordinary share 4.4p (1994 - 4.2p)

- ☐ Letting progress has been maintained
- ☐ Retail content of portfolio increased to 24%
- ☐ Gearing unchanged at 23%
- ☐ Net finance costs covered 2.5 times by net rental income

Report and Accounts available from the Secretary
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per FF 100,000 Bond. The relevant
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Bankers Trust
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£5,500,000
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European
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per ITL 5,000,000
• ITL 1,418,333
per ITL 50,000,000
Luxembourg, June 16, 1995

U.S. \$200,000,000
Marine Midland Bank, Inc.
New York City

U.S. \$200,000,000
Marine Midland Bank, Inc.
New York City
Floating Rate
Subordinated Notes Due 2000
Interest Rate: 6.0625% p.a.
Interest Period: 15th June 1995
to 15th September 1995
Interest Amount per
U.S. \$100,000 Note due
15th September 1995: U.S. \$791.49
By: Citicorp, N.Y. Agent

U.S. \$400,000,000

Santander Financial Insurances Limited
(Incorporated in the Cayman Islands with limited liability)

Subordinated Undated Variable Rate Notes
with payment of interest subject to the profits of
and secured by a subordinated deposit with
Banco Santander, S.A.
(Incorporated in Spain with limited liability)

Notice is hereby given, that for the Interest Period from June 16, 1995
to September 15, 1995 the Notes will carry an interest
Rate of 6.75% per annum. The amount of interest payable
on September 15, 1995 will be U.S. \$4,406.25 per U.S. \$250,000
principal amount of Notes.

By: The Chase Manhattan Bank, N.A.
London, Agent Bank
June 16, 1995

U.S. \$35,000,000
Floating Rate Notes 1997
Restructurable at holder's option in 1995

Notice is hereby given that the Rate of Interest has been fixed at
6% and the interest payable on the relevant interest
Payment Date December 18, 1995 in respect of U.S. \$100,000
nominal of the Notes will be U.S. \$3,083.33.
June 16, 1995, London
By: Citibank, N.A. (Issuer Services), Agent Bank CITIBANK

Scapa bu
Sciences

Shopping
Centre stake
costs £340m

ML Microsystems
The company has
announced that it
has acquired a 50%
stake in the
company.

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Scapa buys Coating Sciences for \$43m

By Tim Burt

Scapa Group, the industrial materials manufacturer, yesterday moved to reduce its reliance on the paper industry by acquiring Coating Sciences, the US tapes company, for \$43m.

The acquisition, its second in North America in eight weeks, is expected to push sales from Scapa's specialist materials businesses above those from the paper equipment division for the first time.

It is paying \$34.2m cash for the Connecticut-based company, of which \$4m has been deferred for at least three years, while assuming \$9m of debts.

Mr David Dunn, chief executive, admitted the deal looked pricey given Coating Sciences' \$3.1m net assets and profits of \$2.1m last year.

He said, however, the strategic benefits and additional capacity flowing from the subsidiary's new plant would make it earnings enhancing in the first year.

"This will give us critical

mass in North America and help balance the portfolio."

The acquisition, agreed after nine months of talks, is expected to increase net borrowings from £58.4m to £90m, for gearing of about 40 per cent.

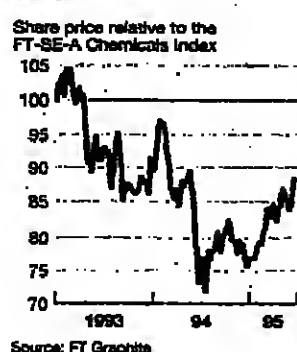
It follows the purchase in April of Renfrew Tape, the Canadian tapes manufacturer, for £31.7m.

Scapa has been trying to expand its industrial division - which also makes filtration equipment and specialty materials - after four years of recession in the paper industry, its main customer base.

Although the recession has reduced increased paper prices, Scapa's profits last year were held back by aggressive competition among equipment suppliers. Pre-tax profits fell from £48.5m to £46.1m in the year to March 31 despite increased sales of £437.3m (£391.7m), including £4.1m from acquisitions.

Mr Dunn blamed the decline on a \$5m exceptional charge, incurred to cut overcapacity, forced Scapa to close a

Scapa



Source: FT Graphite

French factory and streamline operations in Mexico, South Africa and Canada.

Those costs and depressed prices contributed to reduced operating profits of £34.7m (£41.4m) in the paper division. Profits in the industrial materials division, by comparison, rose from £14.1m to £18m, including a nine-month contribution from Renfrew.

Mr Dunn said the company's French specialty tapes business acquired 18 months ago

PowerGen buys Oryx' North Sea gas assets

By Motoko Rich

PowerGen, the electricity generation company, has agreed to buy a package of North Sea gas assets from the UK energy business of Oryx, the Dublin-based oil and gas explorer, for \$120m.

The generation company has agreed to buy a 33.7 per cent working interest in the producing Audrey gas field in block 48/15a, a 10 per cent working interest in the partly developed Gullion gas field in the same block and an interest in the part of that block which contains the Ensign gas discovery.

It has also committed to buying one third of Block 21/5a.

PowerGen said it would fund the purchase from its own financial resources.

The purchase is subject to the Department of Trade and Industry and partner pre-emption rights.

The acquisition will add an estimated 250bn cu ft of proven

and likely gas reserves to PowerGen's existing gas portfolio.

Currently it holds 210bn cu ft in gas reserves. The company has a mixture of gas and oil interests in the Liverpool Bay, Ravenspurn North and Johnston fields, which were purchased from Monument and Lomo last year. Its oil reserves total 15m barrels in Liverpool Bay.

Mr Alf Roberts, PowerGen executive director, commercial, said: "This acquisition is a further significant step in building an upstream gas business. It will provide both immediate operating profit contributions and the prospect of long-term, low cost gas to support our future business requirements."

Earlier this month Oryx sold a 15.5 per cent stake in the Alba oil field in the North Sea to Unioil Texas Petroleum for \$27m. Oryx said its year-end debt target was \$1.3bn. Its debt levels peaked at \$3.2bn in 1990.

LEX COMMENT J. Sainsbury

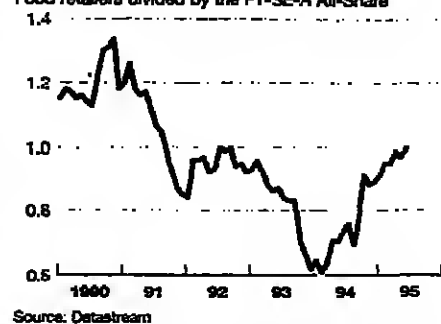
Food retailers can breathe a sigh of relief: the new advertising campaign from J. Sainsbury will not trigger a fresh price war. It will focus on service, not price, emphasising the group's determination to crack down on wonky trolleys and carrier bags that do not open.

Although a substantial and well thought-out campaign, it is doubtful whether it will be enough to transform the group's somewhat lacklustre sales performance. Like for like sales growth at Sainsbury is running at 2 to 3 per cent, compared to 6 to 7 per cent at Tesco and 5 per cent at Safeway. The latest move looks like a cashing-up exercise. Ever since Tesco launched its Value Lines in late 1993, Sainsbury has given the impression of being on the defensive. The latest evidence of this is the Tesco customer loyalty card, which, though sniffily derided by Sainsbury, has boosted its rival's sales. But to give Sainsbury its due, it has been adept at devising new retailing initiatives - not least its own-brand products in categories such as beer, nappies and baby-foods. As it concedes, it has not communicated its achievements as effectively as its competitors.

The cost of the new campaign will hit Sainsbury's own profits this year, but by less than 1 per cent. In the absence of price cuts, the feared sector-wide squeeze on margins will not materialise. The supermarkets have seen off the threat of the discounters and, so far at least, are disinclined to tear each other apart on price. For as long as this self-restraint holds, the sector will deserve to outperform further.

P/E ratios

Food retailers divided by the FT-SE-100 All-Share



Source: Datastream

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Hartstone returns to 'normal' and dividend list

By Peggy Hollinger

Hartstone, the hosiery and leathers goods company, yesterday returned to the dividend list after a two-year absence and announced a sharp swing back into the black with profits of £4.7m after 1994's £70.7m losses.

Mr Shaun Dowling said the company was "just about respectable", with improved profits and gearing down from 310 per cent to 58 per cent. The payment of a 0.32p dividend signalled that Hartstone was ready to "behave like a normal company".

Mr Dowling said he expected

the dividend to be increased in future in line with the improvement in profits.

He added that much remained to be done, most importantly the completion of refinancing talks with bankers.

However, Hartstone would now be able to focus on building up the brands it owned, such as Etienne Aigner in the US - rather than concentrating on the "minuses", he said.

Hartstone was almost written off by investors in 1993 after issuing repetitive profit warnings and announcing it had breached banking covenants. After management changes, Hartstone launched a

£30m rescue rights issue last year and has sold a number of businesses acquired to the acquisition binge between 1989 and 1993.

The sharp turnaround in profits was partly due to the absence of £71.5m in exceptional charges on discontinued businesses. Excluding exceptional, pre-tax profits rose from £800,000 to £4.6m, on sales down from £363.9m to £218m. Earnings of 1.8p per share, compared with a 58.6p loss.

The hosiery business - which the market expects will eventually be sold - benefited from a record performance in Spain.

Shopping centre stake costs £340m

Capital Shopping Centres, the UK property company, has emerged as winner of a four-year auction for the Metro-Centre in Gateshead, Europe's largest covered shopping centre and one of the biggest properties ever to be sold in the UK, writes Simon London.

The company, which floated on the stock market last year, is thought to have offered the Church Commissioners, the Church of England body that is selling the shopping centre, about £340m for a 90 per cent interest. The Church Commissioners has indicated that it wanted to keep 10 per cent within its investment portfolio.

Capital Shopping Centres beat off the Prudential, the life insurer, and rival property companies Hammerson and Chelfield to win the 2.2m sq ft centre.

CML Microsystems, the USM-quoted traffic control equipment manufacturer, reported reduced pre-tax profits of £3.81m for the year to March 31 on turnover ahead of £19.8m.

Mr George Gurry, chairman, said the promising start to the year had been curbed as difficulties emerged with the expanding operations of the traffic business, Microsense Systems.

There was also a late downturn in sales at MEX-COM, the US semiconductor business.

Southern Water fails to deliver

By Peggy Hollinger

Southern Water was yesterday under fire from consumer groups and analysts as it unveiled increased annual profits but failed to deliver a special benefits package for shareholders or customers.

Customer rebates and special dividends have been a feature of this water industry reporting season, with Thames the only other company so far to resist the trend.

Mr William Courtney, chairman, said there was no need to pay a special dividend to shareholders. Instead: "We will ensure our annual dividend reflects the financial aspirations of our shareholders."

However, Southern said it would seek powers to buy back 10 per cent of its shares. This has the effect of enhancing earnings per share and could allow the company to accelerate the rate of dividend growth.

Meanwhile, Mr Courtney said customer benefits had been reflected in the price limits set at the last regulatory review. In addition, the company would examine whether to defer part of the annual price increase. Southern also intended to invest in discretionary spending, such as measures to prevent sewer flooding in the home.

The market expressed its displeasure

with the announcement by marking the shares down 13p to 627p. "I think they are not in touch with the political realities of the world," said one analyst. "What they are doing would be fine in isolation, but the problem is that other companies are doing much more."

The Southern Consumer Service Committee, the independent consumer arm of the Office of Water Services, said yesterday the announcement left customers with "absolutely nothing". Professor Judith Rees, the CSC's chairman, said: "Shareholders appear to be the winners and customers are given nothing more than vague promises of service improvements."

BA appoints new marketing director

British Airways has appointed Mr Ford Ennals as its new marketing director to replace Mr Mike Batt, who left in March because he wanted to live in the US, writes Michael Skapinker.

Mr Ennals, 39, has marketing experience in both the US and the UK and has worked for Mars, Unilever and Reebok. He is currently executive vice president, marketing and business operations for Fruit of the Loom, the clothing company.

Mr Bob Ayling, BA's managing

director, said the appointment of Mr Ennals followed a worldwide search for someone to replace Mr Batt, who invented the Club World concept for the airline.

Mr Ennals, who joins BA next month, will be responsible for the company's advertising, customer relations and in-flight entertainment. A graduate of Nottingham University, he played football for England schoolboys.

He spent 10 years at Mars in both the US and the UK.

Turnover slipped to £27m (£27.8m) but operating profits improved from £1.64m to £1.74m. Last time there was an exceptional £29,000 credit.

The company plans to move to a full quote in July.

Faupel Trading Group, the USM-quoted importer of textile goods mainly from China, achieved a 7 per cent rise in pre-tax profits from £1.02m to £1.08m (£1.71m) in the year to March 31.

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THE NEW SOUTH AFRICA: ITS FIRST YEAR

Nearly a year has passed since South Africa's first fully democratic election, which took place on 27 April 1994. The first anniversary of this historic event provides an occasion for retrospection and a look ahead.

Developments during the past year, in the economic as in other areas, were enveloped by the relief, the goodwill and the spirit of tolerance and co-operation that had been engendered by the peaceful nature of the election and the instalment of the Government of National Unity. Confidence and optimism among both households and business enterprises, and expectations of early improvements in the quality of life among broad segments of the population, undoubtedly contributed to marked surges in both consumption and investment expenditure during the second half of 1994 in particular.

The South African economy weakened cyclically from early 1989 through the first few months of 1993. A cyclical recovery is now provisionally estimated to have commenced in June 1993; the starting-point of this upturn therefore significantly preceded the general election.

Real gross domestic product rose by some 2 1/2 per cent in the calendar year 1994, but at impressive rates, seasonally adjusted and annualised of 4 and 6 1/2 per cent in the third and the fourth quarter. Real gross domestic expenditure increased by close to 6 per cent during 1994, and at an average seasonally adjusted and annualised quarterly rate of as much as 8 1/2 per cent in the second half of the year. Most remarkably, real gross domestic fixed investment, which had shrunk by nearly one fourth from early 1990 to late 1992, recovered by more than 7 per cent in 1994. In the final quarter of 1994 it was rising strongly at an annualised rate touching 20 per cent.

The sharp upturn in domestic expenditure was accompanied by a surge in merchandise imports which caused the balance on the balance-of-payments current account to be transformed from a surplus of R5.8 billion in 1993 to a deficit of R2.1 billion in 1994. However, after very heavy outflows of foreign capital in 1993 and the first half of 1994, changing perceptions of the South African situation led to net inflows of foreign capital almost from the day of Mr Nelson Mandela's inauguration as President on 10 May 1994.

During a large part of 1994, the revival of the economy failed to make a significant favourable impression on employment in the formal sector of the economy: unemployment, and substantial use of the work force in employment or self-employment in the informal sector, are among the most acute problems to be dealt with in reorientation of the economy. At the same time, the surge in domestic spending and rising levels of activity also contributed to a reacceleration of inflation in both production and consumer prices to a level of 9 1/2 to 10 1/2 per cent in late 1994 and early 1995. Unduly rapid expansion of bank credit and the monetary aggregates called for tightening measures of monetary policy in October 1994 and February 1995.

Major events in the first year of the New South Africa included South Africa's successful floating of a major global bond issued in December 1994 and the abolition of the financial rand - signifying termination of South Africa's dual exchange rate system and abolition of the most important element of exchange controls over non-residents.

Prospects for 1995 are for a real growth rate of the economy of the order of less than 3 to about 3 1/2 per cent; the figure is likely to be held down by poor crops and by the ramifications of poor agricultural conditions, as well as by prospects for a decline in real value added of the gold-mining industry.

In principle, the New South Africa should prove itself capable of matching, and surpassing, even the country's best economic growth performances of the post-World War II period. This view is based on the fact that the New South Africa will have freed itself of the self-imposed curbs, constraints and inefficiencies of earlier socio-political policy regimes; is no longer subject to international sanctions and disinvestment campaigns; and has regained access to the international money and capital markets. South Africa's relative advancedness on the African continent means that the country has many "good things" going in for it. The central government's budget for 1995/96 has given evidence of the authorities' determination to maintain discipline in matters of fiscal no less than monetary policy.

The year since 27 April 1994 has however also brought a new sobriety and realism. Some time has inevitably been absorbed by the new Government's having to settle in and to familiarise itself with the mechanisms and procedures of governing. The Government is "new" not least in that it has sought to introduce new styles of government that call for broadly based consultation in policy matters and for community involvement and the participation of stakeholders, in addition to being open, transparent and accountable. A good deal of work remains to be done in drawing up South Africa's permanent Constitution and in defining the functions, revenue-raising and borrowing powers of the sub-national tiers of government. Efforts are afoot among South Africa's continental neighbours to enlist the country's co-operation and participation in the economic upliftment of sub-Saharan or East and Southern Africa. Not surprisingly, the advent of the New South Africa has led segments of the workforce in both the public and the private sector to campaign for a revision of their relative wage positions and working conditions.

Some early results have been achieved in "Presidential projects" (such as primary health care, a school feeding scheme, and electrification by Eskom) that are spearheading the Government's Reconstruction and Development Programme. Care has to be taken, however, to ensure the long-term sustainability of these upliftment actions and their reconcilability with fiscal and monetary discipline. This calls for careful management of the expectations of the electorate.

In the 1970's and 1980's, South Africa's economic growth and development were increasingly held back by political uncertainties, the country's international isolation, and structural deficiencies of the economy. These deficiencies included low levels of domestic saving and investment, inflation-proneness, limited competitiveness of large parts of South African business, and limited employability of large parts of the country's labour force.

The socio-political realities of the New South Africa have not, by themselves, caused these problems to go away. Arrayed against these difficulties are awareness and understanding of the country's problems in senior circles of the Government of National Unity, and the fact that these problems may now be addressed by a legitimate government whose solid support base should afford it additional degrees of freedom in doing so. The essential challenge facing South Africa today is to enhance the quality of life for broad layers of its population while also raising the productivity and earning power of its disadvantaged population groups and strengthening the supply capabilities of its economy.

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COMPANY NEWS: UK

Odds in favour of casino expansion

Scheherazade Daneshkhu considers plans for the easing of gambling regulations

Casino operators in the UK are placing their bets on a series of deregulation moves which they hope will help expand business and profits.

More than 70 per cent of the UK's 119 casinos are in the hands of quoted companies such as Rank, Stakis, Stanley Leisure, London Clubs International and Capital Corporation, the former Crocford.

Last year the total amount exchanged for chips amounted to £2.2bn, an 8 per cent increase on the previous year. London is the dominant centre with its 21 casinos accounting for two-thirds of this.

The casino industry has long lobbied against what it sees as archaic regulations which are only this year beginning to ease, mainly as a result of the government's commitment to deregulation and its own spectacular entry into the gambling business through the National Lottery last November.

"We are on the edge of the most exciting era in British casinos for the last 30 years," said Mr David Michels, chief executive of Stakis, the hotels and casino group.

In the US, deregulation has led to rapid growth with casino

revenues doubling since 1980 to \$16.5bn (£10.5bn) last year, according to Harrah's, one of the largest US casino groups. The growth has been mainly driven by the introduction of state lotteries and the permission given to native American tribes to operate casinos on their reservations.

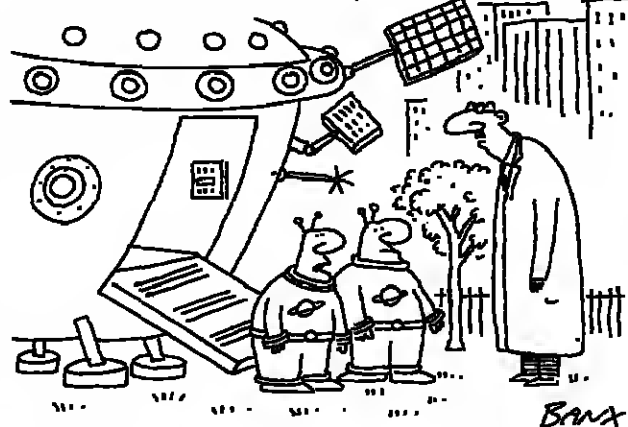
UK casino operators do not expect anything like the same lifting of controls or level of growth, and the changes proposed so far are relatively small.

Mr Bruce Jones, leisure analyst at Smith New Court, said the deregulation was good news especially for provincial casinos which, unlike London, have been going through a quiet period, possibly exacerbated by competition from the National Lottery.

The casinos were this year allowed two new card games, casino stud poker and super 9, in addition to the four existing games: roulette, punto banco, blackjack and dice. Super 9 is a more profitable game for the casinos, although Mr Michels said the margin on any new game was better for the house initially, until the punters get the hang of it.

In a government consulta-

"WE'VE COME TO LOSE ALL OUR MONEY - THERE AREN'T ANY CASINOS ON MARS."



tion paper expected soon, casinos hope to see proposals to modify the 48 hour rule, under which an individual has to register in person at the casino but cannot play for 48 hours - an inconvenience to tourists and high spenders passing through London.

Casinos also hope to be allowed to serve drinks after midnight given that they can stay open until 4am, and to be given some leeway on advertis-

ing. Casinos are not allowed to give unprompted information about where they are located. While they do not expect to be able to advertise on television, they hope the government will allow them to carry out notification advertising such as placing cards in hotels.

Jackpot machines are another issue. According to Mr Brian Lemon, general secretary of the British Casino Association: "Las Vegas talks in

terms of thousands of machines. Europe in terms of hundreds and we talk in figures like two."

The government has proposed an increase in jackpot machines from two, paying out a maximum of £200 for a 20p stake, to six.

Mr Mark Finnie, leisure analyst at Nat West Securities, said that for a company such as Stakis, which makes about £2m out of its jackpot machines annually, the addition of four machines should increase income by at least £1m-£1.5m.

But it will make little difference to the most exclusive London clubs which do not install machines because of the low stake, unless there is a proposal to raise prize money.

The government may also be more flexible about where it allows casinos to be situated, but is unlikely to relax licensing to allow a proliferation of casinos. To this extent the deregulation moves will be primarily beneficial to existing operators, according to Mr Finnie.

Mr Alan Goodenough, chief executive of London Clubs International, believes that any easing is long overdue. "We are fed up with being in a closet and not able to operate in a commercial way."

Although "we are no longer considered an exotic and slightly suspect investment, the investment community is only just beginning to recognise the cash generation advantages of our business."

The casino business is undervalued in the UK, he argues, where pure casino companies are on a significant discount to the FT-SE-A leisure and hotels sector and the ratings of comparable US companies.

Mr Alex Kyriakidis, a partner covering leisure services at Arthur Andersen, the accountant and business consultant, said the Gaming Board's tight regulation had helped clear skeletons out of the cupboard.

"However, the time has come to open up the industry for wider investment and to allow casinos to market themselves to bring in overseas players, otherwise the UK industry may lose out to the rest of Europe."

Shiva acquires Spider in \$80m deal

By James Buxton, Scottish Correspondent

Spider Systems, the unquoted Edinburgh-based company that is a European leader in computer networking systems, has been acquired by Shiva Corporation of the US, in an all-share deal worth about \$80m.

Both Spider and Shiva make systems and software for communications between computer networks. Shiva, which is based in Burlington, Massachusetts, said it was buying Spider mainly because it was the industry leader in tariff management for ISDN communications.

The US company is a leader in other aspects of digital networking and the companies made a "strong strategic and complementary fit" which would further strengthen its "global leadership in remote access to public and private networks", Shiva said.

Spider, which employs about 200 people and has concentrated on the European market, will retain its Edinburgh base. The deal will open up the US market to it, while its European penetration will assist the sale of Shiva's products.

Shiva, which was founded in 1992 is quoted on Nasdaq, the US electronic exchange, and has a market capitalisation of nearly \$500m. In 1994 it made profits of \$2.7m on sales of \$41m.

Spider, founded in 1983, had turnover in 1993-94 of £21m (\$33m) for pre-tax profits of £700,000. Last year it introduced SpiderIntegrator which routes calls between computer networks and chooses the cheapest route for different types of communication.

Under the deal Shiva will issue 2m shares to Spider shareholders who consist of institutions and staff. The company's founders, Mr Martin Ritchie, managing director, and Mr Andrew Davis, technical director, are each expected to receive shares worth about £2.8m. Both will leave the company.

RESULTS

Company	Turnover (£m)	Pre-tax profit (£m)	EPS (p)	Current dividend (p)	Date of payment	Dividends corresponding dividend	Total for year	Total last year
Adfords	6 mths to Mar 31	345.6 (333.1)	18.6p (11.1)	11.3 (5.8)	2.4	Aug 24	2.2	8.7
Brooks Text	6 mths to Mar 31	5.08 (7.71)	0.16p (0.07)	0.5 (0.2)	nil	Aug 4	3	5.1
Chf. Microsystems S	Yr to Mar 31	18.8 (18.8)	3.81 (4.55)	13.75 (15.5)	8.1	Sept 4	nil	1.4
Dunlop	6 mths to Mar 31	13.15 (11.35)	2.43 (2.03)	4.0 (5)	1.5	Sept 1	0.6	2
Enron Corp	6 mths to Mar 31	12 (13.2)	1.09 (1.54)	2.75 (2.27)	0.75	Sept 1	3.05	4.9
Fairfax Trading	Yr to Mar 31	27 (27.8)	1.09 (1.02p)	8.28 (6.88)	3.05	Aug 21	0.22	4.4
Harlequin	Yr to Mar 31	218 (262.9)	4.7 (70.74)	1.8 (58.8)	0.32	Aug 25	3.4	1.7
London Merchant	Yr to Mar 31	32.95 (30)	35.3 (22.3)	11.05 (5.59)	3.8	Aug 25	0.95	16
Neutronics Tech	6 mths to Mar 31	0.8 (0.8)	0.08 (0.5)	0.1 (1.38)	0.85	Aug 25	4.95	5.88
Proton	Yr to Mar 31	2.7 (2.5)	1.9 (2.28)	11.71 (13.55)	4.85	Sept 28	15.8	23.1
RCD Holdings	8 mths to Mar 31	24.7 (23.5)	1.9 (2.28)	11.71 (13.55)	4.85	Sept 28	15.8	23.1
Reflex Group S	Yr to Mar 31	8.42 (8.1)	5.77 (6.52)	22.58 (27.5)	3.75	Aug 8	18.1	30.6
Regal Prop	Yr to Mar 31	18.4 (63)	1.38 (2.75)	1.17 (2.54)	nil	Aug 18	4.23	5.61
Scapa	Yr to Mar 31	437.3 (391.7)	46.14 (55.2)	12.2 (11.9)	4.44	Aug 8	15.4	25.8
Smith New Court	Yr to Mar 31	384.6 (347.7)	14.34 (12.75)	77.6 (70.3)	17.45	Oct 2	18.1	30.6
Southern Water	Yr to Mar 31	23.1 (23.5)	1.01 (1.19)	0.55 (0.51)	0.5	Oct 2	3.85	5.61
Sutcliffe Specialist	Yr to Mar 31	641.9 (605.4)	122.5 (104)	96.1 (73.6)	19.6	Aug 18	1.5	0.74
Swire	Yr to Mar 31	16.3 (16.2)	0.842 (0.801)	7.89 (7.18)	3.851	Oct 2	11.5	17.25
Tinsley (Elze)	Yr to Mar 31	35.1 (35.5)	2.244 (0.45)	5.3 (1.1)	1.167	Aug 31	0.74	1.7
Tinsley Robor	Yr to Mar 31	31.5 (31.5)	0.701 (0.234)	1.481 (1.1)	2.06	Nov 17	1.5	0.74
Ugland Int	Yr to Mar 31	343.5 (279.3)	20.94 (15.6)	23.17 (19.55)	12.1	Oct 2	1.5	3.8
Wagon Industrial	Yr to Mar 31	343.5 (279.3)	20.94 (15.6)	23.17 (19.55)	12.1	Oct 2	1.5	3.8

Dividends shown net. Figures in brackets are for corresponding period. †10 increased capital. ‡SUSN stock. §Comparatives for 3 mths to Nov 30 1993. ¶After exceptional credits. †After exceptional charges. ‡Net rental income. §Sutcliffe £273m related to investments. †Period from Sept 22 1994 to Apr 30 1995

BUSINESSES FOR SALE

Weber Insolvency - Capri No. 878/89 on 6th July 1995 at 12.00 am, the Law Court of Naples sets complex called Weber Hotel, 118 Marina Piccola St., Capri, in front of Judge Parisi. The complex is on 5910 sq. m. of grounds and buildings. It consists of 53 rooms and one suite of 60 sq. m. provided with all accessories in working order. A swimming pool - already designed - might also be realised. All is better described and specified in the technical consultancy report deposited at the chancery. Opening price: L. 15,500,000.00 deposit 30%. Information chancery or official receiver lawyer Massimo di Lauro. Telephone: +39/81/661929 - 7611977 Fax: +39/81/7612026

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PUBLIC NOTICES

Rule 3.2 Notice of appointment of Administrative Receiver. Company name: Chagathrie Limited. Registered number: 2997004. Nature of business: Building & Construction. Trade classification: 23. Date of appointment of Administrative Receiver: 1 June 1995. Name of person appointing the Administrative Receiver: Midland Bank Plc. Joint Administrative Receivers: E M Shires (office holder number 7925) S P Helgate (office holder number 7991). Address: Coopers & Lybrand PO Box 262, Orchard House, 10 Albion Place, Malden, Kent ME14 5XG.

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CALL FOR EXPRESSION OF INTEREST IN PURCHASING A GROUP OF ASSETS OF "L.N.STASINPOULOS A.E.B.E." OF ATHENS GREECE

ETHNIKI KEPHALEOU S.A., Administration of Assets and Liabilities of 1 Skoufaleia Str. Athens, Greece, in its capacity as Liquidator of "L.N.STASINPOULOS A.E.B.E.", a company with its registered office in Athens, Greece, (the "Company"), presently under special liquidation according to the provisions of Article 46a of Law 1892/1990, by virtue of Decision No. 5069/94 of the Athens Court of Appeal invites interested parties to submit within twenty (20) days from the publication of this call, non-binding written expressions of interest for the purchase of the group of assets mentioned below.

BRIEF INFORMATION. The Company was established in 1953. In 1978 it became bankrupt and on 3.11.94 it was placed under special liquidation according to the provisions of Article 46a of Law 1892/1990. Its objectives included the production of pipes and metal constructions.

ASSETS OFFERED FOR SALE. A factory standing on a plot of 3,488 sqm, located in Moschata Municipality, between Lefkas, Fandri and Cypnos Streets. The factory is leased to third parties.

SALE PROCEDURE. The Company's assets will be sold by way of Public Auction in accordance with the provisions of Article 46a of Law 1892/1990, (as supplemented by art. 14 of L.2000/1991 and subsequently amended) and the terms set out in the call for tenders for the sale of the above assets, to be published in the Greek and foreign press on the dates provided by law. (This is the third session to take place.)

SUBMISSION OF EXPRESSIONS OF INTEREST - OFFERING MEMORANDUM - INFORMATION. For the submission of Expressions of Interest and for obtaining copy of the Offering Memorandum, please contact the Liquidator, "ETHNIKI KEPHALEOU S.A. Administration of Assets and Liabilities", 1, Skoufaleia Str. Athens 105 61, GREECE. Tel. +30-1323.14.84 - 87 fax: +30-1-321.97.05 (Athens) Mrs. Maria Frangoulis.

Moore Rowland Chartered Accountants

JAMES DICKIE FORGINGS LTD (IN RECEIVERSHIP). The joint receiver offer for sale as a going concern the business and assets of James Dickie Forgings Ltd, a company specialising in the production of large forgings from its base at Ayr, Strathclyde. Assets include the following:-

- Land 3.26 acres (belonging to holding company)
- Plant & Machinery & Dedicated Tooling
- Office furniture and equipment
- Skilled work force
- Established customer base with order book
- Turnover £3.2 million
- Accredited to BS2750/ISO9002

For further information contact Douglas S Jackson CA (Joint Receiver) Moore Rowland, 144 West George Street, GLASGOW Tel: 0141 331 2811 Fax: 0141 322 4146

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FINANCIAL TIMES

COMMODITIES AND AGRICULTURE

Caution urged on LME copper and tin

By Kenneth Gooding, Mining Correspondent

London Metal Exchange users were given a warning yesterday to treat the copper and tin markets with caution. The LME executive issued the warning because of a tightness in supply of metal for immediate delivery.

At the same time, Mr Raj Bagri, chairman, promised his board would deal severely with any organisation that attempted to use its financial weight to the up stocks and distort prices.

He said: "With the huge amount of money floating round financial markets at present, anybody can make a mockery of a futures market. That we will not allow to happen to the LME. We have a duty to make sure that LME prices reflect the fundamentals and that people can still hedge their risks."

Mr Bagri pointed out that that 90 per cent of the base metals industry used LME settlement prices. His board had the right to take whatever steps were appropriate and necessary to ensure that the exchange's markets remained orderly.

LME executives made it clear they were not particularly concerned about the present state of the copper and tin markets where tightness has driven prices into backwardation - where there is a premium for nearby delivery. Last night there was a US\$48 a tonne spot/three months backwardation for copper and one of \$160 for tin.

Mr David King, LME chief executive, suggested that the backwardations were justified by the fundamental market situation for both metals. The tin market was showing a supply deficit and stocks were falling.

Mr Philip Crowson, an LME director and also chief economist at RTZ Corporation, the world's biggest mining company, said the copper market would be in deficit until 1996. He said people close to the market were fully aware of the dangers. The LME's warning was to make sure that "people out on the fringes of the market do not get harmed. These are markets for consenting adults and this is a warning to miners not to get involved."

Presenting the LME's annual report, Mr Bagri also warned those who might sell short (sell metal they did not own in the hope of buying it at a lower price later) that the LME board was not there to bail them out. He said exchange turnover rose 35 per cent in 1994 - the seventh successive increase - to about 1bn tonnes, worth US\$2,000bn. Pre-tax profit fell from \$2.1m to \$1.5m. In 1995 the LME returned \$2m of contract levy income to members but there was no rebate last year so turnover rose from \$5.27m to \$7.56m.

Pulp price to hit fresh record

By Christopher Brown-Humes in Stockholm

Enso-Gutzeit, the Finnish pulp and paper group, said yesterday it would increase softwood pulp prices to \$1,000 a tonne from October 1, a new record for the commodity.

The move will raise the price of northern bleached softwood kraft, the industry benchmark, by \$15 a tonne and is widely expected to be followed by other producers on both sides of the Atlantic.

It continues an unprecedented climb in pulp prices, which as recently as mid-1993 had been languishing at \$300 a tonne. Seven previous price increases met little market resistance and analysts say the peak of the cycle may still not have been reached.

Mr Kari Vainio, an Enso vice-president, said that the increase was justified by shortages of pulpwood and "excellent" market demand for paper and board products. Wood supplies have been hit by environ-

mental concerns and reduced imports from Russia.

Ms Michelle Evans, a pulp and paper analyst with James Capel in London, said pulp stocks were relatively low and little new capacity was in the pipeline. "Fundamentals would suggest the price could still climb further," she added.

It is not surprising that Enso has led the way with the increase because the Finnish market has strengthened by more than 15 per cent against the US dollar in the past year.

Mongolia plans to dig for victory

Mining is seen as the lifeline for the central Asian republic, writes Kenneth Gooding

Copper, gold and molybdenum are likely to provide the lifeline Mongolia will use to drag itself towards the international mainstream after being almost totally dependent on the Soviet Union for the 70 years to 1990.

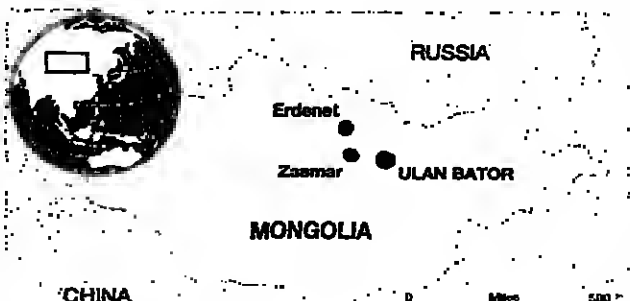
The landlocked, central Asian republic produced about 130,000 tonnes of copper last year and plans to increase that by 10 to 20 per cent.

Its government also wants to boost gold production from a modest two tonnes to ten tonnes by 1996.

To this end, a new mining law was passed in January that permits full foreign ownership of mining ventures in Mongolia, including those involving precious metals. No longer are gold producers forced to sell to the Mongolian central bank at prices below the prevailing international price.

Until gold production increases, Mongolia will rely heavily on its premier copper and molybdenum producer, Erdenet, a group 51 per cent owned by the state with the rest in the hands of the Russian Ministry of Geology.

Erdenet began mining in 1978 and today the company town is the third largest in Mongolia, with 80,000 inhabitants. The group has eight sub-



sidaries together employing 7,000. Until 1990 all its output, which last year included 2,900 tonnes of molybdenum, a metal used for toughening metal alloys - went to the Soviet Union, which sent in return everything from food, clothing, oil and electricity to chewing gum.

Erdenet now exports copper and molybdenum concentrates, standard copper cathode and molybdenum oxide to 20 countries. Last year its copper exports accounted for 64 per cent of Mongolia's foreign earnings of US\$324m.

Mr Damba Galsandorj, Erdenet's representative in London, says that this year demand from China is so great that the neighbouring republic will buy about 60 per cent of Mongolia's copper.

Erdenet sends about one third of its concentrates to the Balkhash smelter in Kazakhstan and much of the rest to Russian smelters in the Ural mountains for processing. But it is expanding its own copper-molybdenum capacity with help from Outokumpu, the Finnish metals group, which is taking molybdenum and molybdenum concentrate in payment.

Copper reserves are his enough for another 60 years and mine capacity is also being enlarged. The World Bank and other western institutions provided Mongolia with US\$185m to help smooth the transition from a centrally planned to a market economy and some of this cash is being used to provide heavy trucks

and modern equipment for the mines, as well as for railway maintenance and oil and lubricant deliveries.

Mr Galsandorj says Erdenet plans to increase quickly the ore mined from 20m tonnes a year to 27m tonnes. By the year 2005 output is expected to reach 30m tonnes. Last year Erdenet built, with Chinese help, an explosives production plant to cover all its requirements. Russia and South Korea will help to build a steel ball plant to reduce imports of these "consumables" needed by the mills.

Erdenet also intends to treat its waste dumps, or tailings, using modern solvent-extraction, electro-winning technology to extract most of the remaining copper. This should produce 8,000 to 10,000 tonnes of copper a year, says Mr Galsandorj. Magma Copper of the US is providing technical help.

He says Erdenet hopes the government will cut the group's tax payments, at present 40 per cent of its operating profit, to help pay for the expansion.

In the meantime, a big copper field is being explored with a US company that signed a joint venture agreement with Erdenet earlier this year. If this proves to be worth mining

Erdenet may well build a small copper smelter - 50,000 to 80,000 tonnes a year capacity - and is even considering copper wire production. Finnish, Japanese and other western companies have made proposals for these plants but, says Mr Galsandorj, "this will take time".

Erdenet is increasing the efficiency of its copper and molybdenum operations with a 500,000 tonnes a year concentrates bagging facility at the mine. Nectar, an Anglo-Dutch shipping group, may build another close to the border with China.

Although Erdenet has no gold operations, Mr Galsandorj recently completed research for a book about Mongolia, intended to help business people as well as tourists, and he says about 50 mining companies are exploring for gold in the country. One deposit, Zamar, with a resource of 100 tonnes of gold, is to be developed by a Mongolian-Russian joint venture. The government is having discussions with American and other western companies about another, Boroo, with a resource of 40 tonnes of the precious metal.

Mongolia: by Damba Galsandorj, 55 from Erdenet, 17 Hyde Park Towers, 1 Porchester Terrace, London W2 2TU.

Chinese grain fears 'unfounded'

By Geoff Tansey

Fears that China's future grain import needs will drain world markets are unfounded, according to a study released at the "2020 Vision for Food, Agriculture, and the Environment" conference in Washington, which ended yesterday.

China's grain imports are unlikely to exceed 30m tonnes by the year 2020, which would not cause a disaster in the world market, according to the report's co-authors, Jikun Huang, of the China National Rice Research Institute, Scott Rozelle of Stanford University's Food Research Institute and Mark Rosegrant, of the International Food Policy Research Institute, which co-sponsored the conference with the National Geographic Society.

They say massive imports will not be needed owing to levelling off in per capita demand and increasing growth of food production, if improvements continue to be made in growing technology.

One such improvement is a new method of rice breeding which promises to increase rice yields by 35-20 per cent over four to five years, according to reports at the conference by a team of scientists from Cornell University and China's Human Hybrid Rice Research Centre. The researchers use genetic "maps and markers" to harvest high-yielding plant genes that are not apparent in low-yielding plants.

Water use also needs to be used more efficiently according to a study on Reforming Water Allocation Policy Through Markets in Tradable Water Rights reported on at the conference. With water becoming increasingly scarce and new resources more costly to develop, wherever the price of water for urban and agricultural uses is kept artificially low subsidies should be reduced as part of comprehensive policy reform that also includes establishing secure water rights, say the study's authors, Mark Rosegrant of IFPRI and Renato Garmuri Schleyer, former secretary for agriculture in China.

Continued support for agricultural research and aid for agriculture is in the self-interest of the rich world, according to the study Foreign Assistance to Agriculture: A Win-Win Proposition, also released at the meeting. It shows that each dollar invested in agricultural research in developing countries increases their imports of additional goods and services by more than \$4, thus expanding the world export market.

"Some US farmers and producer associations have been taken by the efficiency of agricultural aid to developing countries would cause US farmers to lose export markets," said co-author James Garrett. "In fact, just the opposite is true. Agricultural imports actually increase in developing countries when

their own agriculture sector grows."

Per Pinstrip-Andersen, director general of the IFPRI proposed a six-point "2020 Vision" action plan at the close of the meeting. Broadly, the plan calls for:

- Strengthening the capacity of developing-country governments to perform such functions as ensuring law and order in rural areas, securing property rights, establishing and enforcing regulations and standards and promoting competition in private markets;
 - Investing in poor people by providing access to employment, productive resources such as land and credit, basic health care and education;
 - Increasing agricultural growth through investments in agricultural research and extension;
 - Promoting sustainable agricultural intensification with special emphasis on areas with fragile soils, limited rainfall and widespread poverty;
 - Developing effective, efficient and low-cost agricultural input and output markets;
 - And expanding international assistance and improving its efficiency.
- "What is really critical for developing countries right now," he says, "is that small-scale private enterprise gets developed so we have many small private firms competing as they generate more labour and so increase purchasing power."

COMMODITIES PRICES

BASE METALS

LONDON METAL EXCHANGE

(Prices from Associated Metal Trading)

■ ALUMINIUM, 99.7 PURITY (\$ per tonne)

	Close	High	Low	Open
Previous	1740-50	1771-2	1712-4	1751-4
High/Low	1755	1782/1770	1712-4	1751-4
AM Official	1755-50	1777-7	1712-4	1751-4
Kerb close	1755-50	1777-7	1712-4	1751-4
Open int.	19,018			
Total daily turnover	33,202			

■ ALUMINIUM ALLOY (\$ per tonne)

	Close	High	Low	Open
Previous	1590-600	1620-30	1600-20	1620-30
High/Low	1600-20	1620-30	1600-20	1620-30
AM Official	1590-600	1620-30	1600-20	1620-30
Kerb close	1590-600	1620-30	1600-20	1620-30
Open int.	2,509			
Total daily turnover	232			

■ LEAD (\$ per tonne)

	Close	High	Low	Open
Previous	611-2	625-8	605-4	611-2
High/Low	611-2	625-8	605-4	611-2
AM Official	611-2	625-8	605-4	611-2
Kerb close	611-2	625-8	605-4	611-2
Open int.	31,137			
Total daily turnover	3,987			

■ NICKEL (\$ per tonne)

	Close	High	Low	Open
Previous	7635-45	7705-70	7585-35	7635-45
High/Low	7635-45	7705-70	7585-35	7635-45
AM Official	7635-45	7705-70	7585-35	7635-45
Kerb close	7635-45	7705-70	7585-35	7635-45
Open int.	48,851			
Total daily turnover	8,274			

■ TIN (\$ per tonne)

	Close	High	Low	Open
Previous	6945-55	6995-95	6905-55	6945-55
High/Low	6945-55	6995-95	6905-55	6945-55
AM Official	6945-55	6995-95	6905-55	6945-55
Kerb close	6945-55	6995-95	6905-55	6945-55
Open int.	19,775			
Total daily turnover	3,750			

■ ZINC, special high grade (\$ per tonne)

	Close	High	Low	Open
Previous	1004.5-6.5	1027-8	997.5-5.5	1004.5-6.5
High/Low	1004.5-6.5	1027-8	997.5-5.5	1004.5-6.5
AM Official	1004.5-6.5	1027-8	997.5-5.5	1004.5-6.5
Kerb close	1004.5-6.5	1027-8	997.5-5.5	1004.5-6.5
Open int.	86,181			
Total daily turnover	14,976			

■ COPPER, grade A (\$ per tonne)

	Close	High	Low	Open
Previous	2961-2	2913-4	2908-8	2961-2
High/Low	2961-2	2913-4	2908-8	2961-2
AM Official	2961-2	2913-4	2908-8	2961-2
Kerb close	2961-2	2913-4	2908-8	2961-2
Open int.	228,745			
Total daily turnover	62,220			

■ LME ALUMINIUM 2 1/2% rate: 1,6001

	Close	High	Low	Open
Previous	387.10-388.10	392.10-393.10	382.10-383.10	387.10-388.10
High/Low	387.10-388.10	392.10-393.10	382.10-383.10	387.10-388.10
AM Official	387.10-388.10	392.10-393.10	382.10-383.10	387.10-388.10
Kerb close	387.10-388.10	392.10-393.10	382.10-383.10	387.10-388.10
Open int.	228,745			
Total daily turnover	62,220			

■ LME CLOSING 2 1/2% rate: 1,5955

	Close	High	Low	Open
Previous	387.10-388.10	392.10-393.10	382.10-383.10	387.10-388.10
High/Low	387.10-388.10	392.10-393.10	382.10-383.10	387.10-388.10
AM Official	387.10-388.10	392.10-393.10	382.10-383.10	387.10-388.10
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AM Official	387.10-388.10	392.10-393.10	382.10-383.10	387.10-388.10
Kerb close	387.10-388.10	392.10-393.10	382.10-383.10	387.10-388.10
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High/Low	387.10-388.10	392.10-393.10	382.10-383.10	387.10-388.10
AM Official	387.10-388.10	392.10-393.10	382.10-383.10	387.10-388.10
Kerb close	387.10-388.10	392.10-393.10	382.10-383.10	387.10-388.10
Open int.	228,745			

INTERNATIONAL CAPITAL MARKETS

Low volumes exacerbate fall in Europe

By Graham Bowley in London and Lisa Branstetter in New York

European government bond prices headed lower yesterday in quiet trading conditions as dealers reacted badly to disappointing US economic data.

Figures showed that US industrial production declined in May but the fall was less than traders had expected. Bond prices in Europe fell back on the news, although it had little effect on the US Treasury market.

The data's effect was exacerbated by low turnover across Europe because German financial markets were closed for a holiday.

UK government bond prices declined amid inflationary concerns triggered by doubts about the government's commitment to low inflation.

Traders said the chancellor's speech on Wednesday that underlying inflation could temporarily rise above the

long-term target rate of 2.5 per cent caused concern among investors.

Poor inflation figures - which showed that underlying retail price inflation accelerated to 2.7 per cent last month from 2.6 per cent in April - caused a sell-off early in the day. The gilt yield curve also steepened slightly.

GOVERNMENT BONDS

The long gilt future on Liffe fell $\frac{1}{8}$ point to 105 $\frac{1}{2}$. The 10-year gilt yield spread over German bunds widened to 149 basis points.

German government bonds ended largely flat, with the September bund futures contract trading on Liffe in London closing at 94.01, down 0.03.

Traders took advantage of the quiet trading conditions to further dissect the comments made by Bundesbank officials after Wednesday's council

meeting. "Issing's [Mr Oskar Issing, a Bundesbank director] comments that the full effect of the last interest rate cut have still to be seen suggests that the Bundesbank sees no need to cut rates soon," said Mr Huw Roberts, European bond strategist at NatWest Markets.

The central bank's decision to leave interest rates on hold caused a slight flattening of the curve. This continued yesterday, with short-term interest rates rising.

French government bonds moved higher amid rumours that the Bank of France might act soon to lower French official interest rates.

The rumours were sparked by a softening of overnight call money interest rates. This fuelled speculation that the French authorities were guiding short-term rates lower to prepare the market for an easing of official rates.

The September notional futures contract on Maffi closed at 115.16, up 0.14 point.

Political worries plagued Spanish government bonds, with prices falling sharply lower.

The Spanish market had been performing well in previous sessions until hit by corruption allegations.

Italian government bond prices advanced, in spite of fresh supply.

The Italian Treasury auctioned 11,000bn of 10-year bonds with a 10.50 per cent coupon and 11,500bn of floating-rate notes with a coupon of 5.5 per cent.

US Treasury prices were nearly flat yesterday morning as the market consolidated after two weeks of sharp fluctuations.

By midday, the benchmark 30-year Treasury was off $\frac{1}{8}$ at 113 $\frac{1}{2}$, to yield 6.57 per cent. At the short end, the two-year note was unchanged at 100 $\frac{1}{2}$, to yield 5.64 per cent.

Both figures were broadly in line with economists' estimates.

There was a brief rally after the Federal Reserve Bank of Philadelphia released its survey of June economic activity.

The index of general business conditions slid 24.3 per cent in June after a 16.4 per cent decline in May.

The survey data is important because it gives the first indication of economic performance in June.

However, bonds were unable to hold their gains and by midday slid back to late Wednesday levels.

Mr Philippe Jordan, head of fixed-income trading at Daiwa Securities America said the market was entering a period of consolidation and would probably remain in a narrow range for a few days.

Liquidation sought for Barings parent

By Antonia Sharpe

A group of Barings bondholders yesterday asked the administrators of Barings plc to go back to the High Court to seek directions on whether the parent of the failed UK merchant bank should be put into liquidation.

The creditors' meetings came three months after the High Court approved the sale of the worldwide business operations of the Barings Group to Internationale Nederlanden Group (ING), the Dutch banking and insurance group.

Holders of a \$150m capital note due 2001 which was issued in 1986 by Barings BV, a Dutch financing arm, want Barings plc to be put into liquidation so that their bonds can be "accelerated", which means the principal amount would be due to be repaid early.

By having their bonds accelerated, the 1986 bondholders would be in the same position as the holders of another \$150m floating-rate note due 2001 which Barings BV issued in 1994. Their bonds, which were declared in default shortly after Barings went into administration, are already accelerated.

The two groups of bondholders are pitted against each other because they are both creditors of Barings BV. Although Barings BV was not bought by ING, the Dutch bank has said that in 1995 it will repay a \$150m loan which Barings BV made to Barings Securities, and between 5 per cent and 20 per cent of a \$93.7m loan made to Barings Brothers. The 1986 bondholders are in a weaker position because their notes have a "flip" clause which switches liabilities for payment of creditors to Barings plc if Barings BV goes into liquidation.

Albania close to debt relief plan

By Richard Lapper

The World Bank was yesterday expected to approve a \$25m grant to Albania, paving the way for an innovative scheme to reduce the country's external debt.

Albania, which owes just over \$600m to commercial banks and is receiving help from the European Union, will inject more than \$50m of its resources into a scheme allowing creditors to buy back their debt or convert it into 30-year par bonds.

More than 40 creditor banks will have until the end of this month to consider their options. Charterhouse, the merchant bank advising the bank advisory committee on the deal, hopes for completion by the end of July.

The World Bank contribution is being made through the International Development Association (IDA), which provides assistance to the world's poorest countries.

It is understood to be the biggest grant made under the IDA's debt reduction facility, which was set up in 1989 and has helped a number of highly-indebted countries reduce their debts to commercial banks.

Albania is also the first IDA country to combine a buy-back with a Brady-style offer. Other IDA beneficiaries have tended to combine buy-backs with debt-for-equity exchange schemes. Banks accepting the buy-back option will receive 20 cents for each dollar of debt.

At the same time, the new par bonds are designed so as to completely eliminate any future recourse by creditors to Albania.

Effectively banks accepting this option will accept a deal worth 25 cents for each dollar

of debt, with the money being used to create bonds backed by 30-year US zero coupons and an income fund.

While the zero coupons will provide collateral for the bonds, the income fund will generate returns through investments in a range of emerging market debt instruments, including Brady bonds issued by other distressed sovereign debtors.

Managed by Finely, a subsidiary of Credit Commercial de France (a part-owner of Charterhouse), the income fund will initially offer a return of 2 per cent, rising to 6 per cent a year.

Banks accounting for a minimum of \$100m and a maximum of \$250m will have to agree to accept the bonds for the deal to go ahead.

Some \$25m of the total commercial debt was incurred at the State Bank of Albania more than five years ago, resulting from failed currency trades, and was originally concealed for several months.

Central bank officials subsequently failed to honour obligations to settle the foreign exchange trades. Because of the debt's unusual origin, Mr Adam Seymour, a director of Charterhouse, said the advisory committee had been anxious to give the banks an option which would preserve face value of their claims.

The par bond option is primarily available for banks with losses from foreign exchange trades.

The remainder of the debt stems mainly from short-term credits, largely from trade finance loans extended by banks to the former communist regime.

Mr Dylber Vroni, Albania's deputy prime minister and finance minister, said the deal reflected efforts by the government to improve its relations with international banks and that Albania "wanted to break the isolation".

Asian Development Bank issue raises Y40bn

By Antonia Sharpe

Asian Development Bank yesterday returned to the euro market for the first time since 1993 and raised Y40bn through an offering of 10-year eurobonds.

Unlike many eurozone banks, ADB's offering was listed in order to achieve a wider distribution, lead manager Nikko said. Sales of the bonds were targeted at central banks and investment management groups in south-east Asia.

The bonds were priced to yield 2 $\frac{1}{2}$ basis points over the benchmark No174 Japanese government bond, which represented a pick-up of 8 basis points over the World Bank's

global yen bonds due 2004. When the bonds were freed to trade they eased in line with the weaker market but the spread was broadly unchanged.

Nikko is also arranging the first euroyen deal for a Spanish province. The Basque Country plans to raise the equivalent of Y40bn, about Y15bn-Y15bn, through an offering of 10-year eurobonds.

The market is waiting for Belgium to make its mind up about its widely-expected euro-dollar offering. The latest view is that it will be a 10-year deal. Most eurozone houses have made a pitch but only five banks - three American and two European - are said to be on the shortlist.

Dealers were surprised at the huge response to the offer announced Wednesday by British Gas to buy back its 50-year eurobonds. In the late after-

NEW INTERNATIONAL BOND ISSUES

Borrower	Amount	Coupon	Price	Maturity	Yield	Spread	Book runner
NationsBank Corp	500	(a1)	99.91R	Jul 2000	0.175R	-	Merrill Lynch International
NationsBank Corp	300	(a1)	100.00R	Jun 1997	0.20R	-	Barclays Bank
NationsBank Corp	100	(a1)	99.165R	Jul 2005	0.50R	-	Morgan Stanley & Co. Int.
YEN							
Asian Development Bank	40bn	3.125	99.594R	Jun 2005	0.325R	-	Nikko Europe
SWISS FRANCHES							
Esperanto	100	4.50	102.25	Aug 2001	2.25	-	UBS

First terms, non-callable unless stated. Yield spread (over relevant government bond) at launch supplied by lead manager. (a) Floating-rate note. (b) Fixed-rate note. (c) Fixed-rate note with a 10-year maturity. (d) Fixed-rate note with a 10-year maturity. (e) Fixed-rate note with a 10-year maturity. (f) Fixed-rate note with a 10-year maturity. (g) Fixed-rate note with a 10-year maturity. (h) Fixed-rate note with a 10-year maturity. (i) Fixed-rate note with a 10-year maturity. (j) Fixed-rate note with a 10-year maturity. (k) Fixed-rate note with a 10-year maturity. (l) Fixed-rate note with a 10-year maturity. (m) Fixed-rate note with a 10-year maturity. (n) Fixed-rate note with a 10-year maturity. (o) Fixed-rate note with a 10-year maturity. (p) Fixed-rate note with a 10-year maturity. (q) Fixed-rate note with a 10-year maturity. (r) Fixed-rate note with a 10-year maturity. (s) Fixed-rate note with a 10-year maturity. (t) Fixed-rate note with a 10-year maturity. 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(qu) Fixed-rate note with a 10-year maturity. (qv) Fixed-rate note with a 10-year maturity. (qw) Fixed-rate note with a 10-year maturity. (qx) Fixed-rate note with a 10-year maturity. (qy) Fixed-rate note with a 10-year maturity. (qz) Fixed-rate note with a 10-year maturity. (ra) Fixed-rate note with a 10-year maturity. (rb) Fixed-rate note with a 10-year maturity. (rc) Fixed-rate note with a 10-year maturity. (rd) Fixed-rate note with a 10-year maturity. (re) Fixed-rate note with a 10-year maturity. (rf) Fixed-rate note with a 10-year maturity. (rg) Fixed-rate note with a 10-year maturity. (rh) Fixed-rate note with a 10-year maturity. (ri) Fixed-rate note with a 10-year maturity. (rj) Fixed-rate note with a 10-year maturity. (rk) Fixed-rate note with a 10-year maturity. (rl) Fixed-rate note with a 10-year maturity. (rm) Fixed-rate note with a 10-year maturity. (rn) Fixed-rate note with a 10-year maturity. (ro) Fixed-rate note with a 10-year maturity. (rp) Fixed-rate note with a 10-year maturity. (rq) Fixed-rate note with a 10-year maturity. (rr) Fixed-rate note with a 10-year maturity. (rs) Fixed-rate note with a 10-year maturity. (rt) Fixed-rate note with a 10-year maturity. (ru) Fixed-rate note with a 10-year maturity. (rv) Fixed-rate note with a 10-year maturity. (rw) Fixed-rate note with a 10-year maturity. (rx) Fixed-rate note with a 10-year maturity. (ry) Fixed-rate note with a 10-year maturity. (rz) Fixed-rate note with a 10-year maturity. (sa) Fixed-rate note with a 10-year maturity. (sb) Fixed-rate note with a 10-year maturity. (sc) Fixed-rate note with a 10-year maturity. (sd) Fixed-rate note with a 10-year maturity. (se) Fixed-rate note with a 10-year maturity. (sf) Fixed-rate note with a 10-year maturity. (sg) Fixed-rate note with a 10-year maturity. (sh) Fixed-rate note with a 10-year maturity. (si) Fixed-rate note with a 10-year maturity. (sj) Fixed-rate note with a 10-year maturity. (sk) Fixed-rate note with a 10-year maturity. (sl) Fixed-rate note with a 10-year maturity. (sm) Fixed-rate note with a 10-year maturity. (sn) Fixed-rate note with a 10-year maturity. (so) Fixed-rate note with a 10-year maturity. (sp) Fixed-rate note with a 10-year maturity. (sq) Fixed-rate note with a 10-year maturity.

CURRENCIES AND MONEY

MARKETS REPORT

Currency markets await outcome of G7 meeting

The dollar yesterday shook off weak economic data to rally towards the top end of its recent trading range, writes Philip Gauthier.

It continued, however, to run into selling pressure above DM1.41 and near ¥85, with the dollar being pointed in the direction of Asian central banks. The dollar's rally appeared in part to be the result of rumours that the Swiss National Bank might have cut rates at its council meeting, following a large injection of liquidity into money markets in the morning.

The US currency finished in London at DM1.4106 from DM1.3974, and at ¥84.80 from ¥84.25.

Activity remained generally subdued as the G7 summit got under way. Traders are reluctant to take aggressive positions ahead of the G7 summit which will be released on Saturday. Business was also dampened by the absence of

German markets which were closed for the Corpus Christi holiday.

In the UK traders were trying to make sense of Mr Kenneth Clarke's Mansion House address the previous evening which muddled the waters by talking in terms of two separate inflation targets.

Sterling finished slightly weaker against the dollar, at \$1.6555 from \$1.6599, and was heavily changed against the DM-Mark at DM2.2506 from DM2.2498. Political squabbles in the Tory party over Europe continue to cap upside gains.

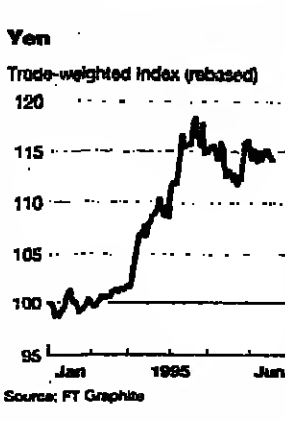
The dollar's performance was quite impressive considering that the market is now having second thoughts about when German rates will fall.

while US data is pointing towards a cut.

Mr Tony Norfield, UK treasury economist, said the combination of the industrial production data and Philadelphia Fed survey made a Fed rate cut "very probable" at the FOMC on either July 5 or August 22. He noted that the fall of 0.2 per cent in industrial production, though below expectations, was the third in a row, taking capacity utilisation to 83.7 per cent, the same as in March 1994 just after the Fed started to tighten policy.

The Philadelphia Fed survey was also weak, confirming in Mr Norfield's view, that the "economic and inflation environment will allow a cut in the Fed funds rate."

Although the market is fond of bad-mouthing the Fed, it is not so sure they have no impact. Indeed, even if the G7 ignores currencies, that will still suffice to provide fresh trading direction. Mr Peter Laxton, analyst at MMS in



London, says he feels the G7 summit will be "fairly benign" for the dollar, although he still favours the downside.

The importance of the summit for currency markets is noted by Mr John Llewellyn, chief economist, Europe, at Lehman Brothers in London. He points out that it is "the last occasion on which President Clinton will be put under

heavy international pressure not to impose sanctions (on Japan) before June 28." They are more likely to be imposed if no breakthrough is announced in Halifax.

Currencies were not discussed at a meeting between Mr Warren Christopher, the US secretary of state, and his Japanese counterpart, Mr Yohei Kono.

UK interest rate futures lost some ground in the wake of the Mansion House speech. In terms of economic data, a slight increase in underlying retail inflation to 2.7 per cent in May was offset by subdued retail sales figures.

A benign view of Mr Clarke's speech was offered by Mr Nick Parsons, treasury economist at Standard Chartered in London. "I think he deliberately confused the issue and I congratulate him on doing it. He has essentially created room for whatever he wants to do. He is not going to be boxed into

interest rate move," he said. Mr Parsons noted that despite the recent volatility in the short sterling market, the number of open interest contracts remained at a fairly high level. This suggested that much of the volume had come from intra-day traders rather than through long term investors closing positions.

In recent days the December contract has traded higher volumes than the September contract, an indication, says Mr Parsons, that the market expects there will be no rate change "before the clocks change (in October)".

The Bank of England cleared a \$500m shortage in its daily operations, mostly in the form of late assistance.

OTHER CURRENCIES

June 15

WORLD INTEREST RATES

MONEY RATES	Over night	One month	Three months	Six months	One year	Long term	Repo rate
Belgium	4 1/2	4 1/2	4 1/2	4 1/2	4 1/2	7.40	4.00
France	6 1/2	6 1/2	6 1/2	6 1/2	6 1/2	5.00	4.00
Germany	4 1/2	4 1/2	4 1/2	4 1/2	4 1/2	5.00	4.00
Italy	10 1/2	10 1/2	10 1/2	10 1/2	10 1/2	7.50	10.50
Netherlands	4 1/2	4 1/2	4 1/2	4 1/2	4 1/2	5.00	4.00
Spain	4 1/2	4 1/2	4 1/2	4 1/2	4 1/2	5.00	4.00
Sweden	4 1/2	4 1/2	4 1/2	4 1/2	4 1/2	5.00	4.00
Switzerland	4 1/2	4 1/2	4 1/2	4 1/2	4 1/2	5.00	4.00
UK	6 1/2	6 1/2	6 1/2	6 1/2	6 1/2	5.00	4.00
Japan	1 1/2	1 1/2	1 1/2	1 1/2	1 1/2	5.00	4.00
US	6 1/2	6 1/2	6 1/2	6 1/2	6 1/2	5.00	4.00

LIBOR FT London

Interbank Bid/Ask

US Dollar Bid/Ask

EURO CURRENCY INTEREST RATES

June 15

Belgium Franc

Danish Krone

DM-Mark

French Franc

Portuguese Esc

Spanish Peseta

Swedish Krona

Swiss Franc

UK Pound

US Dollar

Yen

Other currencies

Three month Eurodollar

Three month Eurodollar

Three month Eurodollar

Three month Eurodollar

Three month Eurodollar

Three month Eurodollar

Three month Eurodollar

Three month Eurodollar

Three month Eurodollar

Three month Eurodollar

Three month Eurodollar

Three month Eurodollar

POUND SPOT FORWARD AGAINST THE POUND

June 15	Closing spot	Change on day	30 day forward	60 day forward	90 day forward	120 day forward	180 day forward	360 day forward	Bank of England
Europe	1.6555	+0.0004	1.6555	1.6555	1.6555	1.6555	1.6555	1.6555	1.6555
Australia	1.6555	+0.0004	1.6555	1.6555	1.6555	1.6555	1.6555	1.6555	1.6555
Belgium	1.6555	+0.0004	1.6555	1.6555	1.6555	1.6555	1.6555	1.6555	1.6555
Canada	1.6555	+0.0004	1.6555	1.6555	1.6555	1.6555	1.6555	1.6555	1.6555
Denmark	1.6555	+0.0004	1.6555	1.6555	1.6555	1.6555	1.6555	1.6555	1.6555
France	1.6555	+0.0004	1.6555	1.6555	1.6555	1.6555	1.6555	1.6555	1.6555
Germany	1.6555	+0.0004	1.6555	1.6555	1.6555	1.6555	1.6555	1.6555	1.6555
Greece	1.6555	+0.0004	1.6555	1.6555	1.6555	1.6555	1.6555	1.6555	1.6555
India	1.6555	+0.0004	1.6555	1.6555	1.6555	1.6555	1.6555	1.6555	1.6555
Italy	1.6555	+0.0004	1.6555	1.6555	1.6555	1.6555	1.6555	1.6555	1.6555
Japan	1.6555	+0.0004	1.6555	1.6555	1.6555	1.6555	1.6555	1.6555	1.6555
South Korea	1.6555	+0.0004	1.6555	1.6555	1.6555	1.6555	1.6555	1.6555	1.6555
Spain	1.6555	+0.0004	1.6555	1.6555	1.6555	1.6555	1.6555	1.6555	1.6555
Sweden	1.6555	+0.0004	1.6555	1.6555	1.6555	1.6555	1.6555	1.6555	1.6555
Switzerland	1.6555	+0.0004	1.6555	1.6555	1.6555	1.6555	1.6555	1.6555	1.6555
UK	1.6555	+0.0004	1.6555	1.6555	1.6555	1.6555	1.6555	1.6555	1.6555
US	1.6555	+0.0004	1.6555	1.6555	1.6555	1.6555	1.6555	1.6555	1.6555
Other	1.6555	+0.0004	1.6555	1.6555	1.6555	1.6555	1.6555	1.6555	1.6555

Forward rates are not directly quoted to the market but are implied by current spot rates.

DOLLAR SPOT FORWARD AGAINST THE DOLLAR

June 15	Closing spot	Change on day	30 day forward	60 day forward	90 day forward	120 day forward	180 day forward	360 day forward	Bank of England
Europe	1.6555	+0.0004	1.6555	1.6555	1.6555	1.6555	1.6555	1.6555	1.6555
Australia	1.6555	+0.0004	1.6555	1.6555	1.6555	1.6555	1.6555	1.6555	1.6555
Belgium	1.6555	+0.0004	1.6555	1.6555	1.6555	1.6555	1.6555	1.6555	1.6555
Canada	1.6555	+0.0004	1.6555	1.6555	1.6555	1.6555	1.6555	1.6555	1.6555
Denmark	1.6555	+0.0004	1.6555	1.6555	1.6555	1.6555	1.6555	1.6555	1.6555
France	1.6555	+0.0004	1.6555	1.6555	1.6555	1.6555	1.6555	1.6555	1.6555
Germany	1.6555	+0.0004	1.6555	1.6555	1.6555	1.6555	1.6555	1.6555	1.6555
Greece	1.6555	+0.0004	1.6555	1.6555	1.6555	1.6555	1.6555	1.6555	1.6555
India	1.6555	+0.0004	1.6555	1.6555	1.6555	1.6555	1.6555	1.6555	1.6555
Italy	1.6555	+0.0004	1.6555	1.6555	1.6555	1.6555	1.6555	1.6555	1.6555
Japan	1.6555	+0.0004	1.6555	1.6555	1.6555	1.6555	1.6555	1.6555	1.6555
South Korea	1.6555	+0.0004	1.6555	1.6555	1.6555	1.6555	1.6555	1.6555	1.6555
Spain	1.6555	+0.0004	1.6555	1.6555	1.6555	1.6555	1.6555	1.6555	1.6555
Sweden	1.6555	+0.0004	1.6555	1.6555	1.6555	1.6555	1.6555	1.6555	1.6555
Switzerland	1.6555	+0.0004	1.6555	1.6555	1.6555	1.6555	1.6555	1.6555	1.6555
UK	1.6555	+0.0004	1.6555	1.6555	1.6555	1.6555	1.6555	1.6555	1.6555
US	1.6555	+0.0004	1.6555	1.6555	1.6555	1.6555	1.6555	1.6555	1.6555
Other	1.6555	+0.0004	1.6555	1.6555	1.6555	1.6555	1.6555	1.6555	1.6555

Forward rates are not directly quoted to the market but are implied by current spot rates.

CROSS RATES AND DERIVATIVES

June 15	Closing spot	Change on day	30 day forward	60 day forward	90 day forward	120 day forward	180 day forward	360 day forward	Bank of England
Europe	1.6555	+0.0004	1.6555	1.6555	1.6555	1.6555	1.6555	1.6555	1.6555
Australia	1.6555	+0.0004	1.6555	1.6555	1.6555	1.6555	1.6555	1.6555	1.6555
Belgium	1.6555	+0.0004	1.6555	1.6555	1.6555	1.6555	1.6555	1.6555	1.6555
Canada	1.6555	+0.0004	1.6555	1.6555	1.6555	1.6555	1.6555	1.6555	1.6555
Denmark	1.6555	+0.0004	1.6555	1.6555	1.6555	1.6555	1.6555	1.6555	1.6555
France	1.6555	+0.0004	1.6555	1.6555	1.6555	1.6555	1.6555	1.6555	1.6555
Germany	1.6555	+0.0004	1.6555	1.6555	1.6555	1.6555	1.6555	1.6555	1.6555
Greece	1.6555	+0.0004	1.6555	1.6555	1.6555	1.6555	1.6555	1.6555	1.6555
India	1.6555	+0.0004	1.6555	1.6555	1.6555	1.6555	1.6555	1.6555	1.6555
Italy	1.6555	+0.0004	1.6555	1.6555	1.6555	1.6555	1.6555	1.6555	1.6555
Japan	1.6555	+0.0004	1.6555	1.6555	1.6555	1.6555	1.6555	1.6555	1.6555
South Korea	1.6555	+0.0004	1.6555	1.6555	1.6555	1.6555	1.6555	1.6555	1.6555
Spain	1.6555	+0.0004	1.6555	1.6555	1.6555	1.6555	1.6555	1.6555	1.6555
Sweden	1.6555	+0.0004	1.6555	1.6555	1.6555	1.6555	1.6555	1.6555	1.6555
Switzerland	1.6555	+0.0004	1.6555	1.6555	1.6555	1.6555	1.6555	1.6555	1.6555
UK	1.6555	+0.0004	1.6555	1.6555	1.6555	1.6555	1.6555	1.6555	1.6555
US	1.6555	+0.0004	1.6555	1.6555	1.6555	1.6555	1.6555	1.6555	1.6555
Other	1.6555	+0.0004	1.6555	1.6555	1.6555	1.6555	1.6555	1.6555	1.6555

Forward rates are not directly quoted to the market but are implied by current spot rates.

JAPANESE YEN FUTURES (MM) Yen 12.5m per Yen 100

June 15	Open	High	Low	Est. vol	Open Int.
Jun	1.6555	1.6555	1.6555	1.6555	1.6555
Jul	1.6555	1.6555	1.6555	1.6555	1.6555
Aug	1.6555	1.6555	1.6555	1.6555	1.6555
Sep	1.6555	1.6555	1.6555	1.6555	1.6555
Oct	1.6555	1.6555	1.6555	1.6555	1.6555
Nov	1.6555	1.6555	1.6555	1.6555	1.6555
Dec	1.6555	1.6555	1.6555	1.6555	1.6555

Forward rates are not directly quoted to the market but are implied by current spot rates.

JAPANESE YEN FUTURES (MM) Yen 12.5m per Yen 100

June 15	Open	High	Low	Est. vol	Open Int.
Jun	1.6555	1.6555	1.6555	1.6555	1.6555
Jul	1.6555	1.6555	1.6555	1.6555	1.6555
Aug	1.6555	1.6555	1.6555	1.6555	1.6555
Sep	1.6555	1.6555	1.6555	1.6555	1.6555
Oct	1.6555	1.6555	1.6555	1.6555	1.6555
Nov	1.6555	1.6555	1.6555	1.6555	1.6555
Dec	1.6555	1.6555	1.6555	1.6555	1.6555

Forward rates are not directly quoted to the market but are implied by current spot rates.

JAPANESE YEN FUTURES (MM) Yen 12.5m per Yen 100

June 15	Open	High	Low	Est. vol</
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FINANCIAL TIMES FRIDAY JUNE 16 1995

INVESTMENT TRUSTS - Cont.

	Notes	Price	Change
Planning Office	<input type="checkbox"/> 30	380	+1.2
Financial & Ctr	<input type="checkbox"/> 30	380	+1.2
For & Col Eng	<input type="checkbox"/> 30	112.5	+1.2
For & Col Eng	<input type="checkbox"/> 30	50	+1
Office On Lin 2010	<input type="checkbox"/> 30	217.25	+1.2
For & Col Eng	<input type="checkbox"/> 30	77.5	+1.2
For & Col Eng	<input type="checkbox"/> 30	240	+1.2
For & Col Eng	<input type="checkbox"/> 30	227.5	+1.2
For & Col Eng	<input type="checkbox"/> 30	35	+1.2
For & Col Eng	<input type="checkbox"/> 30	100.25	+1.2
Dr. Wagners	<input type="checkbox"/> 30	28	+1.2
For & Col Eng	<input type="checkbox"/> 30	181.12	+1.2
For & Col Eng	<input type="checkbox"/> 30	42.25	+1.2
For & Col Eng	<input type="checkbox"/> 30	122.25	+1.2
For & Col Eng	<input type="checkbox"/> 30	102.25	+1.2

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Year	1990	1991	1992	1993	1994	1995	1996	1997	1998	1999	2000	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036	2037	2038	2039	2040	2041	2042	2043	2044	2045	2046	2047	2048	2049	2050	2051	2052	2053	2054	2055	2056	2057	2058	2059	2060	2061	2062	2063	2064	2065	2066	2067	2068	2069	2070	2071	2072	2073	2074	2075	2076	2077	2078	2079	2080	2081	2082	2083	2084	2085	2086	2087	2088	2089	2090	2091	2092	2093	2094	2095	2096	2097	2098	2099	2100																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																									
Pharmaceuticals	216.90	220.00	223.10	226.20	229.30	232.40	235.50	238.60	241.70	244.80	247.90	251.00	254.10	257.20	260.30	263.40	266.50	269.60	272.70	275.80	278.90	282.00	285.10	288.20	291.30	294.40	297.50	300.60	303.70	306.80	309.90	313.00	316.10	319.20	322.30	325.40	328.50	331.60	334.70	337.80	340.90	344.00	347.10	350.20	353.30	356.40	359.50	362.60	365.70	368.80	371.90	375.00	378.10	381.20	384.30	387.40	390.50	393.60	396.70	399.80	402.90	406.00	409.10	412.20	415.30	418.40	421.50	424.60	427.70	430.80	433.90	437.00	440.10	443.20	446.30	449.40	452.50	455.60	458.70	461.80	464.90	468.00	471.10	474.20	477.30	480.40	483.50	486.60	489.70	492.80	495.90	499.00	502.10	505.20	508.30	511.40	514.50	517.60	520.70	523.80	526.90	530.00	533.10	536.20	539.30	542.40	545.50	548.60	551.70	554.80	557.90	561.00	564.10	567.20	570.30	573.40	576.50	579.60	582.70	585.80	588.90	592.00	595.10	598.20	601.30	604.40	607.50	610.60	613.70	616.80	619.90	623.00	626.10	629.20	632.30	635.40	638.50	641.60	644.70	647.80	650.90	654.00	657.10	660.20	663.30	666.40	669.50	672.60	675.70	678.80	681.90	685.00	688.10	691.20	694.30	697.40	700.50	703.60	706.70	709.80	712.90	716.00	719.10	722.20	725.30	728.40	731.50	734.60	737.70	740.80	743.90	747.00	750.10	753.20	756.30	759.40	762.50	765.60	768.70	771.80	774.90	778.00	781.10	784.20	787.30	790.40	793.50	796.60	799.70	802.80	805.90	809.00	812.10	815.20	818.30	821.40	824.50	827.60	830.70	833.80	836.90	840.00	843.10	846.20	849.30	852.40	855.50	858.60	861.70	864.80	867.90	871.00	874.10	877.20	880.30	883.40	886.50	889.60	892.70	895.80	898.90	902.00	905.10	908.20	911.30	914.40	917.50	920.60	923.70	926.80	929.90	933.00	936.10	939.20	942.30	945.40	948.50	951.60	954.70	957.80	960.90	964.00	967.10	970.20	973.30	976.40	979.50	982.60	985.70	988.80	991.90	995.00	998.10	1001.20	1004.30	1007.40	1010.50	1013.60	1016.70	1019.80	1022.90	1026.00	1029.10	1032.20	1035.30	1038.40	1041.50	1044.60	1047.70	1050.80	1053.90	1057.00	1060.10	1063.20	1066.30	1069.40	1072.50	1075.60	1078.70	1081.80	1084.90	1088.00	1091.10	1094.20	1097.30	1100.40	1103.50	1106.60	1109.70	1112.80	1115.90	1119.00	1122.10	1125.20	1128.30	1131.40	1134.50	1137.60	1140.70	1143.80	1146.90	1150.00	1153.10	1156.20	1159.30	1162.40	1165.50	1168.60	1171.70	1174.80	1177.90	1181.00	1184.10	1187.20	1190.30	1193.40	1196.50	1199.60	1202.70	1205.80	1208.90	1212.00	1215.10	1218.20	1221.30	1224.40	1227.50	1230.60	1233.70	1236.80	1239.90	1243.00	1246.10	1249.20	1252.30	1255.40	1258.50	1261.60	1264.70	1267.80	1270.90	1274.00	1277.10	1280.20	1283.30	1286.40	1289.50	1292.60	1295.70	1298.80	1301.90	1305.00	1308.10	1311.20	1314.30	1317.40	1320.50	1323.60	1326.70	1329.80	1332.90	1336.00	1339.10	1342.20	1345.30	1348.40	1351.50	1354.60	1357.70	1360.80	1363.90	1367.00	1370.10	1373.20	1376.30	1379.40	1382.50	1385.60	1388.70	1391.80	1394.90	1398.00	1401.10	1404.20	1407.30	1410.40	1413.50	1416.60	1419.70	1422.80	1425.90	1429.00	1432.10	1435.20	1438.30	1441.40	1444.50	1447.60	1450.70	1453.80	1456.90	1460.00	1463.10	1466.20	1469.30	1472.40	1475.50	1478.60	1481.70	1484.80	1487.90	1491.00	1494.10	1497.20	1500.30	1503.40	1506.50	1509.60	1512.70	1515.80	1518.90	1522.00	1525.10	1528.20	1531.30	1534.40	1537.50	1540.60	1543.70	1546.80	1549.90	1553.00	1556.10	1559.20	1562.30	1565.40	1568.50	1571.60	1574.70	1577.80	1580.90	1584.00	1587.10	1590.20	1593.30	1596.40	1599.50	1602.60	1605.70	1608.80	1611.90	1615.00	1618.10	1621.20	1624.30	1627.40	1630.50	1633.60	1636.70	1639.80	1642.90	1646.00	1649.10	1652.20	1655.30	1658.40	1661.50	1664.60	1667.70	1670.80	1673.90	1677.00	1680.10	1683.20	1686.30	1689.40	1692.50	1695.60	1698.70	1701.80	1704.90	1708.00	1711.10	1714.20	1717.30	1720.40	1723.50	1726.60	1729.70	1732.80	1735.90	1739.00	1742.10	1745.20	1748.30	1751.40	1754.50	1757.60	1760.70	1763.80	1766.90	1770.00	1773.10	1776.20	1779.30	1782.40	1785.50	1788.60	1791.70	1794.80	1797.90	1801.00	1804.10	1807.20	1810.30	1813.40	1816.50	1819.60	1822.70	1825.80	1828.90	1832.00	1835.10	1838.20	1841.30	1844.40	1847.50	1850.60	1853.70	1856.80	1859.90	1863.00	1866.10	1869.20	1872.30	1875.40	1878.50	1881.60	1884.70	1887.80	1890.90	1894.00	1897.10	1900.20	1903.30	1906.40	1909.50	1912.60	1915.70	1918.80	1921.90	1925.00	1928.10	1931.20	1934.30	1937.40	1940.50	1943.60	1946.70	1949.80	1952.90	1956.00	1959.10	1962.20	1965.30	1968.40	1971.50	1974.60	1977.70	1980.80	1983.90	1987.00	1990.10	1993.20	1996.30	1999.40	2002.50	2005.60	2008.70	2011.80	2014.90	2018.00	2021.10	2024.20	2027.30	2030.40	2033.50	2036.60	2039.70	2042.80	2045.90	2049.00	2052.10	2055.20	2058.30	2061.40	2064.50	2067.60	2070.70	2073.80	2076.90	2080.00	2083.10	2086.20	2089.30	2092.40	2095.50	2098.60	2101.70	2104.80	2107.90	2111.00	2114.10	2117.20	2120.30	2123.40	2126.50	2129.60	2132.70	2135.80	2138.90	2142.00	2145.10	2148.20	2151.30	2154.40	2157.50	2160.60	2163.70	2166.80	2169.90	2173.00	2176.10	2179.20	2182.30	2185.40	2188.50	2191.60	2194.70	2197.80	2200.90	2204.00	2207.10	2210.20	2213.30	2216.40	2219.50	2222.60	2225.70	2228.80	2231.90	2235.00	2238.10	2241.20	2244.30	2247.40	2250.50	2253.60	2256.70	2259.80	2262.90	2266.00	2269.10	2272.20	2275.30	2278.40	2281.50	2284.60	2287.70	2290.80	2293.90	2297.00	2300.10	2303.20	2306.30	2309.40	2312.50	2315.60	2318.70	2321.80	2324.90	2328.00	2331.10	2334.20	2337.30	2340.40	2343.50	2346.60	2349.70	2352.80	2355.90	2359.00	2362.10	2365.20	2368.30	2371.40	2374.50	2377.60	2380.70	2383.80	2386.90	2390.00	2393.10	2396.20	2399.30	2402.40	2405.50	2408.60	2411.70	2414.80	2417.90	2421.00	2424.10	2427.20	2430.30	2433.40	2436.50	2439.60	2442.70	2445.80	2448.90	2452.00	2455.10	2458.20	2461.30	2464.40	2467.50	2470.60	2473.70	2476.80	2479.90	2483.00	2486.10	2489.20	2492.30	2495.40	2498.50	2501.60	2504.70	2507.80	2510.90	2514.00	2517.10	2520.20	2523.30	2526.40	2529.50	2532.60	2535.70	2538.80	2541.90	2545.00	2548.10	2551.20	2554.30	2557.40	2560.50	2563.60	2566.70	2569.80	2572.90	2576.00	2579.10	2582.20	2585.30	2588.40	2591.50	2594.60	2597.70	2600.80	2603.90	2607.00	2610.10	2613.20	2616.30	2619.40	2622.50	2625.60	2628.70	2631.80	2634.90	2638.00	2641.10	2644.20	2647.30	2650.40	2653.50	2656.60	2659.70	2662.80	2665.90	2669.00	2672.10	2675.20	2678.30	2681.40	2684.50	2687.60	2690.70	2693.80	2696.90	2700.00	2703.10	2706.20	2709.30	2712.40	2715.50	2718.60	2721.70	2724.80	2727.90	2731.00	2734.10	2737.20	2740.30	2743.40	2746.50	2749.60	2752.70	2755.80	2758.90	2762.00	2765.10	2768.20	2771.30	2774.40	2777.50	2780.60	2783.70	2786.80	2789.90	2793.00	2796.10	2799.20	2802.30	2805.40	2808.50	2811.60	2814.70	2817.80	2820.90	2824.00	2827.10	2830.20	2833.30	2836.40	2839.50	2842.60	2845.70	2848.80	2851.90	2855.00	2858.10	2861.20	2864.30	2867.40	2870.50	2873.60	2876.70	2879.80	2882.90	2886.00	2889.10	2892.20	2895.30	2898.40	2901.50	2904.60	2907.70	2910.80	2913.90	2917.00	2920.10	2923.20	2926.30	2929.40	2932.50	2935.60	2938.70	2941.80	2944.90	2948.00	2951.10	2954.20	2957.30	2960.40	2963.50	2966.60	2969.70	2972.80	2975.90	2979.00	2982.10	2985.20	2988.30	2991.40	2994.50	2997.60	3000.70	3003.80	3006.90	3010.00	3013.10	3016.20	3019.30	3022.40	3025.50	3028.60	3031.70	3034.80	3037.90	3041.00	3044.10	3047.20	3050.30	3053.40	3056.50	3059.60	3062.70	3065.80	3068.90	3072.00	3075.10	3078.20	3081.30	3084.40	3087.50	3090.60	3093.70	3096.80	3100.00	3103.10	3106.20	3109.30	3112.40	3115.50	3118.60	3121.70	3124.80	3127.90	3131.00	3134.10	3137.20	3140.30	3143.40	3146.50	3149.60	3152.70	3155.80	3158.90	3162.00	3165.10	3168.20	3171.30	3174.40	3177.50	3180.60	3183.70	3186.80	3189.90	3193.00	3196.10	3199.20	3202.30	3205.40	3208.50	3211.60	3214.70

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LONDON STOCK EXCHANGE

MARKET REPORT

Bid move and buy programmes boost equities

By Steve Thompson, UK Stock Market Editor

The appearance of the long expected bid move for Kleinwort Benson, the UK merchant bank, coupled with the absence of any really worrying economic news on either side of the Atlantic, helped to drive UK equities sharply higher yesterday.

Adding to the upward momentum in London were at least two trading programmes, one of which was said to have been exceptionally heavy and weighted two-to-one on the buy side. Smith New Court and S.G. Warburg were both said to have been heavily involved in the programme

trading activity in the market.

The market was also being affected by heavy activity in the futures and options markets; this morning sees the simultaneous expiry of the June contract for the Footsie future and index options. The expirations take place between 10.00am and 10.30am and should be accompanied by keen market activity, as competing houses jostle for position.

The FT-SE 100 Index closed 30.6 higher at 3,370.4, just 10.4 short of its 1995 high set earlier this month. The FT-SE Mid 250 Index failed to match the performance of the FT-SE 100, ending 8.2 firmer at 3,662.1.

The 250 index was burdened by poor performances from a number of retailing stocks, hit by poor results from Alders, as well as widespread weakness in many of the housebuilders and regional electricity stocks.

By contrast the underperformers in the 100 index, Sears, the retailing group, and Southern and Eastern Electricity, were only marginally easier on the session.

Confirmation that Kleinwort Benson and Dresdner Bank were involved in bid talks triggered an early frisson of excitement in the market. But the realisation that any bid would come in around Kleinwort's closing price on Wednesday

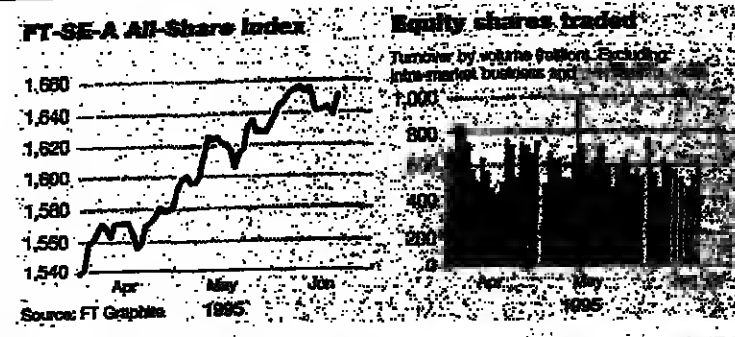
724p - and not at a substantial premium, plus initial disappointment with May's inflation numbers, saw the market lose its early impetus and drift back to negative territory. The market took some comfort from the smaller than expected increase in May retail sales.

The weakness proved short-lived, however, with the programme trade activity and a flurry of overseas buying interest - much of it said to have emanated from the US - driving the Footsie up 32.2 to 3,372 at one point.

Wall Street's strong rally overnight, which saw the Dow claw back an early 20-point decline and finish six points higher, played a

part in the market's initial gain but there was little help from the US market when it opened yesterday.

Vodafone was the target of renewed and heavy US buying with the shares climbing to another all-time high. A busy utilities area saw Scottish Hydro-Electric slip back after the outcome of the MMC report, but hopes that the probable bid from Lyonaise des Eaux after expected clearance by the MMC later this summer could be worth well in excess of £10 a share. Northumbrian surge ahead. A late whisper was that a predator may be sizing up Legal & General, Allianz, the German group, was one name being mentioned.



Indices and ratios		Equity shares traded	
FT-SE 100	3370.4	+30.6	FT Ordinary index
FT-SE Mid 250	3662.1	+8.2	FT-SE-A Non Fin p/e
FT-SE-A 350	1671.0	+12.8	FT-SE 100 Full Jun
FT-SE-A All-Share	1659.9	+11.2	10 yr Gilt yield
FT-SE-A All-Share yield	3.95	(3.97)	Long Gilt yield ratio
Best performing sectors		Worst performing sectors	
1 Telecommunications	+1.4	1 Electricity	-0.6
2 Media	+1.4	2 Chemicals	-0.4
3 Property	+1.4	3 Building & Construct	-0.3
4 Transport	+1.4	4 Textiles & Apparel	-0.3
5 Pharmaceuticals	+1.3	5 FT-SE-A Fledgling exT	-0.1

Salomon buy note lifts BP

Oil major British Petroleum was one of the most heavily traded stocks in London yesterday, as a wave of US buying sent the shares up 8 to 451 1/2p on turnover of 14m.

The principal impetus came from a buy note issued by Salomon Brothers yesterday. The house feels that the shares are on an unwarranted 15 per cent discount to comparable companies and would be more fairly valued at around 510p.

Analyst Mr Gordon Gray said the company's recovery was complete and there was another "leg of upside" in the share price. BP shares have tumbled 6 percentage points relative to the market in the past month, while Shell Transport has remained stable.

Dealers said there might have been switching from Shell into BP but there was also selling of Shell on the back of its environmental problems with the disposal of its North Sea platform, the Brent Spar.

There has been a boycott of Shell service stations in Germany in protest at the planned sinking of the platform off the coast of Scotland, and Chancellor Helmut Kohl has threatened to raise the issue at the current Group of Seven summit. Shell Transport relinquished 4 at 757p with 12m shares traded.

P&O put on steam, partly making amends for recent underperformance and partly reflecting something of a sea change in sentiment building up around the group's ferries business. The shares forged ahead 15 to 619p.

The ferries side turned in operating profits of £114m for 1994, and most analysts had been looking for a big fall this year as competition took its toll of sea-bound volume. But the news that Eurotunnel has only now received a licence to carry coaches, which book ahead, and will thus miss a large part of the summer trade, looks to be leading to something of a rethink among City transport teams.

UBS, which had pencilled in £88m of operating profits from P&O's ferry operations this year, said that it may well upgrade after the publication of the group's half-time results in August.

The bid for Kleinwort Benson, the UK's largest remaining independent merchant bank, by Dresdner Bank was forced into the open by the market yesterday. But the price offered by the German bank was disappointing and Kleinwort shares drifted.

It was announced that Dresdner was prepared to pay "around its [Kleinwort's] current market price". The market had expected 850p a share and Kleinwort slipped 5 to 719p.

The focus of attention shifted subsequently to other takeover candidates within the merchant banking and securities house arena. The most obvious candidate was Schroders, the only merchant bank in the Footsie. Schroders has been seen as a prime takeover target

for some time and the shares advanced 24 to 1139p. Elsewhere, there have been rumours about Smith New Court, the UK's leading marketmaker. Yesterday, Smith published full-year profits of £31.2m, compared with £26.2m last year, but the shares moved forward 21 to 438p.

Housebuilders stood apart from the general uptrend, trading steadily lower as worries about a round of possible earnings downgrades ahead of the interim results season gathered momentum. The annual round of mid-year company visits by analysts gets under way later this month and, in the wake of the financial rectitude emanating from Wednesday evening's Mansion House speech, the feeling among City building teams is that the news could be worse than so far anticipated.

George Wimpey and Barratt

FINANCIAL TIMES EQUITY INDICES

Ordinary Share	2533.8	2506.5	2512.3
Ord. div. yield	4.21	4.25	4.25
P/E ratio net	15.90	15.74	15.76
P/E ratio nil	15.66	15.50	15.51

*For 1995, Ordinary Share index since completion of FT Ordinary Share index base date 1/7/35.

Ordinary Share hourly changes

Open	8.00	10.00	11.00	12.00	13.00
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Financial Times. World Business Newspaper.

1. *Journal of the American Medical Association*, 1997; 277: 1033-1038.

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1. *Journal of Management Studies*, 1996, 33, 1, 1-15.

RECRUITMENT

JOBS: Company management practices are having an adverse impact on unemployment, a forthcoming study argues

Downside of stability in the workplace

Why don't employers behave as neo-liberal economists believe they should and set the pay and benefits of their employees purely in response to labour market shifts?

With the vast majority of workers outside the Nordic countries no longer in unions and collective bargaining much less common, companies ought to be in a strong strategic position to set "market-clearing" rates of pay, recruit more quickly and thereby reduce unemployment totals. But in practice this does not seem to be happening.

Mr David Marsden at the London School of Economics has produced an important paper (used as a source for last year's OECD jobs study) that seeks to answer the question. He does so by arguing that management practices, particularly in their hiring and lay-off decisions, aggravate unemployment - this being the price companies believe they must pay to ensure the employee stability needed to achieve corporate success.

"It may seem odd in a competitive economy that the management practices of firms could contribute to unemployment," he admits. "If prices and wages are flexible and firms are maximising profits, then they should normally hire as much

labour as workers wish to supply at the prevailing wage rates."

"It is hard to see why employment practices freely adopted by firms and which detract from their performance should persist," he adds.

But Marsden points out part of the difficulty stems from the tendency to "treat the firm as a black box and to abstract from the very real problems of enterprise management". He accepts that "in the competitive long run in which information is freely available this may be legitimate. However, enterprise management involves many problems in which information is incomplete, incorporated in workers' practical skills or is used in small group bargaining relations."

The most interesting part of Marsden's argument concerns his description of what he calls the enterprise's internal labour market, where companies fill their vacancies from among their current employees. He agrees this system provides "an economical way of organising skill development" within a company, because it helps to ensure workers take a long-term

view of their jobs by making their content more "firm-specific". It also strengthens the seniority principle and develops organisational competences based on experience.

Inevitably, such an approach makes it harder for workers to find employment elsewhere if they are displaced, and it limits the opportunities for new entrants to join the company, particularly in a recession, while older workers grow more expensive to hire as they lack "firm-specific" skills. Marsden explains that the high cost of building a reputation for employment stability, and the difficulty of rebuilding such a reputation when once lost, means companies will be reluctant to abandon their internal labour market regimes. And this is the case even where it might increase the informal bargaining power of the "insiders" who benefit from the security, whether unionised or not.

In the most convincing part of his argument, he points to the change in methods of production that make such an approach more attractive to innovative companies. "The emergence of flexible specialisation in

work, and the growth in "lean" manufacture to replace mass production, has meant not only a greater demand for more varied jobs but also for fewer semi-skilled production workers and supervisors, less routine engineering and design work, more multi-skilling and fewer professional skills.

It has also ensured that more companies have developed internal labour markets of their own. When linked to the spread of total quality management techniques, it has also placed a heavy emphasis on the need to ensure employee commitment to their company's goals through agreed trade-offs based on job security. Marsden attempts, not always as convincingly, to link the growth of corporate internal labour markets to the pattern of unemployment in various countries. He contrasts the fact that while 56 per cent of jobs in Europe are long term, only 21 per cent are in Japan and 7 per cent in the US and the Nordic region.

Moreover while the average length of job tenure in the US in 1991 was 6.7 years, in Japan it was 10.7 years, in the UK 7.9 years,

France 10.1 years and in Germany 10.4 years. While 38.3 per cent of workers in the US had been with the same employer for more than five years, the proportions were 45.0 per cent in UK, 57.6 per cent in France, 59 per cent in Germany and 62 per cent in Japan.

Marsden argues the persistence in the UK and France of organisational rigidities in work allocation with job demarcation mitigates against flexible work organisation, because it ensures greater job segmentation and rigid intra-organisational divisions. By contrast, Germany's workers have broad-based technical competences that avoid these rigidities.

German firms seem to have been able to build structures upon a system of occupational markets giving occupationally qualified workers a strong incentive to accept "internal flexibility" unlike the UK," explains Marsden, who adds: "A combination of employment stability and lack of sufficient internal flexibility could discourage employers from hiring new labour and so contribute to high unemployment duration."

Marsden believes the answer is to

widen the range of occupational skills workers possess and to find ways of promoting "greater co-operation both within the firm and between firms" to help reduce rigidities which have led to high unemployment. As with so many labour market issues, it comes back to training. Unfortunately given the lack of company commitment in the UK to broad training, this will guarantee nothing much is done at a national level.

"Management Practices and Unemployment will be available shortly (free) from the Centre for Economic Performance, the London School of Economics and Political Science, Houghton St, London WC2A 2AE.

There seems to be no sign that people in employment are feeling any more secure at work than three months ago. On the contrary, the latest quarterly survey of the UK workplace mood published this week suggests there has been an increase, rather than a fall, over the past three months in the proportion of workers who feel less secure.

While as many as 91 per cent of them said they felt no more secure

in their jobs than they did earlier in the year, no less than 30 per cent feel more insecure now than then. The picture proved to be most dismal in the financial service sector, where as many as 44 per cent reported they were less secure now than in the previous quarter. The survey, carried out for the Maf technical union by the independent Quality Data Preparation, found pay and consultation were the other main issues of workplace angst after insecurity. But it also recorded a significant rise for the third quarter in a row in the numbers complaining about pressure at work.

The highest levels of work pressure were suffered by those in financial services, the voluntary sector, health and electronics. The regional picture of insecurity in the UK labour market reveals some diversity, though an increase was recorded everywhere. Workers in northern England were most likely to feel less secure now than three months ago (47 per cent), followed by London (43 per cent) and Wales (37 per cent). The lowest increase in those feeling less secure was in east Anglia (19 per cent) and Yorkshire/Humberside (24 per cent).

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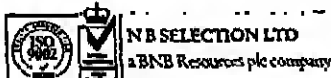
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**SENIOR INDUSTRY
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Deloitte & Touche Eastern Europe, part of Deloitte Touche Tohmatsu International, is the largest and fastest-growing professional services firm in Eastern and Central Europe. As our Financial Institutions Consultancy and Audit Practice, currently located in over 20 cities in 15 countries, continues to grow we seek to recruit several experienced professionals to play leading roles in guiding its development.

Senior Banking Professional, Director - Budapest**Excellent + relocation package**

The successful candidate will join our Financial Institutions Centre, providing financial industry expertise to practices throughout Eastern Europe. Your brief will be to develop all areas of their business through identifying opportunities, delivering client service, and developing national and expatriate staff at all levels.

You will be a senior banker or consultant who is probably already working at Director or Partner level. With at least 15 years' varied management experience across the banking industry (ideally including securities and insurance) you will be able to demonstrate success in developing and implementing major initiatives.

Your specific areas of expertise will include: commercial and retail banking (investment banking experience a plus), credit, operations, foreign exchange, treasury, trust, securities processing and investments, finance and administration.

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You should be a Senior Level Consultant or related industry practitioner with at least 7 years' experience in securities, commercial and retail banking and/or insurance, who is able to demonstrate success in developing and implementing initiatives in these disciplines.

Your specific areas of expertise will include: brokerage operations, commercial banking, securities processing, custodial services, investment management, investment banking, trading, trust, funds and derivative products.

Strong communication and interpersonal skills are critical for both positions, as are a sense of adventure, a commitment to quality and a willingness to travel extensively throughout their respective regions. Prior experience in emerging markets would be very valuable. English is the common business language throughout the area - other appropriate language skills are a plus, but not essential.

If you meet the requirements and are interested by these exciting and rewarding opportunities, then please forward a copy of your CV (preferably via fax) to:

R. Todd Rossel, Director of Human Resources, Deloitte & Touche Eastern Europe, Tynska 12, 110 00 Prague 1, Czech Republic. Fax: +42 (2) 232 6369 or 232 5213.

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RISK MANAGER

Leading International Futures Broker seeks experienced Risk Manager to assess the market risk in several areas of the company's operation.

Duties will include a thorough review of existing procedures and establishing new ones. Applicants should be educated to degree level, have a thorough knowledge of global futures markets (both financial and commodity) and several years' experience in Risk Management. Knowledge of the SDC Sentry (or similar system) essential.

This is an important and senior role within the Company and an excellent salary and benefits package is offered. Please apply in writing with a full CV detailing experience to:

Box No: A5562, Financial Times, One Southwark Bridge,
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INTERNATIONAL CONSULTANT

Frank N. Magid Associates Ltd., the world's leading media consultant and market research firm, wishes to add an individual who has proven abilities in the areas of media, marketing and international business. This position involves providing and coordinating client consultation services, identifying prospective clients and establishing of new business, and maintaining knowledge of state-of-the-art media and marketing developments.

Qualifications for this position include experience in broadcast media, newspaper, an international advertising agency, or international business management. Strong writing and conceptual skills are essential, including the ability to interpret and develop strategic plans from primary research findings and to work effectively with a diverse and demanding clientele.

A degree or MBA in international business, marketing or finance, communications, journalism or advertising preferred. Five to ten years' experience in the television industry is a plus as well as fluency in German, Spanish, Italian, Mandarin or French. Qualified candidates should send a resume and three professional references to:

Amy Jo Reimer, Corporate Recruiter
Frank N. Magid Associates, 18 Maddox Street, Mayfair, London W1R 9PL
Equal Opportunity Employer

**PAKISTAN - PRIVATIZATION COMMISSION (POWER SECTOR)
RESTRUCTURING AND PRIVATIZATION PROGRAM**

1. In 1992, the Government of Pakistan approved a Strategic Plan for restructuring the power sector in Pakistan. This plan envisages, inter alia, the reorganization of the Water and Power Development Authority (WAPDA) into a holding company with independent corporate subsidiaries for each of its thermal and hydro generation facilities, the transmission and dispatch system, and the distribution Area Electricity Boards. The World Bank is assisting the Privatization Commission with the implementation of its restructuring and privatization program through the Power Sector Development Project, and a Japanese Grant Facility.

2. In line with the objectives of the Strategic Plan, the Privatization Commission needs assistance from individual management, technical and financial advisors to implement the overall privatization program, including (i) the regulatory framework, (ii) the introduction of commercial principles for electricity pricing, (iii) the corporatization / commercialization program, and (iv) the manpower transition program, which are being implemented simultaneously by the Ministry of Water and Power, WAPDA and the Privatization Commission. The advisors would be required to:

- interact with the Ministry of Water and Power, WAPDA and the consultants hired for (i) the technical and financial due diligence of the entities to be corporatized, (ii) the preparation of the management information systems for these entities, and (iii) other general activities required to implement the privatization program;

- supervise the financial advisors/underwriters to be hired by the Privatization Commission for preparing the financial valuation, privatization strategy and selection of investors for the privatization of individual assets;

- prepare summary reports for approval by the Privatization Commission;

- assist the Privatization Commission in implementing the approved recommendations / plans.

3. Applications are invited from interested individuals, possessing the required qualifications and experience for the above mentioned posts. Financing will be under a Japanese Grant for which the World Bank is Executing Agency. The individual experts would therefore be appointed under fixed-term contracts with the World Bank. Pakistani nationals are encouraged to apply.

4. The applicants must have, as minimum qualifications, a Masters Degree, or equivalent, from a recognized university and extensive working experience in their respective fields. Reference will be given to individual's work experience in power utility companies.

5. Interested candidates should submit applications, along with full details of their academic qualifications and work experience by June 30, 1995 to:

Mr. Rashid Aziz or Ms. Zoubaida Ladhbi-Bell,
Project Advisor Pr. Power Engineer
The World Bank Energy & Project Finance Division
Pakistan Resident Mission Country Department 1, South Asia
P.O. Box 1025 The World Bank, 1818 H Street, N.W.
Islamabad, Pakistan Washington, D.C. 20433, U.S.A.

**US/CANADIAN GOVERNMENT
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The Investment Banking Division of a North American Bank seeks a graduate level salesperson with a minimum of 5 years recent experience selling US Treasuries and Canadian Government Bonds to Institutional Accounts, one year of which should have been based in either the USA or Canada, licensed in Financial Futures and acquaintance with regulatory requirements would be advantageous. Fluency in German essential. An established client base would be preferred. Salary will be commensurate to experience.

Please reply to Box A5565, Financial Times,
One Southwark Bridge, London SE1 9HL

**PAKISTAN - WATER AND POWER DEVELOPMENT AUTHORITY
RESTRUCTURING AND PRIVATIZATION PROGRAM**

1. In 1992, the Government of Pakistan approved a Strategic Plan for restructuring the power sector in Pakistan. This plan envisages, inter alia, the reorganization of the Water and Power Development Authority (WAPDA) into a holding company with independent corporate subsidiaries for each of its thermal and hydro generation facilities, the transmission and dispatch system, and the distribution Area Electricity Boards. The World Bank is assisting WAPDA with the implementation of its restructuring and privatization program through the Power Sector Development Project, and a Japanese Grant Facility.

2. In line with the objectives of the Strategic Plan, WAPDA needs assistance from individual technical, financial and management experts / advisors to implement the corporatization and commercialization of the generating facilities, the transmission system, the distribution Area Boards, and for WAPDA, the holding company. The experts would be required to:

- supervise the consultants to be hired for (i) the technical and financial due diligence of the entities to be corporatized, (ii) the preparation of the legal framework and corporatization documents for the respective corporate entities, and (iii) the preparation of management information systems for these entities;

- prepare summary reports for approval by WAPDA management;

- assist WAPDA in implementing the approved recommendations / plans.

3. Applications are invited from interested individuals, possessing the required qualifications and experience for the above mentioned posts. Financing will be under a Japanese Grant for which the World Bank is Executing Agency. The individual experts would therefore be appointed under fixed-term contracts with The World Bank. Pakistani nationals are encouraged to apply.

4. The applicants must have, as minimum qualifications, a Masters Degree, or equivalent, from a recognized university and extensive working experience in their respective fields. Reference will be given to individual's work experience in power utility companies.

5. Interested candidates should submit applications, along with full details of their academic qualifications and work experience by June 30, 1995 to:

Mr. Rashid Aziz or Ms. Zoubaida Ladhbi-Bell,
Project Advisor Pr. Power Engineer
The World Bank Energy & Project Finance Division
Pakistan Resident Mission Country Department 1, South Asia
P.O. Box 1025 The World Bank, 1818 H Street, N.W.
Islamabad, Pakistan Washington, D.C. 20433, U.S.A.

**SENIOR
FRA TRADER**

SE Asian Currencies

City based

Our client is the investment banking arm of a major financial services group. Their Treasury department is now seeking a senior FRA Trader with at least six years' experience including trading in Far Eastern/Exotic markets.

With a sound knowledge of the economies and cultures of SE Asia and ideally a working command of a local language you should also have a proven talent for market making.

We offer an attractive salary and benefits package for the right candidate.

To apply, please write with your CV, quoting ref. 218, to: Alastair Lyon, Confidential Reply Handling Service, Associates in Advertising, 55 John's Lane, London EC1M 4BH.

Your application will only be forwarded to this client, but please clearly indicate any organisation to which your details should not be sent.

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**Junior Portfolio Managers
Equity/Fixed Income**

Our client, a Leading International Investment Bank, based in Zurich seeks individuals with:

Excellent knowledge of modern portfolio theory

Good skills in risk management/controlling

Fundamental research background would be beneficial

2-4 years' experience in single currency portfolio management (European or other)

Age preference mid 20's - early 30's

Excellent remuneration packages

Please contact:

Anderson, Squires GmbH, Niedenu 41, D-6035 Frankfurt, Tel: 069-723153

Following the relocation of its head office, this international media group (North America, Europe, Asia) is seeking to recruit dedicated finance and legal professionals to join its high profile team BASED IN PARIS

Consolidation Manager

Reporting to the CFO, you will control all aspects of the monthly and annual consolidated accounts based on CICA and FASB standards. The role involves extensive liaison with the 30 operating subsidiaries in order to further enhance reporting standards and controls. In addition you will be responsible of a major systems implementation project to install a HYPERION consolidation software package.

You will be graduated chartered accountant or CPA with a minimum of five years experience in a group environment. (Ref. EGI2001)

Treasurer

Reporting to the CFO, you will have responsibility for all banking relationships and the management of the banking facility. You will maintain the group treasury budget and develop and control all aspects of treasury reporting within the subsidiary companies.

You will be of graduate calibre and have significant treasury experience gained either in a banking or commercial environment. (Ref. EGI2003)

Accounting Assistants x 2

Reporting to the consolidation Manager or to the Financial Planning Manager, you will be involved in all aspects of group reporting including consolidation or financial planning.

You will be a graduate recently qualified accountant from either public practice or industry. (Ref. EGI2004)

Legal & Business Counsel

Reporting to the President and the CFO, the successful candidate will be responsible for all the legal matters. Your responsibilities will include the ability to work on a wide variety of legal issues (M & A, contracts, litigations, corporate law, ...) in a worldwide context as an adviser for the company. Candidates should be graduates with three or five years post qualification international legal experience in an international law firm or in commerce/industry. Candidates should be mobile. (Ref. CD11907)

For all these jobs, a good command of French is required.

Interested applicants should forward a comprehensive curriculum vitae stating salary expectation, to Eric Gandhien, Michael Page International, 3 boulevard Bineau, 92300 Levallois-Perret, FRANCE. Fax: +47 57 39 18

MP

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International Recruitment Consultants
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ACCOUNTANCY APPOINTMENTS

Price Waterhouse

EXECUTIVE SEARCH & SELECTION

Manager - IT Accounting

Control our investment in leading edge IT

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A background of success

As a company, we've been highly successful in growing our UK financial services business over the last year: premiums up by over 50% and PBT up by over 80%. We now have 1.5 million clients, 4 million policies and £2.6 billion under management. Investment in advanced IT - the latest generation of processors, lap-top and palm-top technology, even robotics - has underpinned our success. We are committed to a continuing programme of development with a projected budget in excess of £20 million: this year's plans include the migration of our life systems and the purchase and implementation of a new general ledger.

A need for control

The effective management of this investment calls for improved information and an emphasis on control. To that end, we have created this new role with responsibility for the finances of our IT department. Reporting to the IT Director, with a dotted line to finance, you will initially focus on the development of a cross-charging/cost allocation system and on a methodology for refined project monitoring. On a day-to-day basis, you'll also be responsible for our budget and expenditure control and you'll support our plans for capital expenditure and alternative financing.

A chance to apply your expertise

You are a qualified accountant, you may be in or have come from consultancy, and you work closely with a sophisticated IT department. You have already worked in a cross-charging environment and you may even have been involved in the development of the approach. You certainly have an in depth understanding and you're confident you can support our plans. You are project orientated and you enjoy juggling competing priorities. You're pretty self-sufficient (although you also enjoy being part of a team) and you're considered one of the brighter sparks in your current company.

An opportunity to develop

Get it right and we'll give you the chance to go places. We may create a standalone profit centre and you could run it. We may seek to sell our expertise on the open market. There will always be a route for you to develop further in our Finance Department. The first step on that road is to convince us that we should meet. Write with your full CV and salary details, quoting reference D/0059/FT to our advising consultant:

Mark Hartshorne,
Executive Search & Selection,
Price Waterhouse,
No 1 London Bridge, London SE1 9QL.

Financial Controller - Germany

Kiel, Northern Germany

To DM 100,000 + Relocation Assistance

Our client, based on the Kiel canal, is the shipping services subsidiary of a leading UK group with international interests in shipping, commodity trading, hotels and agency businesses.

The German operation has historically provided services to vessels navigating the vital waterway between the Elbe and the Baltic.

They now provide a wide range of services, including ship husbandry, liner operations, vessel care and warehousing to a wide variety of vessel types. More recently, operations have expanded to include the supply of provisions, stores and bunkers to owners and vessels world-wide.

An exciting opportunity has now arisen to appoint a Financial Controller to this medium-sized company with full responsibility for financial management.

The position reports directly to the Managing Director.

The role is hands-on, supervising a small team of accounts staff. Responsibilities include annual and monthly reporting, budgeting and cash flow management, control of computer and office systems, credit control, taxation, banking and provision of ad-hoc information for the Managing Director. There will be considerable contact with operational staff within the company and liaison with the UK group.

GMS

GOODMAN MASSON SHAW
Financial Search and Selection

Applicants will probably be qualified accountants and should be aged 28-35 with at minimum, reasonable fluency in German. You should have several years experience in a commercial or industrial company and any work experience in Germany or shipping industry experience would be an advantage. Prospects are good with possible progression to Senior Management. Additionally, the Kiel area is well-known for its extensive sailing and golf facilities.

Please send your CV to
Mark Masson CA at GMS,
Goodman Masson Shaw,
2 Bath Street, London EC4V 9DX
or fax it on (44) +171 336 7722.
Alternatively, for a detailed and
confidential discussion, telephone
Mark Masson on (44) +171 336 7711
(Evenings/Weekends (44) +171 372 5952).

The World's most powerful brand?
BUSINESS ANALYST

Essen, Germany

Excellent package and benefits

The 4th most valuable company in the USA, a 46% share of the world's soft drinks market, 11% overall growth last year: Coca-Cola's record is outstanding. Renowned for the quality of its products, marketing and management, the company seeks a young, ambitious Business Analyst for its largest European division.

A superb entry point to Coca-Cola's international operations, this is a central role in the financial consulting team, working with European business functions, subsidiaries and German licensees and liaising extensively with the US parent company. Initial responsibilities include the assessment of new products and projects from an investment viewpoint and the development of a cost-information system, making market pricing recommendations. Focusing on sustained, profitable growth, the role also involves the strategic assessment of new investment opportunities.

A high-profile position, success will depend on energy and enthusiasm, strong technical expertise and good communication skills. With its reputation for excellence and a rigorous selection process, Coca-Cola seeks self-motivated individuals with a record of academic achievement - either an Economics degree or MBA with a finance/accountancy specialisation - and 2-3 years' professional finance experience. Qualified accountants seeking to move out of a major international practice will be of particular interest.

Candidates must be strong team players, fluent in German and English, with project management experience and good computer skills. Offering an attractive salary package, this role is a stepping stone to an international career with one of the world's most successful organisations.

Interested applicants should send or fax their CV, quoting ref. 116, or contact us on 44 171 242 9191 (weekdays), or 44 181 948 1571 (evenings and weekends).

Note: Any CVs sent direct to Coca-Cola will be forwarded to Alderwick Consulting Ltd.

ALDERWICK CONSULTING

SEARCH & SELECTION
95 FETTER LANE, LONDON EC4A 1EP TEL: 44 171-242 9191 FAX: 44 171-242 2566

Special Projects Manager

Central London

£35,000 plus benefits

Our client, a multi-disciplinary service sector organisation, is currently in the process of implementing a fully integrated financial information system. They require a qualified accountant to project manage the implementation of SunAccount financial systems within the Head Office and regional offices. Candidates will need to have had "hands on" experience of implementing SunAccount financial systems, demonstrate an ability to train unskilled users and be able to liaise effectively with non-accountants.

The main project is likely to last for 12-18 months, after which further project work or line management prospects are anticipated.

Interested applicants should send a CV or alternatively ring 0171-631 7393 quoting reference no. 3074 to:

PKF

worldwide

John Silk
Executive Recruitment Services
Pannell Kerr Forster Associates
New Garden House
78 Hutton Garden, London EC1N 8JA

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EXECUTIVE RECRUITMENT CONSULTANTS

INVESTIGATIONS

London Base to £35,000

Corporate governance and regulation is a growth area of the 1990s. Recent changes in statute, and several high profile financial scandals, have emphasised the need for tighter control over city activities. We have identified several opportunities for accountants, lawyers and fund managers with highly developed investigative skills, to work in multidisciplinary teams as part of the UK's leading insurance.

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F.D. POTENTIAL

S. East £32,000 + Bonus

This acquisitive manufacturing group, with substantial US interests, seeks a young ACA with one year's post-qualification experience gained within a multinational company. The role involves significant analytical and technical responsibility in a Micro Control environment, offering extensive exposure to senior management worldwide. Career prospects are exceptional for an enthusiastic individual.

For further information please
telephone on 0171-631-3323
or send your CV to: Hudson
Shrimman, Vernon House,
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Financial Recruitment

APPOINTMENTS

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Thame, Oxon

£45,000-£50,000 + Bonus + Car

Our client is the well established UK subsidiary of a Swedish group manufacturing capital goods. The UK business is strongly focused on sales and service and has a turnover approaching £20m with 150 employees.

A key member of the management team, the Finance Director will be responsible for developing the finance function to provide sound and supportive commercial advice to the Profit Centre Managers, thus enabling the business to be developed effectively.

Candidates should be qualified accountants probably in the age range of 33-45 with senior level financial management experience gained within a high unit-valued sales and service

oriented environment. The successful individual will be able to demonstrate good staff management skills, systems implementation experience and ideally have been used to reporting to a parent company. It is essential that you can communicate well both throughout the business and externally to the parent company and major clients.

Please write outlining your relevance to the appointment and enclosing a curriculum vitae, including current remuneration details, to Carrie Andrews at Ernst & Young Management Resourcing, Rolls House, 7 Rolls Buildings, Fetter Lane, London EC4A 1NH, quoting reference CA644.

ERNST & YOUNG

Financial Analyst

London

c£40,000 pa

Plus Substantial Bonus

and Car

Our client is a multi-national group providing high quality and cost-efficient specialist support services to industrial, commercial and public sector customers, primarily in the UK, Europe and North America.

As a result of recent internal promotions this high profile opportunity has arisen. You will be a part of a small Head Office team responsible for all aspects of the planning process working closely with senior group and subsidiary management.

Specific responsibilities include:

- Ensuring that business plans are well constructed.
- Review of operational performance, including ensuring that all group financial policies and reporting procedures are followed.
- Supporting Group Management in all aspects of the Capital Investment decision process.
- Continuous and pro-active commercial and analytical support to Senior Operational and Group Management.

You will be a Qualified Accountant with broad financial management as well as strong financial planning and analysis experience gained within a blue-chip international environment. Additionally you will be:

- Highly analytical with considerable initiative as well as excellent communication and relationship building skills.
- Able to rapidly identify the key drivers within a diverse range of businesses.
- Personally, technically and commercially credible at all levels.

To explore this challenging opportunity further you should write to Karen Wilson at Hoggett Bowers, 7-9 Bream's Buildings, Chancery Lane, London, EC4A 1DY enclosing a recent C.V. and a note of current salary quoting Ref: HKW/1002/FT.

Hoggett Bowers

EXECUTIVE SEARCH AND SELECTION

Financial Controller

"...to be the World Leader in Imaging"

West London

to £45,000 + Car + Bens

With a turnover in excess of \$13.5 billion worldwide, Kodak is a global international force with a diverse product range and extraordinarily high performance standards. Dramatic growth in recent years has been achieved by substantial investment in the development of new and existing brands.

Within the Group's European, African and Middle Eastern Headquarters based in West London, an opportunity has arisen within the high profile Consumer Imaging Products Division. Reporting directly to the Business General Manager and functionally to the Finance organisation, the position provides the critical link between general and financial management within the corporate matrix structure.

The focus of the role is to maximise the Division's value by driving for profitable growth and optimising controllable assets utilisation. In addition, responsibilities include financial planning and analysis, interpretation of results, development of pricing strategies and provision

of business and financial consultancy advice for the management team.

This is a unique role combining the strategic with the operational which requires demonstrative ability to adopt a hands-on approach to the business and the intellectual capability to contribute to strategic decision-making. Candidates aged 30-40 must be graduate qualified accountants or MBAs, with a successful track-record gained in a post-European FMCG environment. Equally important are the personal qualities of clear commercial vision and excellent management and communication skills. Fluency in English is a pre-requisite whilst working knowledge of other European languages would be useful but not essential.

Interested applicants should forward a comprehensive CV, including current salary package and daytime telephone number to Gary Watson, Executive Division, Michael Page Finance, Page House, 39-41 Parker Street, London WC2B 5LH quoting reference 236799.

Michael Page Finance

Specialist in Financial Recruitment
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GROUP FINANCE
DIRECTOR/CFO

London

£70,000
+ bonus + car
+ benefits

Our client is an international management consultancy group with an outstanding portfolio of multi-national corporate clients. Growing at 30% annually and with offices in 11 of the world's major commercial centres, its innovative methodologies and its dedication to improved client business performance have necessitated a reinforcement of its financial management and administrative processes.

The appointment of a top-flight CFO is key to managing its continued profitable growth. The CFO will work closely with the Chief Executive and take full responsibility for all finance and administrative functions. In addition to controlling the financial and management accounting processes, the successful candidate will be expected to take an innovative approach to the management of all costs and billability. Systems strategy, treasury policy, fiscal efficiency, local compliance and Company

Secretarial matters will also fall within his/her sphere of responsibility.

Candidates should be Chartered Accountants of graduate calibre, probably in the 35-45 age range. They should have in-depth experience of all aspects of financial management and control; ideally gained in a consultancy or professional services environment, and should be familiar with international financial reporting. We are looking for a proactive leader, with strong communication skills, high energy levels and the desire to work within an environment which will be continually subject to change and growth. Strong commercial awareness and Board Room credibility are also essential.

Please write, in confidence, with full career and salary details, to Paul Carosso, MSL International Limited, 32 Aybrook Street, London W1M 3JL. Please quote reference 54933.

MSL INTERNATIONAL

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Essential - pro-active, pragmatic F.D. Major multi-site company experience, controlling finance/supplies services.

Commercially astute, absolute focus on detail and maximising company and individual performance. Skilled manager and communicator, thriving in fast-moving sales/distribution environment.

All applications will be treated in confidence. Please apply in writing enclosing a comprehensive CV (quoting ref R6023) to:

Peter Gibbons, Director, The Recruitment Advertising Agency, The Old Church, Neath Road, Whitehall, Bristol BS5 9AP.

raa

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BUSINESS DEVELOPMENT ANALYST

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WEST LONDON

£33-38,000 + bonus
+ car + excellent benefits

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Instrumental to the future success of GBW is the Business Development department. It is responsible for providing advice and support to the Brewing Division in developing its worldwide strategy, and resolving specific strategic issues. This is achieved by:

- analysing competitor market activity, providing insights and recommending appropriate actions
 - providing financial analysis on possible acquisitions, joint ventures and other business opportunities
 - managing the annual strategic plan process
- As Business Development Analyst, you will join a high-profile team working in those important areas in identifying key business strategy issues and opportunities worldwide.
- A Qualified Accountant with 5 years' proven analytical and commercial experience within an PLC's structure, you will possess well-developed spreadsheet modelling skills and a flexible approach to problem solving. Additionally, you will demonstrate a strong combination of professional skills and personal qualities including:
- maturity, credibility and strong interpersonal and presentation skills
 - a results-oriented approach and the ability to manage and interpret large amounts of complex business data, whilst focusing rapidly and accurately on the key issues
 - self-motivation, tenacity and resilience
- To apply, write to our advising consultant Karen Wilson at Houghton Bowers, 7-9 Beames Buildings, Chancery Lane, London EC4A 3DF. Enclose your CV and details of your current salary. Quote reference HKW.10141 PT.

GUINNESS BREWING WORLDWIDE LTD.

BUSINESS DEVELOPMENT MANAGER

Leading Edge UK Retailer

Highly Attractive Package

Vision, commitment and energy are qualities that have transformed this dynamic UK plc into a recognised leader within the fast moving retail sector. Its impressive performance results from the ability to implement change, launch product innovations, address operational issues and attract ambitious individuals keen to contribute positively to business performance.

Exceptional growth plans coupled with a determination to improve market share, have led to a requirement for an outstanding individual operating at the core of the organisation. Working as an integral member of a highly focused team, specifically you will:

- Provide value added financial support and guidance by identifying key trading issues and developing relevant strategic initiatives.
- Be responsible for business and operational planning and performance enhancement across a wide range of indicators.
- Actively develop new business opportunities and project manage assignments to deliver improved trading and operational results.

Suitable candidates will have outstanding qualities. You will have a blue chip background and a strong academic record including ideally an MBA or professional qualification and have the necessary personal qualities to deliver in a demanding and complex organisation. You will demonstrate high motivational qualities, a strong commercial outlook and be capable of inspiring confidence at all levels. You will be rewarded by a truly progressive career.

Interested candidates should write to Michael Herst or Charles Austin at Herst Austin Rowley, 30 St. George Street, London W1R 9FA, enclosing a full Curriculum Vitae and quoting reference HAR717.

HERST AUSTIN ROWLEY

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tashkent, uzbekistan

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The position requires maturity and business sense in order to deal at a senior level with operational management of the food distribution business.

We need someone with the confidence and technical skills to sharpen up reporting and controls. We are looking for a tough, pragmatic person but someone not above handling the routine administrative tasks.

Over the next few years continuing expansion of Eastern European operations will necessitate increasing attention to cross-business issues and the financial controller will assist the General Manager in handling all major projects, alliances and strategic developments.

Reporting to the General Manager and deputising for him in his absence, key responsibilities will include:

- US GAAP reporting, planning and budgeting
- foreign exchange, treasury and contract accounting
- strategic issues and business advice to management
- maintenance and development of financial systems
- potentially some responsibility for purchasing

The company is a meritocracy and good performance is rewarded with excellent long-term career development. Please telephone us to find out more about this and other opportunities in Central and Eastern Europe.

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Please send CV, ref: 0372 to recruitment specialists Farn Williams, 1 Benjamin Street, London EC1M 5QL. Tel: +44 (0) 171 608 1133 Fax: +44 (0) 171 608 1166

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FINANCIAL CONTROLLER

Information Management Solutions

As the rapidly growing UK subsidiary of a successful US technology services company, which concentrates on the utilities, higher education and more recently, the manufacturing markets, our client specialises in advanced application software products and services. Established 18 months ago in the UK, they are targeting the utilities sector and have already achieved considerable success in this market, by securing a number of contracts with leading UK utilities companies.

The growth in the UK has created a need for a Financial Controller to establish and develop a finance function for the UK and European operations. A key member of the management team, you will take full responsibility for all aspects of the finance function including financial accounting, management reporting, planning, forecasting and budgeting. Of primary importance will be the migration of the existing UK financial reporting systems from the US to this autonomous subsidiary.

Reporting to the European Managing Director, you will provide strong financial guidance and take an active role in contributing to the strategic direction of this young sales and service driven organisation.

A qualified accountant, you are likely to have worked in a complex project environment, holding accountability and responsibility for the full financial administration function. With a strong business orientation, you will be entrepreneurial in approach and comfortable in a client-facing role.

If you are interested in this opportunity to establish, define and manage the finance function in a dynamic and team-orientated environment, then please fax or send your CV quoting reference number 11702, salary details and where possible, daytime telephone number, to the advising consultants, Goodman Graham & Associates, 8 Beaumont Gate, Shenley Hill, Radlett, Herts WD7 7AR. Fax: 01923 854791.

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South East

Group Finance Director

A highly profitable, well-respected and expanding computer services group now wishes to appoint a Group Finance Director to provide commercial support to the Board as the business continues to grow and develop in the UK and overseas. Challenging role which requires first-class technical skills and an appreciation of how a finance professional can add real value across a business.

THE ROLE

- Working with the main Board with responsibility for the financial management and control of the business, supported by a small head office team, and the building of effective relationships with divisional MDs.
- Ensuring that the funding and capital structure of the business evolves to support growth, liaising with financial advisors.
- Assessing the quality and relevance of management information. Evaluating and integrating acquisitions worldwide.

THE QUALIFICATIONS

- Dedicated finance professional aged 35+, with outstanding technical accounting and funding skills and experience in a fast-moving, evolving sector.
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- Strong communicator, able to express complex financial concepts clearly and concisely.

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Selector Europe, Ref: P61820645,
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London W1 2ED

FINANCIAL CONTROLLER

Based: Mombasa, Kenya

East Africa Tea Business

CDC is a UK statutory corporation which assists countries in the development of their economies through investment in both new and existing enterprises. We have built up our investments in tea in East Africa over the last ten years and are now consolidating five previously independent companies with a combined projected turn-over of £7.8m into an integrated business.

This is a crucial role, vital to the success of this new initiative. As Financial Controller, you will be responsible for the financial control of the East Africa Tea Business, supporting and advising the General Manager. You will be closely involved in marketing and sales policies, co-ordinate the five companies' plans and budgets and produce consolidated and integrated plans and budgets for the business. You will be responsible for co-ordinating the training and development of the finance staff for all five companies and also manage the Treasury function, minimising exposure to exchange rate fluctuations.

We are seeking a Chartered Accountant

or, equivalently, qualified member of an internationally recognised accountancy institute with at least five years experience at senior level within a commercial organisation as Financial Controller. You must have had previous line responsibility for monthly accounting and budgeting. In addition, corporate planning experience and familiarity with a corporate treasury function is essential. Previous experience in soft commodities and of living in a developing country would also be highly desirable.

In return we can offer a salary and benefits package that reflects the seniority of the position and includes generous expatriate benefits, including private health insurance and assistance with school fees.

To apply please write with a full CV giving details of your current salary and benefits package to: Ian Gill, Personnel Manager, CDC, One Beesborough Gardens, London SW1V 2JQ, United Kingdom. Fax: 44 71 8236505. E Mail: igill@mail.london.cdc.co.uk.

Please quote reference number: Serial 2461.

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Thorn EMI is the publicly quoted parent company of a diverse international group. Its strategy is to focus on consumer related businesses with world-class competitive strengths. The group's principal businesses, EMI Music, THORN Rental and HMV, have demonstrated their success by building international positions in their respective markets.

The group reporting department has long been recognised as a platform from which many financial executives have developed successful careers throughout the organisation. A key role has been identified to focus on the following areas:-

- Planning and execution of the year-end process.
- Analysis and preparation of the monthly board reports.
- Acquisition and disposal administration involving close contact with senior management.
- Development of management and financial reporting systems.
- Dealing with ad hoc projects.

The successful candidate will be a graduate ACA/ACMA, with approximately 2 years POE. Either Big 6 or industry trained, you will be able to demonstrate a clear record of achievement, good commercial and technical skills and an ability to deal effectively across all levels and functions. Excellent interpersonal skills needed. First promotion can be expected within 18 months to 2 years.

Please write with full CV, quoting ref. VS1205, to Vikki Sly at Robert Half, Princess Beatrice House, Victoria Street, Windsor SL4 1EH. Telephone 01753 857777 (24 hour answering service), or fax details on 01753 841676.

As retained consultants, any CVs submitted directly to our client will be forwarded to Robert Half.

FINANCE DIRECTOR

MEDIA SERVICES

London

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Recognised as a market leader in the provision of a distinct range of advertising and media services, this organisation has consistently demonstrated an ability to provide high levels of creative and innovative support to clients across a range of business sectors.

The future growth and profitability of the company allied to further opportunities to increase its market share has led to the need to appoint a Finance Director who will play an important part in the implementation and execution of this strategy.

Key tasks of the appointment will be:-

- To provide a professional and effective finance and administrative function designed to clearly monitor, control and add value to all aspects of the business.
- Create and innovate ways in which finance can analyse and critique all business driven issues, with particular focus on client and market related activities.
- To become increasingly involved in commercial management and take direct responsibility for departments other than sales.

As a qualified Accountant, you will already have worked at a senior level within a commercially focused finance role, and be capable of working in an environment that is characterised by a competitive and clearly focused sales and marketing approach gained from within either a service or business to business sector.

Interested candidates should write to **Charles Austin** or **Michael Herst** at **Herst Austin Rowley**, 30 St George Street, London W1R 9FA, enclosing a full Curriculum Vitae and quoting reference HAR800.

**HERST AUSTIN
ROWLEY**

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FINANCE DIRECTOR

SOUTH OF ENGLAND

TO £70,000 + BONUS + CAR

Our client is an ambitious and expanding £400m company, part of a quoted British PLC, with group revenues approaching £2 Billion. The company is a third party distribution business providing a high frequency and quality service to major retail, manufacturing and FMCG customers through four operating subsidiary divisions.

The development strategy and future expansion plans for the business requires the appointment of a Finance Director. Reporting to the Chief Executive and managing a small team, the appointee will ensure the provision of all financial management and systems for the control and development of the business. Strategic planning

and group reporting to the highest standards are equally critical elements of the role.

Responsibility will encompass commercial and investment appraisal, auditing procedures, property acquisition, contract negotiation and financial presentation.

Candidates, preferably Chartered Accountants, must have around 10 years post qualification experience gained in a substantial service business, manufacturing, FMCG or retail sectors.

Key attributes must include commercial acumen and influencing skills with proven ability to negotiate, team work, challenge and

build close and trusted working relationships at all levels.

The company and group offer an excellent career opportunity and stimulating management environment. The remuneration package is very competitive and will include a significant performance element in addition to basic salary and a range of senior level executive benefits.

Interested applicants should write, quoting Ref: JSA 06/101, enclosing career details to: **Robert Walters Associates**, 25 Bedford Street, London WC2E 9HP. Telephone 0171 379 3333.

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Owing to the continued success and expansion of the European operations, an exciting opportunity has arisen for a Divisional European Controller, within the Engine Components Division.

Based in Turin, you will assume overall responsibility for the divisional accounting function in Europe, reporting to the General Manager.

This high profile role encompasses:

- Preparation of the annual profit plan and 3 year strategic plan
- Business planning
- Managing the development of effective reporting systems in line with European and US GAAP requirements
- Divisional financial reporting (local reporting is carried out by plant controllers)
- Developing an ever-more integrated European business and encouraging a truly international perspective to emerge.

Applicants will be graduates with a recognised professional qualification (CPA/ACA/ACCA/ICMA) and 10+ years experience of international manufacturing environments. Business fluency in English is essential, and Italian and some knowledge of German and Spanish, although not essential, would be an asset. Familiar with both European and US GAAP, the successful applicant will possess an international perspective to match the profile of this role. Relocation mobility within Europe is essential and knowledge of Italian fiscal accounting is highly desirable.

Future prospects are outstanding, both regionally and globally, in an expanding international company. Relocation assistance will be provided where necessary. Remuneration will not be a barrier for the successful candidate.

If you can meet the requirements of this challenging role, please telephone or write to **Jeremy Williams**, quoting reference JW/EC.

All resumes submitted independently to Eatoo will be forwarded to **Lloyd Morgan**.

LLOYD MORGAN
financial and executive recruitment consultants

Africa House, 64-78 Kingsway, London WC2B 6AH
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FINANCE DIRECTOR

Designate

Bucks/Berks

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Our client is a high profile division of a large and respected quoted UK PLC, which has built an enviable reputation for its entrepreneurial culture as well as its strong financial and commercial management. The Group, despite a tough market, has an impressive record of growth over the last decade, and has firmly established itself as a market leader and arguably the most successful performer in their particular sector of the housebuilding industry. With a strong balance sheet the company is poised for further significant growth.

Reporting to the Managing Director of this autonomous division and as a key member of its small management team, the Finance Director will be expected to play a major role in the commercial management of the business and for driving forward business performance together with improving overall operating

efficiency. Bringing excellent technical and analytical skills to the business, the Finance Director will be responsible for the full finance function. This will include ensuring tight financial management, reporting and control, and additionally for the budgeting, planning, costing, and ad hoc projects.

Candidates must have a keen commercial awareness, and be able to positively influence business strategy. They must be qualified chartered accountants with strong leadership skills and are likely to be aged 33-40. Personal attributes will include confidence, possession of strong interpersonal and presentational skills, and a hands on management style.

Interested candidates should write enclosing a full CV with current salary details to: **David Rush**, Director Management Selection Consultants Ltd, 11-12 Hanover Square, London W1R 9HD. Tel: 0171-495 7711.

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FINANCIAL ANALYST

Exciting Pan-European Opportunity

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With operations in 40 countries spanning Europe, America and Asia this manufacturing group has established market leadership in its core business areas. They are pioneers in their field. The development of leading edge technologies combined with focused, innovative business practices has contributed to their dramatic organic and acquisitive growth.

This newly created, high profile role is of key importance and therefore reports directly to the Group Finance Director. The varied brief will focus on ad hoc assignments, including pan-European strategic reviews, costing and pricing studies, systems enhancement projects and other sharp end business issues. The successful candidate will therefore be:

- Qualified ACA / ACMA / ACCA with at least 4 years post qualified experience.
- Highly motivated, results oriented and pragmatic, with first class interpersonal skills.
- Retaining the prospect of a multi-cultural role with 25% international travel.
- Able to liaise at all levels and take a hands on approach.

This represents a unique opportunity to impact on the success of a world-leading multinational. Career prospects are exceptional both in the UK and group-wide.

Interested applicants should write in confidence, stating current remuneration, to **Robert Macmillan**, quoting reference number 2120, at **Nicholson International** (Search & Selection Consultants), Bracken House, 34-36 High Holborn, London WC1V 6AS. Alternatively fax your details on: 0171 404 8128 or call 0171 404 5501 for an initial discussion.

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Over the past decade Anglia Oils (current turnover £170m) has firmly established itself as one of the most successful and profitable companies in its market sector. They are a world leader in the fast growing specialty oils market as well as being one of Europe's leading producers of palm and commodity oils. As the largest operation within a publicly listed Danish multi-national, they enjoy a high level of autonomy and freedom in the running of the business and its ongoing strategic development. Ambitious plans exist for further expansion of existing markets and the development of new products, services and markets which will result in continued significant growth over the next decade.

As part of this planned programme of growth, they now seek to appoint a young, commercially orientated Chartered Accountant to join the company as number two within the finance function. Supporting the Financial Director, you will assume full responsibility for the control of the finance function including involvement in all areas of financial and management reporting, treasury/cash management, and group taxation. More importantly however, you will be required to develop relationships and work closely with

senior management across all areas of the business, influencing and creating change and playing a key part in the further enhancement and development of Management Information Systems and controls to facilitate growth.

To be considered you will be a graduate Chartered Accountant aged under 35, commercially aware and with the ability to recognise the impact of financial management on the control and development of key business issues. You will ideally have already gained experience in a line role in a marketing led business, or alternatively, you may be an exceptional manager/senior manager in a major international accountancy firm. Irrespective, you must have strong personal presence, energy and flair and the ability and ambition to progress in your career.

Interested applicants should forward a detailed Curriculum Vitae to **Julia Fleming** including details of current salary package/day time telephone number to: **Stark Brooks Associates**, 5th Floor, Yorkshire House, East Parade, Leeds, LS1 5SH. telephone: 0113 242 8898.

This appointment is being handled exclusively by **Stark Brooks Associates** and only applications received through them will be considered.

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